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FINANCIAL TIMES



Friday April 2 1982

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NEWS SUMMARY

GENERAL

Israel bans UK envoy visit to mayors

The two-day visit to Israel by Foreign Secretary Lord Carrington ended on a sour note last night. Israel refused to let Sir John Leach, Deputy Permanent Under-Secretary at the Foreign Office, visit two Palestinian mayors on the occupied West Bank. Mr Bassam Shakka and Mr Karim Khalaf are under house arrest. The refusal was seen as a response to this week's EEC condemnation of Israel's dismissal of the two mayors for allegedly representing the Palestine Liberation Organisation. Earlier story, Page 4.

Falklands plan

A formula for a diplomatic solution to the row over the British island of South Georgia was suggested by the head of the Argentine scrapmerchant company which sparked the dispute. Page 3.

Paisley 'front'

Members of the Rev. Ian Paisley's paramilitary Third Force will march in Liverpool in May protesting against the Pope's visit, with members of the city's Protestant Reformed Church of which he became head yesterday to head a "front against papalism".

'Inform' call

The Church of Ireland Bishop of Derry and Raphoe called on people with information on terrorists to give it to the police after IRA gunmen in Londonderry shot dead two soldiers from a flat in which they held seven students prisoner. Prior plans approved, Page 8.

Ulster blast

A car bomb, sealed off Red Bridge, Newry, Co. Down, after a 600 lb bomb which exploded in a van cut the Belfast-Dublin rail link. The Provisional IRA claimed responsibility.

Damning attack

A damning attack on the Civil Service's management effectiveness and efficiency was made in a Commons select committee report. Page 5.

Sub identified

The foreign submarine under RAF surveillance off the RedBR was identified by the Royal Navy to be a Victor class hunter-killer from the Soviet Union.

Farm price move

European Commission proposals to raise farm prices by a record 10.3 per cent for the EEC's 8m farmers were rejected by agricultural ministers led by the UK and West Germany. Page 2.

Bomber jailed

Social worker Adrian Kenny, 26, of Peckham, South London, was jailed for three years at the Old Bailey for throwing petrol-bombs at police in the Brixton riot last year.

Panama change

U.S. jurisdiction over the Panama Canal Zone ended yesterday by treaties which involve total U.S. withdrawal from the canal itself by 1998.

Bullion remands

A London court remanded 15 men in custody till April 7 and 8 on charges concerning VAT payments on gold bullion.

Waste advice

Advice on ways to save money in the National Health Service's activities has been sought by the Government from Sir Derek Rayner.

Cautious

Brazil's President Figueiredo marked the 18th anniversary of military control by pledging that nothing would deter him from building a true democracy.

BUSINESS

Equities and gilts firm; lead weakens

EQUITIES advanced but closed below their best with less demand than on Wednesday. The FT 30-share index ended 1.6% higher at 570.1. Page 38.

GILTS closed with gains of 1 and more. The FT Government Securities index rose 0.24 to 68.17. Page 36.

WALL STREET was 5.14 higher at \$27.91 shortly before the close. Page 34.

STERLING rose slightly against the dollar to \$1.7865 (\$1.782) but eased against most foreign currencies to DM 4.395 (DM 4.3) and Y440 (Y442). It rose to FF 11.1675 (FF 11.155) and SwFr 3.4725 (SwFr 3.448). Its trade-weighted index eased to 99.9 (91.0). Page 29.

DOLLAR weakened to DM 2.4025 (DM 2.4125), FF 6.2525 (Fr 6.26), and Y246.25 (Y248) but rose to SwFr 1.9425 (SwFr 1.9325). Its trade-weighted index slipped to 115.7 (116.1). Page 29.

GOLD rose \$6 to \$326 in London. Page 29.

CASH LEAD fell 26.75 a tonne on the London Metal Ex-

Jenkins appears set to win leadership of SDP and Alliance

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

MR ROY JENKINS looks set to recommend the leader of the SDP and of the Alliance with the Liberals—but only after a period of damaging in-fighting over the future shape of the party.

SDP MPs agreed last night to recommend bringing forward the election for the SDP leadership to the early summer. But while they did not resolve the key question whether the same person should lead both the Alliance and the SDP, it appeared that Mr Jenkins had the support of the great majority of the 29-strong parliamentary committee for both jobs. Dr David Owen and Mrs Shirley Williams seemed to be in a very small minority which argued for a separation of roles.

The meeting also left undecided the question whether Mr Jenkins should be challenged for the leadership. But the clear view of the majority of 24 MPs present was that he should not. It was agreed that there should not be a prolonged public leadership campaign.

Nevertheless, it was evident afterwards that Dr Owen would like to stand or encourage Mrs Williams to do so. He appeared to see the election as a way of putting across his own view of the identity of the SDP should be kept separate from that of the Liberals. It is far from certain, however, whether Dr Owen would win the necessary nominations from SDP MPs to allow him to stand.

Mr Jenkins made it clear that he intended standing for both jobs, and that there was no question of him agreeing to become merely leader of the Alliance.

The atmosphere at the meeting, the first since Mr Jenkins was returned to Westminster, was tense. Mrs Williams and Mr Michael Thomas were repeatedly criticised by other SDP MPs for opening up the controversy over the leadership by publicly calling on Wednesday night for a separation of powers.

Throughout the day, the two sides of the argument lobbied the few "floating" SDP MPs furiously. Tory and Labour MPs were pleased at the sight of the SDP apparently tearing itself apart in an open power struggle.

Behind last night's argument concerning the leadership were fundamental differences over the future shape of the party. Dr Owen, Mrs Williams and Mr Thomas are concerned that the SDP will become too centrist if Mr Jenkins holds both jobs. There is also a degree of jealousy. Dr Owen, the member of the Gang of Four now leading the SDP at Westminster, stands to lose ground if Mr Jenkins

occupies both jobs, as the deputy leader of the Alliance will be Mr David Steel, the Liberal leader.

Last night nobody questioned Mr Jenkins' right to be the leader of the Alliance. Even some MPs who shared Dr Owen's concern about the party moving too far to the right argued against the idea of a contested election.

Despite its position of minority at the meeting, the Owen faction claimed last night that it had stopped the party from accepting Mr Jenkins immediately.

The next stage is for the steering committee to endorse next week the parliamentary party's recommendation for an early election. It has been already arranged that ballot papers go out next week concerning the method of election. Attached to this questionnaire will be a further question asking members whether they accept the idea of bringing the election forward. If they do, there will be about two weeks in early June for Dr Owen and Mrs Williams to decide whether they want to challenge Mr Jenkins. The ballot would probably take place in June and the result be declared on July 1.

Co-op Party conference to discuss Labour link, Page 8
Politics, Today, Page 23

UK wins £500m Saudi contract

By Sue Cameron, Chemicals Correspondent

FOSTER WHEELER ENERGY—the British arm of the U.S.-based Foster Wheeler design engineering group—has won a \$500m turnkey contract for a petrochemicals project in Saudi Arabia.

This is Foster Wheeler Energy's biggest export contract. It was won in the face of opposition from the U.S.-based Badger group and Technip of France. It has been awarded by Petrokem, a joint venture by the Saudi Basic Industries Corporation (Sabic) and the U.S.-based Dow Chemical.

The contract covers the overall management, engineering, procurement and construction of a petrochemicals complex at Al Jubail on the Saudi east coast.

The project includes a 500,000 tonnes a year ethylene plant—ethylene is the building block of the petrochemical industry—and a 150,000 tonnes a year plant to produce linear, low-density, polyethylene plastics.

Last night Foster Wheeler Energy said the award of the contract meant about £200m worth of equipment and material subcontracts would be "up for grabs." It stressed, that tenders would be invited on a worldwide basis.

The group said: "This is a great opportunity for British industry." It held the technical capability of UK companies in very high regard. "But they will have to be able to compete on price, performance and delivery. If foreign concerns prove better and cheaper, they will be given the business."

The Al Jubail project is due for completion in 1985-86.

About 50 per cent of the ethylene produced will be taken by the Sharq group—a joint venture by Sabic and a Mitsubishi-led Japanese consortium. Sharq will use it to make such products as ethylene glycol, which goes into the manufacture of a range of goods, including anti-freeze and fibres.

Petrokem will take half the ethylene glycol production under a general co-operation agreement.

£ in New York

	Mar. 31	previous
Spot	\$1,786.75/50	\$1,781.75/25
1 month	0.21-0.26	0.25-0.39
3 months	0.88-0.95	0.91-0.95
12 months	2.75-2.89	2.85-2.95

Heathrow Airport baggage handlers call off dispute

BY BRIAN GROOM, LABOUR STAFF

THE SEVEN-WEEK dispute involving 1,700 British Airways ramp workers who handle baggage at London Heathrow Airport, collapsed yesterday. With it went the final barrier to completion of the reorganisation and redundancies in the airline's plan to save itself.

A meeting of 1,000 of the baggage handlers at Hanworth Air Park, near the airport, voted by a majority of about 2-1—and with some bitterness—to return to work.

Some of the workers started to drift back late last night, to work alongside volunteers who have helped British Airways in the defeat. Talks on an orderly return to work by the rest will take place today, but the volunteers may not be phased out until early next week.

The ramp workers, who said they were locked out at the start of the dispute, will accept the new rosters and working practices which BA insisted it needed to implement 300 redundancies. The workers affected have already left.

Mr Mike Le Cornu, the workers' spokesman and a senior steward, told them to return without bitterness after the vote. He said they need not feel ashamed.

Some workers, however, felt betrayed by "blacklegs"—including some from their own Transport and General Workers' Union—and by other workers who spurned appeals to support them.

The final blow was a refusal by nearly all the TGWU's other 28,000 workers at Heathrow to answer a call for a all-out sympathy strike, made at a mass meeting on Tuesday. On Wednesday fewer than 1,000 workers responded.

Mr Ross Todd, the TGWU national organiser, told the workers they were defeated, not by BA management, but by the refusal of fellow workers to support them.

The TGWU, which made the dispute official in its first week, was unable to make its Heathrow members obey instructions not to cross picket lines and not work with blackleg labour.

Ramp workers said after the meeting yesterday that they were the victims of BA propaganda and a hostile press. One said the unions were "finished" and one said there would never be a strike at British Airways again, so humiliating had the affair been.

Mr Todd said he would rather have hung on for another meeting of the National Joint Council for Civil Air Transport, in the hope that all the Heathrow unions would implement their threat of industrial action over the blacklegging.

The dispute cost British Airways, which continued to run full services yesterday and restored normal catering on aircraft, up to £7m at a rough estimate.

Editorial comment, Page 22
Union routed in airport dispute, Page 7

Amax pays MacGregor double his BSC salary

BY RICHARD LAMBERT

MR IAN MACGREGOR, chairman of the British Steel Corporation, received remuneration of more than \$180,000 (£100,750) last year—more than double his BSC salary—from Amax, the big U.S. mining group of which he is a non-executive director.

Mr MacGregor, the terms of whose appointment to British Steel caused a political furore in 1980, has various consulting agreements with Amax, of which he is a former chairman. Under one of them he is paid at an annual rate of just under \$100,000 for services which "shall occupy at least one-quarter but not in excess of one-third of his business time."

He has another consulting agreement running to October 1987, by which he receives \$25,000 a year for services which shall not "interfere unduly" with any other employment he may have undertaken. This arrangement is conditional on his "refraining from competing" with the company.

In addition he will receive until September this year a monthly sum of \$3,750 from Alumax, a 50 per cent owned affiliate of Amax.

Other directors of Amax also receive regular fees of \$16,000 a year, plus \$800 for each meeting they attend.

Proxy material issued in connection with the company's forthcoming annual meeting shows that other distinguished outside directors, including former U.S. president Gerald Ford, also receive large con-

Continued on Back Page

Cool Moscow response to Reagan arms talks call

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE SOVIET UNION reacted frostily yesterday to an appeal by President Ronald Reagan for a new round of strategic nuclear arms negotiations.

The U.S. President had called at his first prime time televised Press conference on Wednesday night for talks aimed at a "dramatic" reduction in the arsenals of the two superpowers.

But while the allies in Europe applauded the suggestion and particularly the President's hope that the talks could begin in the summer, Moscow Radio condemned the statement as "proving once again that Mr Reagan intends the strategic parity and attain military superiority over the Soviet Union."

Mr Reagan in a reference to Poland, warned, however, that the "international situation" could make a meeting between the superpowers "unseemly" and rejected calls for an immediate "freeze" on nuclear weapons.

This, he said, would be disadvantageous, even dangerous, to the U.S. while the Soviet Union had "a definite margin of superiority" and would remove any incentive for Moscow to negotiate. The Soviet Union's edge was that "they could absorb our retaliatory blow and hit us again," he said.

Mr Reagan, who looked unusually nervous and unsure of himself during his 35-minute appearance, was yesterday admitted to Bethesda Naval Hospital following a recent slight discomfort in the urinary tract.

In a wide-ranging question and answer session at his press conference, Mr Reagan:

- Blamed high interest rates for delaying U.S. economic recovery but said there was little the Federal Reserve Board could do about them.
- Confidently predicted that there would be an economic upturn in the second half of the year.
- Hinted that he might accept a small reduction in his planned 1983 defence budget, provided it would not set back his plans to rebuild the country's forces.
- Warned that installation of Soviet intermediate range missiles in Cuba would be a "total violation" of the superpower agreement that ended the 1962 Cuban missile crisis.
- Said that the U.S. would have "great difficulties" in supporting a new government in El Salvador that totally turned away from the economic and social reforms under way.
- Mr Reagan repeated that while he would not be inflexible on his 1983 budget proposals, there would be no retreat on fundamentals and his tax-cutting.

Continued on Back Page
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Oil companies act over Nigeria

BY RAY DAFTER AND QUENTIN PEEL

MAJOR international oil companies have served notice that they intend to phase out their purchases of Nigerian crude oil in spite of threats of reprisals from Saudi Arabia and other Gulf producers.

The move, which stems from the industry's concern about Nigeria's oil pricing policies, is likely to maintain the tension between Western oil companies and the Organisation of Petroleum Exporting Countries, Gulf and the Royal Dutch/Shell Group—two of the leading purchasers of Nigeria's oil—are among those believed to have told the state-owned Nigerian National Petroleum Company that they want to reduce their liftings over the coming months, according to reports in Lagos.

The phase out process means the oil companies are supposed to continue lifting their full contract commitment in April, cutting back progressively in May and June if no agreement

Saudi Arabia-backed by Kuwait—has warned that it may call a special meeting of Opec to discuss action against oil companies which try to force a Nigerian price reduction. It is thought Nigerian oil sales have fallen as low as 650,000 barrels a day against the 1.5m b/d production quota agreed at the Opec meeting in Vienna last month.

The board of the Nigerian National Petroleum Corporation met in Lagos last night after several days of talks with the international oil companies. Oil company officials were pessimistic about the prospects of early agreement on either production or prices, however.

According to one Nigerian reporter the question of a price review as formally requested by all the major producers, is "not under consideration" by the petroleum corporation.

Mexican nuclear programme may be cancelled, Page 3

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES		FALLS	
Treas 11½p 1985-86	+ 7	Rediffusion	253 + 13
Treas 11½p 1991	+ 1	Sound Diffusion	115 + 11
Exchg 15p 1987	+ 106	Thorn EMI	442 + 7
Akroyd & Smiters	183 + 13	Berkeley Ex	285 + 15
Assed News	201 + 11	Cambridge Pet	353 + 30
Babcock Intl	112 + 6	LASMO	333 + 13
Blue Circle	460 + 10	Anglo American	433 + 16
Bradford	82 + 8	Gulf Flds of SA	274 + 11
Carnegie Intl	22 + 3	Hong Kong Tin	500 + 50
Cawoods	370 + 42	Kinta Kelias	800 + 25
Ferranti	680 + 15		
Glass	536 + 10		
Home Charm	169 + 6		
JCI	323 + 6		
Leeds and General	199 + 10		
LWT & General	251 + 7		
LWT & General	159 + 6		
Northern Eng	90 + 4		
Oliver (G.) A	188 + 15		
Quest Auto	65 + 12		

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EUROPEAN NEWS

Community ministers reject farm price compromise

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN Commission yesterday proposed that guaranteed EEC farm prices should rise by a record 10.3 per cent in a compromise immediately rejected by the majority of the Ten's agriculture ministers.

As in previous years, the attack was led by Britain and West Germany, the two net contributors to the EEC budget. Both Mr Peter Walker, the British minister, and Herr Josef Ertl, his West German counterpart, described the package as unbalanced and unacceptable. On the other hand, the French, Italians, Greeks and Irish are still seeking a higher general increase.

The Commission proposed price rises of between one and

two points for most major commodities above its originally proposed standard 8 per cent increase, including a 1.5 point rise in the controversial dairy sector, which accounts for about 30 per cent of EEC agriculture spending. Officials said preliminary estimates indicate that the additional cost of the package would be more than £350m, or about £83.5m above its first proposals.

According to officials, Mr Walker's remarks in the Council of Ministers were "extremely radical" in their opposition to the new proposals.

Earlier, he publicly refrained from condemning outright the overall level of the proposed increases but said he found it

"extraordinary" that the Commission could propose higher increases for products that were in serious surplus, such as milk and wine.

Nevertheless, the spirit of this year's talks has not degenerated—at least not yet—into the bitter exchanges that have usually marked the annual price fixing marathons. The Ministers are not facing an immediate deadline, however.

Britain has said it will block any final agreement until its EEC budget dispute is settled, the next chance for which is the special meeting of EEC foreign ministers in Luxembourg tomorrow. The agriculture ministers are still aiming at broad agreement if only tacitly in the hope

that a package could be quickly ratified if tomorrow's meeting is successful.

It is still the conventional wisdom in Brussels that if Britain achieves an acceptable limit for its budgetary payments, an agriculture pact could follow relatively quickly. If this proves true, a record price award would become a virtual certainty—going a long way to meeting EEC farmers' top demand of the 16.3 per cent rise. Never at a single previous price fixing has a general award reached 10 per cent.

This is not to say, however, that there are no outstanding agriculture issues that could still disrupt the talks.

Two potentially serious ones were brewing last night. One

was over proposals for the treatment of wine and other southern produce in participation of the expected EEC membership of Spain and Portugal. The other was over proposals for changes in the EEC agri-monetary system that would reduce any price award for Britain, West Germany and the Netherlands.

France, supported by Italy, is insisting that the full question of the Mediterranean arrangements be tackled as an integral part of this price fixing. Many other countries would like the issue to be taken up at a later date.

Britain, West Germany and the Netherlands are still adamant that they will not accept revaluations in their

"green" currencies which, as proposed, would mean a reduction in any eventual price award for their farmers by 2.5, 4 and 3 per cent respectively.

David White adds from Paris: "If Pierre Mauroy, the French Prime Minister, said yesterday that he currently saw no solution to the problem of Britain's EEC budget contribution, I hope that we can find a solution but for the moment I don't see one," he told a luncheon meeting of the Anglo-American Press Association here. The problem was "grave" and "fundamental," he said, and called into question the principles on which the Community was built.

"We are asked to find a settlement that goes against 20 years of Europe."

Warsaw insists Comecon can fill Western gap

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities are insisting that growth in the country's trade with Comecon partners can overcome the present crisis, in spite of evidence provided by experts that imports from the West must continue if an economic catastrophe is to be avoided.

The Government's top economic committee yesterday reiterated its defiant stance in the face of Western credit restrictions and said that growth in Poland's Comecon trade "has decisive importance in overcoming the present economic difficulties."

The lack of Western credits following the imposition of martial law last December has meant that hard currency imports have fallen by half so far this year, compared to 1981. While hoping that the Western stance will ease and that credit talks will begin after the signing next Tuesday of the agreement rescheduling last year's bank debt, the authorities are insisting that the difference can be made up by Poland's Comecon partners.

Meanwhile, a detailed report analysing the country's imports in 1980 and 1981 of components, raw materials spare parts and machinery, prepared for the Foreign Trade Ministry's research institute, comes to the conclusion that Poland's freedom of manoeuvre is very limited.

Figures from the report show that last year, imports worth a production figure of 47.4m tons, or 19 per cent up on last year, were switched from hard currency countries to Comecon. The comparable figure for 1980 was 15 per cent, when last year's credit squeeze had not yet hit the economy.

The report also suggests that Comecon as a whole will have to

maintain or even increase present trade levels with the West if growth rates are to be maintained over the present decade. Growth rates are likely to fall, however, if trade between the Comecon countries themselves rises faster than trade with the rest of the world.

Only the Soviet Union's economy, with its supplies of raw materials to Eastern Europe, is complementary to the state of Comecon, while the opposite is true of the other countries. However, even the Soviet Union is increasingly reluctant to supply raw materials and to tolerate a deficit in trade with Poland.

This year, the Polish deficit will be around Roubles 1.1bn. Last year, Moscow agreed to a Rouble 1.6bn deficit. Polish exports to the Soviet Union this year are forecast to rise by 13.3 per cent, while imports are to fall by 2.3 per cent.

Poland's hard coal miners, meanwhile, have finished the first quarter of the year with a production figure of 47.4m tons, or 19 per cent up on last year. The published figures indicate 6m tonnes have been set aside for export but do not reveal how much has actually been sold abroad. The mines are militarised and compulsory Saturday working is in force in contrast to 1981 when Saturday working was voluntary.

However, the miners are well paid and employment has risen. In addition, the industry owes the whole of last year's output in machinery and opening up new coal faces which would increase production. The five-day week demanded by the Solidarity union. Now the martial law authorities are reaping the effects of the investment.

John Wyles in Brussels sets out the reasons for the long-running quarrel over Britain's EEC contributions

Why the French rejected the budget proposals

THERE ARE three simple questions which EEC foreign ministers must begin to answer in Luxembourg tomorrow before there is any prospect of an end to the long-running row over Britain's budget payments to the Community.

First, how much of Britain's annual net payment to the Community should be returned to it as a special rebate? Second, over how many years should these rebates be paid? And, third, how do the other member states divide up the cost of paying the UK its rebates?

Unfortunately for Britain, simple questions rarely attract simple answers in the Community. The problem is not only complicated by the fact that every single European currency unit (Ecu) passed back to London represents an unwelcome extra cost for other member states, but also by the strange web of prejudice and ideology France has wrapped around its reluctance to dig deeply into its pocket to help the UK.

Despite the French attitude, the compromise plan is still worth careful examination because the final agreement, whenever it is made, will almost certainly incorporate some of its elements. It is, however, an extraordinarily elaborate affair when measured against the most obvious and simple approach to the problem: an attempt to negotiate an agreement that the UK's annual net payments should be cut by a certain percentage. For example, the UK is expected to transfer around £1bn (£1.5bn Ecu) more to Brussels this year than it will get back through Community policies. Why not try to agree that a certain per cent will be returned as special payments?

This answer is that this reeks too much of a book-keeper's approach to EEC membership which, French and other "believers" in budget balances, be they positive or negative, are an accident of history. Since all but enjoy positive balances, it is tempting to observe that the other members would tend to believe this.

The Thorn-Tindemanns plan noddled in the French direction by proposing that the Ten agree on a uniform fixed rebate to the UK from 1982 to 1984 inclusive. Against this it recognised that actual budget balances are hard to forecast and that what might seem sufficient in 1982 may actually be too much or too little for 1984.



THE THORN-TINDEMANN'S FORMULA

- Fix a uniform rebate for the UK for 1982-83-84.
- Measure the rebate as a proportion of the 1.373bn Ecu "objective indicator" receipts in 1981.
- If necessary, correct the rebate to keep it within 10 per cent of this proportion of each year's objective indicator. Decision to be taken by qualified majority.
- Top up the rebate if the UK's share of all member states' VAT payments is higher than its share of Community GDP.
- Leave size of 1985-86 rebates to be agreed unanimously by the Council of Ministers by the end of 1984.

Mr Leo Tindemanns (left) is Belgian Foreign Minister and president of the EEC Council of Ministers. Mr Gaston Thorn (right) is president of the European Commission.



As a result, it proposed an "objective indicator"—an idea which had seemed broadly acceptable to Ministers at the end of January—against which to judge whether the rebate remains adequate. By its nature, the indicator acknowledges that Britain's receipts from the EEC budget should be more closely in line with its relative prosperity as measured by its share of Community gross domestic product.

It would work in the following way: Suppose the Ten agreed on a fixed rebate of 1bn Ecu a year for three years. This would be measured against the objective indicator of 1.373bn Ecu which would have been needed in 1981 to make Britain's share of total EEC spending (11.3 per cent) equal to its 20.4 per cent share of Community GDP.

The 1bn Ecu equals 73 per cent of the indicator and this percentage then becomes the standard against which to measure the adequacy of the rebate in each of the proposed

three years. If the proportion varied by more than 10 per cent then the Ten would agree a correction on the basis of a majority vote.

The UK is not averse to the idea of an objective indicator as a means of adjusting its rebates as and when necessary. But it wants the adjustment to be automatic rather than risk annually haggling over negotiations.

The UK also wants yet another mechanism to ensure that its rebates are sufficiently large. Fluctuations in the exchange rate can affect both the size of British contributions to Brussels and the calculation of its GDP share. Thus, in 1982, the objective indicator sum needed to bring its receipts into line with GDP share is 1,100m Ecu. This is less than the 1981 figure because the gap between receipts and GDP is smaller, partly as a result of weaker sterling.

Under the compromise, and staying with the example outlined above, the 1bn Ecu rebate would be scaled down to 505m Ecu so as to continue to be 73 per cent of the objective indicator.

The UK would still be left paying Brussels about 1bn Ecu in 1982, compared with 138m Ecu it actually paid in 1981 under the current temporary arrangement.

To narrow this gap, the British want to add a "bonus" to the rebate reflecting the fact that their share of all member states' payments into the budget is higher than the UK's GDP share. In 1982 the difference between the contributions share and the GDP share could be around 4 per centage points which, if fully reimbursed, would yield another 700m Ecu.

The compromise plan prefers to measure the difference between GDP and Britain's share of VAT payments rather than by VAT plus customs duties and agricultural levies as under the British approach. London believes that the VAT alternative is too ungenerous.

Mrs Thatcher repeated this week she wants to be only a "modest" net contributor to the EEC budget, but she has also made it clear that she will not accept the Thorn-Tindemanns formula for 1985-86, which leaves the rebates for these two years to be agreed unanimously by the end of 1984. This would be too close to the next British general election for her comfort.

Financial embargoes urged against East bloc

BY OUR BRUSSELS CORRESPONDENT

THE EUROPEAN Parliament will be asked shortly to endorse a politically sensitive report insisting that the EEC should have nothing to do with economic sanctions, but implying that selective financial embargoes against the Eastern bloc could be effective.

A favourable Parliamentary vote could put fresh heart into U.S. efforts to persuade the EEC, Japan and Canada to cut the flow of trade credits to Eastern Europe and the Soviet Union.

The report by the Parliament's external economic relations committee asserts that the U.S. and the Community are "particularly well-placed to enforce

measures of this kind." Written by Herr Hans Joachim Seeler, the West German Socialist, the report and its draft resolution are unequivocally opposed to general economic sanctions, arguing that they are unenforceable.

To support its argument, the committee has produced a study of a variety of post-war sanctions from the 1965-1966 embargo on the export of steel pipes to the Soviet Union, to sanctions against Rhodesia and Iran and the West's attempt to limit high technology exports to the Soviet Union.

Sir Frederick Catherwood, the committee's chairman, claimed in Brussels yesterday that "we have found out that sanctions against Iran did not work and generally do not work." Moreover, the restrictions the West has placed on Poland following the imposition of martial law could have the unintended effect of making Poland 100 per cent dependent on the Soviet Union, he added.

Herr Seeler argues that sanctions have "practically never" succeeded in forcing a political opponent to take or refrain from taking a certain action.

The reasons include too long a delay between the decision to impose sanctions and their coming into force; lack of co-operation and solidarity between those countries

operating sanctions; and a failure to share burdens equally between them.

They also include strong opposition from businessmen, who find ways of sidestepping sanctions; the lack of an adequate means of policing the measures and, crucially, the fact that the target country is insufficiently dependent on the imports it is being denied.

If, however, the target country is heavily dependent on the imports under embargo and if the countries operating the embargo have a virtual monopoly of the products and can act in concert, then the policy would have a chance of being effective, says the report.

needed in 1981 to make Britain's share of total EEC spending (11.3 per cent) equal to its 20.4 per cent share of Community GDP.

The 1bn Ecu equals 73 per cent of the indicator and this percentage then becomes the standard against which to measure the adequacy of the rebate in each of the proposed

West German opposition attacks policy on detente

BY JONATHAN CARR IN BONN

THE WEST GERMAN opposition has launched a strong attack on the government's latest policy statement on security and detente, saying a clash with the U.S. is certain unless Bonn quickly revises its stand.

A statement from the Christian Democrat - Christian Socialist Union (CDU-CSU) parties also accused Chancellor Helmut Schmidt's Social Democrats (SPD) of being "the greatest factor of uncertainty in the Western alliance."

The declaration marks a further intensification of the opposition's drive to force Herr Schmidt's sorely-strained left-liberal coalition on the defensive in foreign as well as domestic affairs.

In particular, senior opposition leaders have sought to portray the CDU-CSU as the key political force for close ties with the U.S., and have

announced a demonstration in support of President Ronald Reagan during his visit to Bonn for the Nato summit conference in June.

In its policy statement, the government underlines that both East-West detente and preservation of a military balance are key elements of Nato policy, and makes clear its wants to see both points endorsed by the Nato summit.

The 14-point statement, given to the cabinet by Herr Schmidt on Wednesday and an official-made public yesterday, urges that East-West economic co-operation continues and says there must be no return to the Cold War.

The government stresses that this "double strategy" has, in effect, been alliance policy at least since the "Harmel report" of M. Pierre Harmel, the former Belgian Foreign Minister, was adopted by Nato in 1967.

Settlement hopes recede in public sector pay talks

BY JAMES BUCHAN IN BONN

HOPES OF an early settlement in West German public sector wage negotiations were receding yesterday after a third round of talks between the Government and the country's second most powerful union ended in stalemate on Wednesday night.

The negotiations, involving the Government and the trade union representing 2.6m workers in public services and transport, are now expected to go to arbitration during the statutory period of 24 working days.

Both sides are held to be sticking to maximum positions. Last month the union battled successfully at provincial level against the Government's demand for an almost 7 per cent cut in the salaries of all public-sector employees.

From this position of relative strength, Herr Heinz Kluncker, the union leader, is standing by his demand at national level for a 6.5 per cent increase—well above the 4.2-4.5 per cent achieved by IG Metall, the country's largest union.

The Government is sticking by its original offer of 2 per cent, and also to the principle of the 1 per cent cut. Although arbitration is not binding, the result of the metal industry negotiations and subsequent settlements around the same level will put pressure on the union to accept the arbitration recommendations.

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Bonn concerned at rising costs of nuclear project

BY KEVIN DONE IN FRANKFURT

THE WEST GERMAN Government is concerned that the rising costs of the country's nuclear reactor development project are again threatening to run out of control.

Herr Andreas von Buelow, the Research Minister, has written to both the builders of the 300 MW prototype reactor, a group led by Brown Boveri, and to the future operators, a consortium of the country's leading electricity utilities, to express his anxiety about further delays.

He has called for a full report by the middle of the month and has pointed out that there are no additional funds available in the ministry's medium-term financial plans to pay any new notes on the project's funding.

Construction of the high temperature reactor was begun in 1973 and was originally due to have been completed in 1977 at a price of only DM 673m (£156m).

It has run into long delays,

however, partly as a result of changes in both design and regulations imposed by the country's nuclear licensing authorities. Previous estimates have suggested the plant would be finished by the end of 1983 at a cost of around DM 3bn (£697m).

Reports from the nuclear industry now indicate that the cost will be delayed by as much as another 13 months, further increasing costs by as much as DM 700m (£162m).

At present the Research Ministry is bearing DM 1.7m of the cost with a further DM 300m coming from the state of North-Rhine Westphalia. The rest of the financing is coming in the form of credits (DM 510m), contributions from the building group of DM 130m and from the operators of DM 90m and DM 270m in the form of investment grants.

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Civilian gives no ground in Spanish trial

By Tom Burns in Madrid

SPANIARDS were no closer yesterday to learning whether there was civilian backing for last year's abortive army coup after the sole civilian on trial with 32 officers stonewalled prosecution questioning at the court martial.

Sr Juan Garcia Carres, a former deputy in the parliament of the Franco regime, rejected prosecution attempts to prove he was the link between Civil Guard Colonel Antonio Tejero and army units in the Valencia region.

A close associate of extreme right-wing leaders Sr Jose Antonio Geron, who heads the Francoist War Veterans Association, and of Sr Blas Pinar, leader of the New Force Party, his testimony had been awaited as a possible pointer to a wider conspiracy that could include prominent members of the former regime.

Unions' disarray puts Italian strike in doubt

BY RUPERT CORNWELL IN ROME

AS MANY as 14m workers in industry, agriculture and public services may take part in a two-hour general strike today, which paradoxically may only serve to highlight the disarray within Italy's labour movement.

The three main unions—CGIL, CISL and UIL—only decided on the stoppage after two days of heated discussions between supporters of much tougher action and those who maintained that a strike was pointless in the country's current economic circumstances.

As a result, rather longer action is likely in some parts of the country, while employees in other companies may spurn the strike call altogether on the grounds that a two-hour stoppage is pointless show.

The background to the protest is the virtual breakdown of talks with industry and the Government on means of containing labour costs this year. The unions claim that the five-party

Pressure on French franc again

By David Housego in Paris

THE FRENCH FRANC came under renewed pressure on the foreign exchange markets yesterday after a brief respite since the week-end.

It fell during the day to a new record low against the U.S. dollar of FF 6.2955, 5 centimes down on yesterday. The franc strengthened during the afternoon but still ended the day at FF 6.278 in Paris, or below its previous record on March 23.

Against the D-Mark, the franc also weakened from FF 2.5577 on Wednesday to FF 2.6075 or close to its ceiling within the EMS. It also weakened against most other European currencies.

Dealers attributed the fresh burst of speculation to cautionary selling of the franc against the possibility of a realignment within the EMS at the week-end. Part of the continuing pressure on the franc has been due to the belief that the French might favour a devaluation after the current meeting of European Agriculture Ministers in Brussels as a way of further topping up farmers' incomes.

M. Pierre Mauroy, the Prime Minister, sought to scotch any rumours of a realignment when he spoke yesterday to British and U.S. journalists at a Press lunch.

He said that France would take a devaluation to avoid a devaluation of the franc within the EMS or a withdrawal from the system. "I hope, and I am even persuaded, that we will not have problems of this kind," he said.

Yes support, Page 4

Unions' disarray puts Italian strike in doubt

BY RUPERT CORNWELL IN ROME

POPE JOHN PAUL yesterday insisted that the prime purpose of his trip to Britain at the end of next month was religious, to help towards Christian unity. It was, he said, a pastoral visit to the country's Roman Catholic community, writes Rupert Cornwell.

The Pope's words, at the ceremony marking the formal installation of Britain's first ever ambassador to the Holy See, are clearly intended to emphasise the non-political

nature of the visit, which has been arousing increasing sectarian protest among Protestant extremists.

He told Sir Mark Heath, the ambassador, that the presentation of his credentials marked a historic moment in relations between Britain and the Holy See. He expressed his "joy" at the visit, during which he will meet the Queen and hold private talks with the Archbishop of Canterbury and other British Christian leaders.

The Socialist minority of the CGIL argued that the Government had offered enough in terms of public sector tariff controls and tax concessions to justify a continuation of talks. The argument in part reflects the rift between the Socialists, whose party plays a key role in the Government, and the Communists, who are showing every

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Yes support, Page 4

Economic divisions threaten Dutch three-party coalition

BY CHARLES BATCHELOR IN AMSTERDAM

A DISAGREEMENT over the size of public spending cuts could threaten the stability of the Netherlands' three-party coalition.

The five ministers most closely involved came together again today in advance of the regular weekly cabinet meeting in the hope of reaching a compromise.

The spring budget amendments are usually presented to Parliament in March but differences between the three parties involved and the provincial elections held on March 24 have

led to delays. Despite the poor showing of Labour Party candidates in the elections, there is no sign of a breakthrough in the stalemate over spending cuts.

The Labour Party wants to limit the cuts to Fl 2bn (£420m) this year, though it is prepared to lop more off spending in 1983. Democrats '86, the smallest of the three government parties, is willing to cut Fl 3bn (£630m), while the Christian Democrats want to cut Fl 4.5bn.

Prime Minister Dries van Agt, the leader of the Christian

Democrats, warned earlier this week that the Government's budget deficit threatened to rise further this year to more than 3 per cent of gross domestic product. When direct capital market borrowing for certain programmes raised "outside" the real deficit is nearer 10 per cent, he said.

The setback suffered by the Labour Party in the provincial elections—its share of the vote fell to 22 per cent, compared with 28 per cent at last year's general election—was expected to weaken the party's position

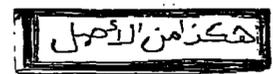
in government. But leading Labour politicians have since said this will make no difference to the party's attitudes in cabinet and that the party must continue to pursue recognisably progressive policies.

Meetings between the ministers involved in the economic debate and their parliamentary parties on Wednesday showed the unwillingness on the part of MPs to compromise.

The issue of spending cuts is the first important test for the Government, in which Labour, the "progressive liberal" Demo-

crats '86 and the more conservative Christian Democratic Party sit uneasily together. Labour places a high priority on the need to create jobs and maintain the incomes of the lower-paid, while the Christian Democrats argue that spending cuts are essential to stimulate the private sector.

The success of the right-of-centre Liberal Party in last week's elections has prompted speculations that Mr van Agt might engineer the fall of his cabinet to resume his earlier coalition with the Liberals.



AMERICAN NEWS

Mexican nuclear programme may be cancelled

BY WILLIAM CHISLETT IN MEXICO CITY

THE MEXICAN Government is considering cancelling or postponing its ambitious nuclear programme worth more than \$30bn (£16.6bn) at current prices...

the programme delay as it would be up to the next Government to take that decision. Sr Miguel de la Madrid, presidential candidate of the long-ruling Institutional Revolutionary Party...

High technology groups in U.S. discuss joint venture

BY OUR NEW YORK CORRESPONDENT

FIFTEEN LEADING U.S. computer and semiconductor companies met in Denver, Colorado, yesterday to discuss the financing, siting and staffing of a proposed joint research and development venture similar to high technology collectives in Japan.

to the immediate problems of the U.S. semiconductor and computer industry. The joint venture will not involve any manufacturing or marketing but will address specific R and D projects.

Proposals for broad collaboration between U.S. high technology companies in research and development to place them on a stronger competitive footing against Japan were first made at a meeting in Orlando, Florida, in February.

The emphasis thus also seems directed not only to the future office automation market but to the factory automation market which is expected to grow into a \$29bn business in the U.S. by 1991.

FALKLAND ISLANDS DISPUTE

Argentine public diverted by 'Ealing comedy'

BY JIMMY BURNS IN BUENOS AIRES

THE LOCAL English language newspaper, the Buenos Aires Herald, recently described Argentina's clash with Britain over the British-owned Falkland Islands as "an attempt to combine an Italian opera with a very British Ealing comedy."

state oil firm YPF supplies the islands with fuel but none of these measures has successfully seduced the islanders into becoming any more Argentine. Port Stanley, with its pubs, Tudor-style town hall, terraced houses and the Governor's London taxi, reflects profoundly pro-British sentiments.

California 'bullet train' project

By Paul Betts in New York

THE ONCE glorious U.S. railways, which the car and the aeroplane sent into decay, appear to be on the brink of a grand revival.

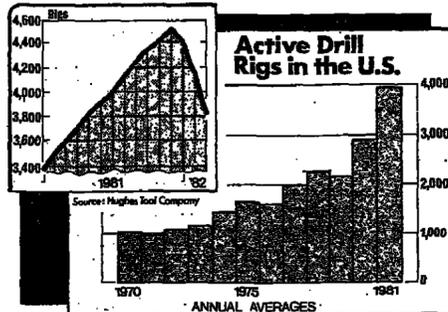
The U.S. is considering Japanese-style "bullet trains" for high-speed rail links to compete against air travel in California and eventually in Florida, Texas and the Chicago area.

A group of private investors called the American High Speed Rail Corporation is working with Amtrak, the U.S. Government-backed national railway, and talking to the Japanese about building a 127-mile high-speed rail service between Los Angeles and San Diego in California.

Richard Lambert in New York reports on the sudden downturn in the tube market

End of bonanza for U.S. steel importers

AS IF it did not have enough problems already, the U.S. steel industry has now hit trouble in what had been one of its few highly profitable sectors.



In their anxiety to secure their supplies in a tight market, the drillers ordered far more than they needed. Mr Dennis Kelly, of Republic Steel, who is chairman of the American Iron and Steel Institute's committee of steel pipe producers, estimates that total consumption of oil country tubular products in the U.S. last year was around 5m tons.

the EEC slipped by more than two-fifths over this two-month period. Analyst Mr Peter Marcus, of stockbrokers Paine Webber Mitchell Hutchins, says that total shipments of oil country tubulars this year will fall by at least 25 per cent. He adds that price cutting is now spreading to higher value products, partly as a result of aggressive discounting by foreign mills.

N-plant measure

A U.S. Senate committee has approved a Bill requiring utility companies with operating nuclear reactors to pay for the \$1.5bn (£833m) clean-up of the damaged Three Mile Island nuclear plant.

The up With TI

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OVERSEAS NEWS

Japanese spend \$1bn to support declining yen

BY RICHARD C. HANSON IN TOKYO

THE JAPANESE authorities may have sold well over \$1bn in support of the yen last month, according to indications from the latest foreign reserve figures, making March one of the heaviest intervention months in two years.

Michael Thompson-Noel in Sydney looks at a vital Australian state election Dismal poll forecast deepens Liberal rift

TOMORROW IS polling day in the resource-rich and prosperous State of Victoria, power base of the Melbourne-oriented financial and business establishment of the ruling Australian Liberal Party.



Mr. Andrew Peacock: a rival for the Liberal leadership

Mr. Fraser said the Government's goal had been higher living standards, and claimed that the benefits were plain to see: almost 400,000 new jobs created in the three years to last December; real household disposable incomes up by \$52.9bn (\$1.7bn), after tax, in 1980-81; and average real weekly earnings more than \$13 higher in the two years to last September.

UK envoy tries to see W Bank mayors

JERUSALEM—Britain set up contacts with Palestinian mayors in the West Bank yesterday amid signs of decreasing tension in the Israeli-occupied territories.

THE GULF WAR

Iranian successes could threaten Mideast equilibrium

BY ROGER MATTHEWS

THE SERIOUS reversal suffered by Iraq in the Gulf war during the past week will have set alarm bells ringing throughout the Middle East.

Khomeini is pledged to the overthrow of Iraq's President Saddam Hussein and, buoyed by military success, is unlikely to be in any mood to lessen his political demands.

Should the King conclude that Iraq needs more than financial aid and token military assistance it is not obvious to whom he could turn.

For the past 18 months the two super-powers have failed to perceive any clear advantage in supporting either Iraq or Iran.

The extent to which Iran has succeeded in breaking the military stalemate may soon become known through the response, or lack of it, from Iraq.

Financial rand boosted by investment rumours

BY BERNARD SIMON IN JOHANNESBURG

THE FINANCIAL rand, South Africa's investment currency, rose yesterday to its narrowest discount against the commercial exchange rate in almost two years.

WORLD TRADE NEWS

Nigerian raw material imports face inspection

BY PAUL CHEESRIGHT, WORLD TRADE EDITOR

RAW MATERIALS, spare parts and books already in transit for Nigeria will face inspection when they reach their destination if they do not arrive within the next fortnight.

Goods in these categories, in orders with a cost and freight value of more than N10,000 (£3,400), not shipped by the end of March have to be inspected even though the foreign exchange remittance authorisation—the Form M—may have been issued before March 23.

They are already questioning the ability of SGS quickly to make the necessary preshipment inspections before April 9, given that the new restrictions on raw materials, spare parts, books and frozen foods come on top of a heavy list of manufactured goods already subject to inspection.

The result of the new regulations is to make the vast majority of Nigerian official imports subject to strict control. The extent to which the policy enunciated by the Government over the last 10 days will influence smuggling is less clear.



President Shagari

Mannesmann wins extra pipeline orders worth £53m

BY KEVIN DONE IN FRANKFURT

MANNESMANN, the West German mechanical engineering and steel pipe group, has won additional orders worth DM228m (£53m) to supply piping for 22 of the compressor stations to be built on the northern section of the Soviet Union's controversial Western Siberia-to-West Europe natural gas pipeline.



Count Otto Lambsdorff

Lambsdorff to hold Tokyo talks

By Jonathan Carr in Bonn

COUNT OTTO Lambsdorff, the West German Economics Minister, will press for further steps by Japan to boost its imports during a six-day visit to Tokyo starting today.

Search for crude boosts Midlands company

BY LORNE BARLING

THE RISE in oil prices in the United Kingdom has led to a search for new sources of crude which has resulted in an export bonanza for Bronx Engineering, a West Midlands company which has developed equipment for finishing high-quality pipe.

In a period of 17 months, from the start of 1980, the company's order intake was only 60 per cent of that required to break even and sales in the first half of 1981 were less than £4m.

As a result of this, the work force was reduced from around 480 to 380 and no wage increase was awarded last year in view of the serious position of the company, Mr O'Connor said.

Another problem arose through the refusal of Mannesmann to allow Dalmine engineers to examine its Bronx equipment.

The signing of a contract last August with a newly formed U.S. company, Tubular Corporation of America, which was setting up a "state-of-the-art" facility for world-class oil country tubular goods in Oklahoma, was therefore regarded as a breakthrough.

UK and U.S. hope for Taiwan nuclear contract

BY ROBERT KING IN TAIPEI

NEI ENGINEERING of the UK and Combustion Engineering of the U.S. may have to wait several months before learning if they have won a contract to supply Taiwan with its fourth nuclear power plant, according to officials.

This in turn would pose a grave threat to West Germany which, as a heavily export-dependent nation, has a particular interest in seeing that free trade in goods and capital is maintained.

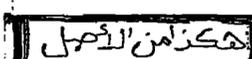
Exports at Work

Equipment in operation, but despite these obstacles, Dalmine ordered a machine which is being delivered this month.

According to Mr Arthur Brown, Bronx's director responsible for these sales, the next success came in Mexico, where oil development led to an order from Tamsa for its Veracruz works, against competition from Suttin.

The last major hurdle, however, was the U.S. market. Mr Brown said: "The U.S. can be regarded as the home of the AEP pipe industry, and it is understandable that American pipe makers are accustomed to using, and have a preference for, domestically produced

equipment in operation, but despite these obstacles, Dalmine ordered a machine which is being delivered this month.



UK NEWS

South East took 35% of companies formed in 1980

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

MORE THAN 35 per cent of companies set up in 1980 were based in the South East whereas poorer areas, such as Northern Ireland, East Anglia and the north of England, only had about 3 per cent each.

These statistics, which indicate that the South East economy is continuing to be considerably more buoyant than any other region were published yesterday by the Department of Industry in its magazine British Business.

Although some new businesses operating in various parts of the country will be registered in the South East, the figures underline the problems faced by poorer regions.

The South East was also the most volatile area with 9.7 per cent (41,800) of its total businesses starting in 1980 and 9.9 per cent (42,000) shutting.

The least volatile was Northern Ireland with 5.9 per cent (2,700) being set up, and 6.3 per cent (2,900) closing.

If risk-taking is indeed the norm, then arguably a region declines over the time not because of a higher rate of business failure, but because it is not sharing in the concomitant growth," says Mr A Ganguly, a Department of Industry statistician who has prepared the figures on the basis of valued added tax returns.

On this hypothesis the higher the rates of innovation, the greater chances of success. And the more active the small firms sector, the greater the chances of achieving the higher rates of innovation.

Mr Ganguly's statistics follow figures he produced in January which showed that the total of business births and deaths in the UK were more or less equal in 1980, with 113,000 being set up and 115,700 closing. This was the first time that such figures have been produced. The findings are not conclusive because the VAT returns do not give a precise picture but they are thought to be more reliable than other statistics.



The biggest proportionate loss in the year was in the northern region covering Teesside, Durham, Northumberland and Cumbria. With 5,500 deaths and 4,200 births, this region had a net loss of 1,300, about 2 per cent of its total stock.

But the West Midlands, which was hit hard by the recession last year, still managed to achieve a net gain in 1980 of 1,400 businesses (1.2 per cent), losing 8,700 and gaining 10,100. The East Midlands and East Anglia also managed to share in the growth in spite of East Anglia's poor percentage share of the national total.

Yorkshire and Humberside, the South West and Wales also showed modest net gains.

Homes cash for mentally ill

THE GOVERNMENT announced yesterday that several mental health organisations are to receive £180,000 in special grants. Most of the money will go to groups which provide accommodation for the mentally ill and mentally handicapped.

Mr Hugh Rossi, Minister for the Disabled, stressed the important role of residential care in homes and hostels.

Anglesey Aluminium lifts output to cut unit costs

BY ROBIN NEEVES, WELSH CORRESPONDENT

ANGLESEY ALUMINIUM, the North Wales aluminium smelter owned jointly by Kaiser Aluminium Corporation and RTZ, has pushed up its production over the past few weeks in a move to minimise unit costs.

In the past 12 months Anglesey's output has been as low as 50 per cent of the smelter's normal capacity of 112,000 tonnes per annum. Mounting stocks and the general effects of the recession on aluminium demand are given as the reasons.

The company has reduced its workforce of 1,250 to below 1,000 through voluntary redundancies.

Although Kaiser last week announced a further 55,000 tonnes cut in its U.S. output to 49 per cent of capacity, or 383,000 tonnes, at Anglesey production has now been lifted with the aim of achieving output levels of 90,000 tonnes, or

80 per cent of the smelter capacity this year.

This rise should allow the company to maximise use of its base power contract with the Central Electricity Generating Board, which covers 80 per cent of its power needs. For the remaining 20 per cent, Anglesey has to pay a far higher price.

Anglesey Aluminium has also benefited from having this 80 per cent bulk power supply charged on the exceptionally low, theoretical cost of producing electricity from the as yet unfinished Dungeness B nuclear power station. The company is continuing to pay that notional price.

As a result of the cuts over the past year, stocks of unsold aluminium at the plant have stabilised at 30,000 tonnes. The company is hoping for sufficient recovery in demand to enable the smelter to both operate at 80 per cent capacity throughout 1982-83 and reduce stocks.

North-West team studies mill adaptation in U.S.

BY NICK GARNETT, NORTHERN CORRESPONDENT

A TEAM of businessmen, planners and property consultants are completing a tour of redundant textile mills in the U.S. to study how they have been adapted for use by high technology industries.

The principal purpose of the week-long tour is to assess whether improved techniques of mill refurbishment and industry promotion can be used in the depressed textile areas of the North of England.

Organised by Manchester Chamber of Commerce in co-operation with the Massachusetts Foreign Business Council, the group includes representatives of West Yorkshire County Council, the Manchester Business School and two north-western property consultancies.

Massachusetts is particularly attractive as a focus for the study of industrial regeneration because it has some close similarities in industrial infra-

structure with the north west of England and had a strong textile presence.

The team has been examining the way the Wang Computer Company took over a refurbished mill in Lowell and a digital company moved into a similar building at Maynard. Similar kinds of mills are dotted throughout Lancashire, in Bradford and the Calder Valley in West Yorkshire.

The fact-finding tour is also looking at the broader issue of industrial regeneration and possible co-operation between industry and universities in the field of new technology. It has visited Springfield Polytechnic and the Honeywell computer company, assessing how industrial regions in the U.S. attract new industry and the kind of incentives and assistance they offer.

North West Property Survey Page 17

Top hotel tariffs up 14%

BY MAURICE SAMUELSON

TARIFFS in London's five-star hotels have increased faster than the rate of inflation, but most hotels in the capital are putting up their rates more slowly, says a leading reservations agency.

Exp-O-Tel, which claims to be Britain's largest hotel reservation agency, says its findings are based on a survey among the 120 hotels it lists in London and surrounding areas.

It said that although the capital's 14 five-star hotels had raised their 1982 tariffs by an average of 14.5 per cent, four

star hotels had put up charges by an average 6.5 per cent, three-star hotels by an average 8 per cent and two-star hotels by 8 per cent.

Commenting on the tariffs of top-class hotels, the agency said: "Unfortunately it is this sector that attracts the greatest publicity and distorts London's image as an expensive hotel destination."

The 12 hotels in the London Heathrow area averaged a 8.75 per cent increase. The average tariff for a single room at Heathrow is now £39.04, including Continental breakfast.

Civil Service management and efficiency under fire

Robin Pauley on a select committee's damning report

THE COMMONS Select Committee on the Treasury and Civil Service yesterday delivered, in its quiet, coded way, one of the most damning attacks ever made on the management, effectiveness and efficiency in the Civil Service.

The kernel of the committee's findings, published in a report to the Commons yesterday, is that urgent action is needed to introduce proper management techniques into departments and that ministers will have to start taking an active interest in the running and control of their ministries if any improvement is to be made.

"Ministers should realise their ability to manage their departments is as important to the country as their performance on the floor of either House (of parliament) or in committees," the report says.

The only minister to escape the sometimes scathing criticism is Mr Michael Heseltine, Environment Secretary, who introduced a Management Information System for Ministers (MINIS) in his department as soon as he took office.

He has used this detailed analysis of manpower functions and costs to achieve a reduction of 10,287 posts in his department—more than 20 per cent—in two and a half years.

The cumulative saving is about £100m a year and required only 3 per cent of the job losses to be obtained through compulsory redundancy.

The main thrust of the report is that all departments should be made to copy Mr Heseltine's scheme or its equivalent. (He, meanwhile, has a team hard at work on an even more ambitious project to turn MINIS into a full-scale management accounting system.)

MINIS is compiled separately for each directorate in the Environment Department and is updated annually. Each departmental volume contains:

- A summary of organisation and overall staff members.
- A summary of main activities and costs.
- A manpower budget outlining increases or decreases in 1981-82 in staff numbers (and grades) associated with expected changes in level of activity on departmental functions.

Performance

Information from April-September, 1980, on staff and other costs, functions and tasks with importance ratings, function codes, objectives and expenditure responsibilities, and a performance assessment over the six months.

For each function or task, planned performance for October, 1980-March, 1981, and for the following financial year.

Mr Heseltine introduced MINIS because he took over a department of more than 50,000

people. He did not know who was doing what or why and there was no system in the Civil Service enabling him to find out.

After some initial resistance from the Civil Service, some of which remains, his staff became increasingly enthusiastic about the system, or at least its efficiency. But other Ministers and Permanent Secretaries were unimpressed and remain so in spite of instructions from the Prime Minister to attend a seminar by Mr Heseltine on his scheme.

Mrs Thatcher, however, is understood to be impressed and for this reason alone the Select Committee's main recommendation may be enacted.

The 26 recommendations include:

- The annual public expenditure White Paper should update and collect statements of intentions, objectives, targets, resources used and outcomes at the level of the programmes covered.
- MINIS or its equivalent should be adopted in each department and, as appropriate, in other public sector bodies, and made public.
- MINIS costings should be capable of reconciliation with the department's conventionally recorded expenditure.
- Line managers should be given personal responsibility for making a defined contribution to achievement of targets

and objectives.
● More line managers should be given full control over their staff and non-staff running costs with, for example, the right to substitute one type of resource for another in a budget.

● Line managers should be encouraged to put their own ideas into practice and encourage initiative in their staff.
● There should be an annual programme of departmental reviews.

● Select Committees should be able to ask the Comptroller and Auditor General to carry out efficiency and effectiveness reviews.

● The Treasury and Management and Personnel Office, in their relations with individual departments, should move away from guidance to prescription without delay.

● The Treasury should investigate the effectiveness of departmental programmes for which it allocates money.

● Comptroller and Auditor General should have access to the books of all bodies receiving public funds.

● A substantial proportion of most senior jobs should be filled by officials with successful records in general management.

● The Civil Service should have a system of merit pay.

using it put forward by senior civil servants from a range of ministries giving evidence.

On one afternoon members listened to one department (Employment) claiming to be too small for MINIS and another (DHSS) claiming to have something just as good in place; under close questioning every such claim failed.

Responsibility for improving the Civil Service is not just a matter for civil servants, the report says. Both ministers and parliament must be concerned with efficiency and effectiveness.

In the pursuit of these two aims, the first responsibility of ministers is to make clear the intentions of their policies. They should also set objectives and targets. On this point the committee and many of its witnesses were agreed: little can be done unless the minister actively cares and becomes involved in his department. This is a problem; this Government, like all before it, contains ministers such as Mr Heseltine who find management exciting or even interesting.

But, as Sir Robert Armstrong pointed out, there has been no great enthusiasm for management in the Civil Service either. The committee concludes: "There is no clear orientation towards the achievement of effectiveness and efficiency at the higher levels of the Civil Service or in government generally."

"The problems are not trivial and it will need a major effort to overcome them and make substantial improvements."

Major criticisms of the Treasury in the report include:



Our competitors seem to think that one type of tyre, or even three, are enough to satisfy the needs of all fast cars. Not us.

Our new Dunlop D-range offers no less than five different performance tyres. Each one designed with emphasis on specific performance aspects.

The D4s for example are made exclusively for those machines that are built to take corners at 120mph. Like the Porsche 928 and the BMW M1.

They're twice as wide as they are deep. And they'll keep more of their computer designed tread on the road in a tight corner than any other tyre made.

If however, you're more concerned with not upsetting the cocktail cabinet than imitating Emerson Fittipaldi, then

our D7s are for you. They reach such heights in comfort, quietness and performance on luxury saloons that Rolls-Royce already fit them as standard on their new models.

The difference between the two is the D3. They're made for the latest generation of fast sports saloons like the Audi 80 and the new Ford Escort XR3.

They give a smoothness of ride never before obtainable on extra wide tyres.

Their steel breakers have a nylon wrap which shrinks at running temperature minimising tread movement and maximising cornering capability.

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All in all, you'll find there's a tyre in the new Dunlop D-range that's better designed for your car than your present ones. Simply because it was specifically designed for your car.

And not for someone else's.

The new D-range of performance tyres.



Bae group wins £56m share of space contract

By Jason Critt

BRITISH Aerospace's Dynamics Group is almost certainly the largest sub-contractor for the world's biggest satellite communications contract worth over £500m, which was awarded to the U.S. company Hughes Aircraft late on Wednesday night.

The group's share of the contract is expected to be at least \$100m (£56m). The contract has been placed by Intelsat, which is owned by most of the world's telecommunications authorities, and is for five powerful digital communications satellites.

A significant part of the order has been sub-contracted to companies within the countries of the major Intelsat shareholders. After American Telephone and Telegraph, Britain is the largest shareholder with an 11.3 per cent stake in Intelsat. Other sub-contractors include Spar of Canada, Thomson CSF of France, NBB of West Germany, Selenia of Italy and Nippon Electric Company of Japan.

The satellites, known as Intelsat VI, are for delivery in 1986. The first launches are expected in 1987. They will be three times as powerful as the communications satellites cur-

rently being launched. Each satellite will be capable of carrying up to 33,000 simultaneous telephone conversations and four television channels. They will be more than 100 times as powerful as the world's first telecommunications satellite Early Bird launched in 1965.

The satellites will be put into a geo-stationary orbit more than 22,000 miles above the Equator. They will be used to link the Americas, Europe, Asia, Africa and Australasia. Although the initial order is for five satellites Intelsat has an option for a further 11 which could put a total value on the order of \$1.6bn.

Intelsat is owned by 106 countries. It provides all international space communications links on 15 satellites. There are three Intelsat V satellites in orbit together with a satellite of an earlier generation, Intelsat IV and IVA. Current international satellite communications capacity is 25,000 telephone circuits of which Britain has some 6,000.

British Aerospace Dynamics Group will supply some major

parts for the satellite. They will include the basic satellite structure which has to be very light to achieve the maximum payload yet strong enough to withstand the pressures of launch.

The group will supply the power electronics, providing a very constant flow of electricity and including batteries used when the satellites' solar panels are eclipsed from the sun by the earth. It will also supply antenna reflectors and a cradle system for supporting and launching the satellite from the space shuttle.

Intelsat plans to launch the satellites from both NASA's space shuttle and from the European Space Agency's Ariane rockets in 1987.

British Aerospace is becoming a major supplier of satellites. It is prime contractor for five European Communications Satellites, the MARECS B, maritime communications satellite, two military communications satellites Skynet IV and L-Sat the very large and powerful satellites to be launched in 1986 with direct broadcast facilities.

Directors released from pledges

By Raymond Hughes, Law Courts Correspondent

OBJECTIONS by five present or former directors of Associated Communications Corporation to an attempt by Mr Jack Gill, the company's former deputy chairman, to release them from undertakings they gave for his protection in January, were ill-founded, a High Court judge said yesterday.

Last September the five—Lord Grade, Mr Isaac Benjamin, Mr Louis Michael, Mr Norman Collins and Sir Leo Pliatky—undertook to Mr Gill that they would vote in favour of the proposal to give him a £560,000 golden handshake.

In January they gave an undertaking to the court to vote to adjourn an extraordinary meeting called to approve the payment, until seven days after final determination of a petition by institutional shareholders seeking to block the payment.

That undertaking was accepted by a High Court judge, for Mr Gill's protection, after the judge had refused to order the directors to transfer their shares.

Yesterday Mr Justice Vinelott said that, because of substantial changes in the ACC since January—the withdrawal of the Heron Group from the takeover battle, and massive amendments to the petition, making it unlikely that it would be dealt with by the courts this year—Mr Gill wanted to release the directors from their January undertakings.

He wanted them to be able to vote at the extraordinary meeting on April 20, so that he would know where he stood in relation to the petition.

The directors, however, did not want to be released. Lord Campbell, QC, for the directors, had argued that they could be released only on their own application or with their consent.

If that contention were well-founded, commented the judge, it would have astonishing results. He was satisfied, though, that it was not.

Lord Campbell had also contended that a release would put the directors in the invidious position of having either to vote for the golden handshake or risk an action for damages by Mr Gill.

The judge, who said that he had put themselves in that position by undertaking in September to vote for the golden handshake.

The directors were trying to rely on the January undertakings to absolve them, until after the petition had been ruled on, from any contractual obligations imposed on them by the September undertaking.

The court order in those terms themselves, and the judge saw no reason why they should be allowed to adhere to an undertaking that Mr Gill no longer required in order to achieve that advantageous advantage indirectly.

He released the directors and ordered them to pay Mr Gill's costs. They were also ordered to pay the costs of Mr Robert Holmes a Court, the present ACC chairman, who had also given the January undertaking to Mr Gill but had not objected to being released from it.

The new reactor called PWR 2, is destined for Britain's Trident submarines as well as future generations of hunter-killer submarines.

Oxford Automation announced yesterday a £200,000 order for a monitoring system for PWR 2, based on 10 of its System 86 scanners.

System 86, developed at a cost estimated by Mr Berrie Marsden, group managing director, at £500,000, uses Intel 8086 16-bit microprocessors and a high-speed data highway together with software written by Oxford Automation.

The Navy contract was won from the Vickers yard of British

Sun Oil goes ahead with plans for Balmoral Field

By Maurice Samuelson in Stavanger, Norway

SUN OIL, the 10th largest U.S. oil company, is forging ahead with plans to develop the Balmoral Field in the North Sea, in spite of persistent reports that the field may eventually be operated by the British National Oil Corporation, which has exploration rights in an adjoining North Sea block.

Mr Edward Blanton, managing director of North Sea Sun Oil, the company's London subsidiary, estimates that development of the field, 150 miles north-east of Aberdeen, could cost at least £700m. The field's recoverable reserves have been put at 100m barrels.

Mr Blanton said in Stavanger that Sun had already appointed its project manager for the Balmoral Field, who would be "in place" in June and who was already recruiting staff.

Sun Oil has a 63 per cent stake in Block 16/21 where it has drilled three wells.

BNOC's presence in an adjacent block has given rise to the reports that the Energy Department might prefer it to develop the field in preference to Sun.

Mr Blanton, said yesterday that Sun is better qualified to develop it than BNOC. While Sun had drilled three wells in Block 16/21 where it had a 63 per cent stake, BNOC had only a 40 per cent stake in its block where it was still proving its second well.

Sun's plans were boosted at the end of last year by the results of a well in the Alpha Sector of Block 16/21 which was drilled to assess discoveries made in 1975 and 1980.

The latest appraisal well flowed at rates of up to 3,450 barrels a day.

The company says it is holding discussions with the Energy Department over its application to run the field.

Sun expects to increase exploratory drilling in Balmoral towards the end of next year from a semi-submersible rig which it has leased on an 18-month contract from Jepsens Drilling, the North Sea drilling group.

Jepsens, formerly part of KJR, a Norwegian shipping group, recently paid £34m for the six-year-old rig which was renamed Al Baba at a ceremony in Stavanger yesterday. Jepsens joined the Unlisted Securities Market in London yesterday.

After the renaming, Mr Atle Jepsen, chairman of Jepsens, said his company hoped to develop into a major European offshore oil organisation.

Its shares began to be traded yesterday at 270-280p. They had been placed privately last year at 300p. Mr Jepsen said he was satisfied with the initial trading price.

British Rail accepts 'tough' cost constraints

By Lynton McLain

BRITISH RAIL yesterday responded to the Government's decision to reject its request for a grant of £85.2m this year by saying it had "full confidence in its management's ability to work towards the cost constraints implied in the new grant."

At its monthly meeting the board accepted that the new grant of £80.4m was "tough" but said it would work towards the cost constraints as it had been doing since the onset of the recession.

The Government statement rejecting BR's grant claim was made by Mr David Howell, the Transport Secretary, in the Commons on Wednesday. He said he did not intend that the decision should result in "yet further reductions in expenditure on necessary renewal and maintenance of the equipment."

BR responded by saying it believed the review of BR finances by Mr James Butler of Peat, Marwick, Mitchell would highlight the financial constraints which had led to the "serious backlog of renewal and deferred maintenance of railway infrastructure and equipment."

Union loses ship welfare appeal

By Raymond Hughes, Law Courts Correspondent

A VICTORY in the Court of Appeal two years ago by the International Transport Workers Federation (ITF), in its long campaign against flags of convenience, was snatched from it by three Law Lords yesterday.

By a three-to-two majority, the House of Lords ruled that the ITF's demand that a Liberian shipowner contribute to its welfare fund was not covered by immunities granted to unions by the 1974 Trade Union and Labour Relations Act.

The demand was not made in contemplation of furtherance of a trade dispute, because the fund had no connection with employment of the crew of a vessel "black" on ITF instructions, said the majority opinion.

Universe Tankships Incorporated of Monrovia was deemed to have contributed \$6,480 to the fund under economic duress and was therefore entitled to get the money back.

The company paid as part of a package deal to secure the release of the 268,092-ton tanker Universe Sentinel when it was "black" at Pembroke Docks in 1978.

But, in allowing the company's appeal against an Appeal Court ruling in favour of the ITF, all five Law Lords rejected the company's claim that it could recover the money on the ground that it had been paid to the ITF upon trusts that were void because their purposes were not exclusively charitable.

There was no trust, said the judges. The money had been paid as a contribution to the ITF's funds.

Lord Diplock said that it was not disputed that the circumstances in which Universe Tankships had made the contribution amounted to economic duress.

The financial consequences of the "black" to the owner were so catastrophic as to amount to a coercion of its will, vitiating its consent to sign the ITF's standard agreements.

In spite of that, the ITF's action would be legitimate if

it had been in furtherance of a trade dispute involving the crew's terms and conditions of employment.

What was fatal to the ITF's case was the lack of anything to suggest that any entitlement to benefits provided by the fund was connected with their employment by Universe Tankships, said Lord Diplock.

Dissenting, Lord Scarman said that it was totally unreal to infer that, because seamen were not themselves obliged to contribute to the welfare fund, the obligation accepted by the owner to contribute "on behalf of each seafarer" on the vessel was not an obligation related to the crew's conditions of employment.

The demand for a contribution to the fund, if resisted by the owner, would have led to a trade dispute. The "black" in support of the demand was a legitimate exercise of pressure and did not constitute duress, Lord Scarman added.

Electricity prices to rise by 9%

THE SOUTH of Scotland Electricity Board yesterday announced price rises averaging 9 per cent from April 5.

Mr Donald Miller, the new chairman of the SSEB said the board was looking into a government request to provide assistance to industrial consumers with heavy electric demand.

The board would be able to reduce tariffs to industrial consumers who at short notice would be able to sharply reduce their electricity consumption to help its meet heavy overall demand for power.

The board would in the next week or two examine which companies could benefit under such a system.

Amstrad to build £2.5m Essex plant

AMSTRAD Consumer Electronics plans to build a 133,000 sq ft plant in Shoeburyness, Essex, at a total cost of £2.5m. It is due to be operational next January and will replace the company's two leased plants in the Southend area, which will be disposed of.

Mr A. M. Sugar, chairman, said the new plant would permit an expansion of production, particularly of lower priced systems. Final decisions had been taken on production levels, but it was likely that the company would increase its manufacturing staff of about 180 over the next year.

Marconi wins defence contract

THE JOINT Nato funded programme to improve Britain's radar defences entered its second phase yesterday with the award of contracts worth more than £20m to Marconi Radar Systems.

Marconi is to supply three new three-dimensional radar sets which will allow detection and plotting of airborne targets to a range of 250 miles.

The Defence Ministry said the new contracts will provide more than 500 jobs this year and about 350 next year.

Inco redundancies

INCO is to make 60 people redundant at its sole European nickel refinery at Clydach, near Swansea, South Wales. The company blames continuing weak demand for nickel products from the refinery, which has been operating at only 50 per cent capacity for some time.

Pizza Hut link

WHITBREAD and Pepsico yesterday set up a joint £3m restaurant company, Pizza Hut (UK), to convert some existing Whitbread public houses into pizza restaurants and build outlets near other pubs.

Whitbread, which controls 7,000 public houses, aims to set up pizza counters in a number of its outlets.

Pepsico opened the first Pizza Hut restaurant in 1973. There are 13 in the chain, mainly in London.

Pottery to close

A FAMILY pottery business, Hall Brothers of Longton, Stoke-on-Trent, is to close its two factories and make its 50 workers redundant, because of the continuing recession in the industry.

Footwear job cuts

A TOTAL of 35 workers are to lose their jobs with the Raunds, Northants, based footwear company, Tebbutt & Hall. The company blames the recession and a drop in demand for safety footwear.

Passenger guide

LONDON TRANSPORT has launched a guide for elderly and handicapped passengers. The guide was prepared with help from handicapped schoolchildren from the Richard Cloudestey School for the Disabled, in the Barbican, London. The guide costs 95p.

CBI region has 'doubts on upturn'

By Nick Garnett, Northern Correspondent

THE fragile nature of CBI optimism that there could be a real if slight upturn in manufacturing in the second half of this year was underlined yesterday by both Sir Terence Beckett, the confederation's director general, and the organisation's North West regional council.

Sir Terence said that the best that could be hoped for was a gentle rise in manufacturing over the next three to four months with this trend accelerating slightly towards the end of the year. Even this limited prospect was dependent on getting a number of factors right, he said.

It would mean lowering interest rates, an end to large increases in local authority rates and getting pay settlements down below the current average of 5 to 6 per cent. There were, however, indications that there might be "a bit of an uplift" in the second half of the year.

This was based on lower industrial costs arising from the Budget, a fall in the price of oil and the trends survey for the last six months of 1982 indicating the possibility of increased investment. A 13 per cent rise in output over the next 12 months was possible.

There is clearly some difference between what the CBI discerns as national prospects and how some of the confederation's manufacturing regions view the next six to 12 months.

The level of inquiries about possible future ordering has jumped noticeably in the North West but local CBI officials were still cautious as to whether these will be translated into firm orders.

A statement after yesterday's North-West regional council meeting said that on the basis of a mini-survey of companies there were still no clear signs in their area "that an early upturn is in prospect."

The survey revealed little confidence about an increase in home orders over the next six months, no expected improvement in liquidity or investment intentions and no anticipated change in stock levels.

Mr John Tavaré, CBI's North-West regional chairman said: "Some companies are undoubtedly experiencing an improvement, particularly in export orders, which is an encouraging sign but, unfortunately, the position of the majority of companies is unchanged."

Finance house business swelled by Ford Motor

By our Banking Correspondent

THE AMOUNT of new business written by members of the Finance Houses Association (FHA) which accounts for four-fifths of the UK finance house industry, rose by 16.3 per cent to £8,078m in 1981 and outstanding balances grew by 24 per cent to £10,119m.

However, the figures are inflated by the activity of new members, especially Ford Motor Credit Company. After adjustment for them the growth of new business was less than 10 per cent—less than the rate of inflation.

The main growth area was consumer business. Figures in the FHA's annual report, out today, show that even allowing for changes in membership, new consumer business grew at twice the rate of that in the overall corporate market.

Consumer lending rose by 23 per cent (£2,372m) and by 14.5 per cent on an adjusted basis. In recent years consumer business has been declining in importance, but the trend was reversed last year. Although 70 per cent of the FHA's outstanding loans are to companies, and only 30 per cent to consumers, 40 per cent of new finance last year went to consumers and only 60 per cent was corporate.

For the second year running there was no growth in the amount of new credit extended to business customers. But that excludes leasing, which grew by 26.3 per cent to £1,963m. The overall corporate market grew by 12.3 per cent (£3,706m). After adjustment for membership changes, the growth rate is 6.5 per cent.

Research group privatised

By Mark Webster

THE Hydraulics Research Station yesterday became a private company as part of Government plans to transfer some research facilities away from Civil Service control.

It will now be known as HRS and the Government is seeking professional institutions, such as the Institution of Civil Engineers, to act as guarantors for the company.

The Oxfordshire-based station was previously under the control of the Environment Department. The Ministry said the research station was a non-profit-making organisation which had been transferred to private con-

trol as a means of encouraging it to respond more to private sector needs.

At present, about 25 per cent of its annual funding comes from the Environment Department but it also does work for other ministries and the private sector.

The Ministry will pay HRS grants of £2.5m for 1982-83 with a further £1.1m in working capital. Thereafter, it expects to give about £1.6m a year in assistance.

About £15m worth of assets including building and equipment will be transferred to the new company.

More banks recognised

By our Banking Correspondent

THE BANK of England has added PKB Investments, the London branch of a leading Norwegian bank, and N. V. Slevenburg's Bank, a top Dutch commercial bank to its list of recognised banks.

PKB Investments announced yesterday that it was increasing its share capital by £2.5m to £12.5m and changing its name to PKB Christiania Bank (UK). This follows the acquisition of a 50 per cent stake in the London operation by Christiania Bank, Norway's second largest.

PK Banken is Sweden's only licensed bank and is one of the country's biggest commercial banks.

In January the two announced that they were going to cooperate internationally in establishing jointly-owned banks in

London, Singapore and Hong Kong. The two banks will form a new bank in Singapore. Christiania Bank is to take a half share in PK Banken's existing Hong Kong operation.

N. V. Slevenburg's Bank has been represented in London since 1980 when it bought Schlesinger, a private bank with £36.1m on the balance sheet. Credit Lyonnais, the state-run French bank owns 78 per cent of the Dutch parent.

Dow Scandia Banking Corporation has been deleted from the recognised banks list, following its merger into Arbuthnot Latham. Merchant Banking (NL) has been deleted from the list of licensed deposit takers. At April 1 the Bank of England's list covers 294 recognised banks and 297 licensed deposit takers.

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The Ministry will pay HRS grants of £2.5m for 1982-83 with a further £1.1m in working capital. Thereafter, it expects to give about £1.6m a year in assistance.

About £15m worth of assets including building and equipment will be transferred to the new company.

Electricity Bill is unlikely to generate much interest

Martin Dickson looks at the future of private competition in the power industry

IT IS AN investment opportunity which at first glance has about as much appeal as a ticket on the Titanic.

Mr Nigel Lawson, the Energy Secretary, is hoping to introduce legislation in the 1982-83 parliamentary session to allow private companies to set up in direct competition with the state-run electricity supply industry. The plan was unveiled 18 months ago by his predecessor at Energy, Mr David Howell, but the proposed timing has only just emerged.

The move follows Mr Lawson's controversial Oil and Gas (Enterprise) Bill, now before Parliament, which will allow the Government to sell off the exploration and production interests of the state-owned British National Oil Corporation and the North Sea oil holdings of British Gas. It will also break the gas corporation's monopoly on the sale of gas.

Mr Lawson's oil and gas legislation has been called the sale of the century. No-one will be

tempted to apply such dramatic language to the electricity Bill, whose practical ramifications are likely to be remarkably limited.

One reason is that existing legislation allows any company to generate electricity for its own use and sell the surplus to private customers or the national grid, provided the power business is only an offshoot of its main activity.

Many companies do produce their own power—most of them because they have to raise steam for their industrial processes anyway and can make economic use of the heat by also generating electricity.

Private generators produce about 6.5 per cent of all electricity in the UK and about 15 per cent of industry's needs. Nearly 80 per cent of power production by manufacturing industry in England and Wales is accounted for by the chemical, paper and board and non-

ferrous metal industries.

The effect of Mr Lawson's Bill will be to remove the restriction in existing legislation on generating power as a main activity. This will allow companies to set up in direct competition with the state-owned Central Electricity Generating Board, which produces power, and the area Boards, which then retail it.

But no private sector company is likely to launch into competition with the CEBG on any major scale, throwing up power stations across the country. Electricity generation is a high risk low-return investment proposition.

Building a large power station in the UK, with its extremely poor construction record on large sites, can take 10 years or more; and the capital costs for a large coal-fired plant of 2000 MW are likely to total £750m to £1bn.

Demand for electricity in the UK is static and likely to show slow growth over the next decade.

Add to this high interest rates, and the problem of matching the CEBG's economies of scale, and any investor planning a big splash into the power generation game must conclude that he faces a disaster of Titanic proportions.

Against this background, the point of the legislation appears to be twofold. First, it will be a piece of ideological tidying-up, a logical corollary to the Government's other denationalisation moves.

Mr Lawson said last week-end: "There is no case for a state monopoly in electricity. There should be increasing scope for private generation."

Second, it is possible that the legislation will aid the establishment of some small-scale generation companies, notably

in the field of district heating by the combined heat and power (CHP) method.

Such schemes would involve the construction, or refurbishment, of power stations to generate some electricity and provide hot water which could be piped to homes and offices in the locality, and provide space heating.

Although widespread in some continental countries, CHP district heating schemes have yet to get off the ground on a significant scale in the UK.

With any new competition likely to be on this small scale, the electricity supply industry can afford to take a relaxed view of Mr Lawson's plans. Officials even say they welcome anything which would encourage the establishment of economically-viable CHP district heating schemes.

But the state industry is concerned that any competition is

fair. "Will they face the same planning procedures as us?" asks one senior executive.

"Will they face the same restrictions as we do on cross-subsidising customers? Will they get cheap fuel from the National Coal Board which we end up subsidising through our huge coal purchases?"

Additional ripples of anxiety were caused by reports last weekend that Mr Lawson will ensure private sector generators can sell to the grid at a "fair" price, and that there will be changes in the terms on which private companies can buy back electricity from the grid if there is a temporary break in supplies.

The supply industry trusts it already pays a fair price for any private electricity it purchases. There is concern that any changes by the Government could mean a subsidy to the private company and higher bills for the

state-sector's customers.

The electricity boards purchase about 20 per cent of privately generated electricity—but 80 per cent of this comes not from the private sector but other nationalised industries, such as the NCB, and public authorities.

The price paid is based on the supply industry's avoidable costs—largely what it saves on fuel by not operating other plants. The rates paid are somewhat below those set by the CEBG because of the unpredictability and location of supplies.

This method of pricing was adopted by the industry on the recommendation of a government-appointed committee which investigated the prospects for CHP in the late 1970s.

Mr Lawson's proposal has yet to be approved by the Cabinet's legislation committee. It will be competing for parliamentary time in the last full session before the next election.

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Massey Ferguson gives Coventry strikers ultimatum

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

MASSEY-FERGUSON told strikers at its tractor assembly plant in Coventry yesterday that unless they end their dispute quickly, work will be transferred overseas and more jobs will be lost.

The Canadian-based multinational, in an ultimatum to the 3,300 manual workers, also threatened to withdraw offers already made of redundancy payments.

The company's tough statement follows a strike in protest at the decision to go ahead with 170 compulsory redundancies. That was the remainder of 725 jobs the company said must go to make the Coventry plant competitive. Volunteers have come forward over recent weeks to account for most of the jobs cut.

Shop stewards last night dismissed the company's warning as "part of the management's campaign of fear within the plant."

Feeling was running high among pickets manning the gates who argued the company should have accepted union offers of short time working as an alternative to compulsory redundancies.

Nearly 1,700 jobs have been lost at the Coventry factory over the past four years as the company has responded to the drop in world demand for tractors. Annual output, more than 90 per cent exported, has

Moss Evans warns of Employment Bill strife

By Elinor Goodman, Political Correspondent

MR MOSS EVANS, the general secretary of the Transport and General Workers' Union, warned Tory MPs last night that the Employment Bill going through the Commons would create a "legislative minefield."

He claimed it was the biggest threat to the unions since the Heath government's Industrial Relations Act, and urged MPs to stop it going further.

Mr Evans was speaking at an unprecedented meeting between the Tory members of the committee looking at the Employment Bill and the 30-strong Finance and General Purposes Committee of the TGWU and the Agricultural Workers' Union. It was arranged by Labour MP, Mr Stan Crowther. The Liberal and SDP members on the committee also attended.

The TUC has refused to discuss the Bill with the Government since it was published, so yesterday's meeting was one of the first contacts between the Government side and a senior member of the TUC general council since the Bill started its passage through the House. Ironically, though the TUC has declined to see Mr Norman Tebbit, the Employment Secretary, he was invited to yesterday's meeting by the TGWU as a Conservative member of the committee. He did not attend.

Brian Groom looks at the bitterness of workers as protest collapses

Union routed in airport dispute

THE BRITISH working man "is rubbish. Apart from the miner, he's finished. The unions are finished. Management will trample all over them and crush them."

Those bitter words were spoken by one of British Airways' 1,700 ramp workers at London Heathrow Airport yesterday, after a mass meeting of about 1,000 of them voted to end their seven-week dispute and return to work.

Their defeat marks the culmination of one of the most embarrassing six-months in the 60-year history of the Transport and General Workers' Union, which represents the ramp staff.

Its national leaders could be forgiven if, the defeat notwithstanding, they breathe a private sigh of relief that the humiliating affair is over.

The TGWU, Britain's biggest and it is usually said—"most powerful" union, has been having a hard time. Mr Alex Kitson, its deputy general secretary, wrote in the November issue of the union's journal: "It's high time we had a go."

Especially on the industrial front, where the management hard-liners still regard Michael Edwards as the new God. Up to now, there have been too few efforts to use our industrial muscle to halt the Tories."

All that would change, he implied, because of disputes involving BL workers and oil

company tanker drivers, and a threatened one-day national refinery strike.

The BL workers divided and collapsed, tanker drivers in three companies overturned strike calls, and the refinery threat sank without trace.

Mr Kitson's is not necessarily a representative voice. But a pattern has emerged in which

The workers also feel defeated by BA propaganda, and by a hostile Press.

The defeat has been so calamitous, however, partly because they misjudged the mood of the times in two crucial ways. First, no employer is so strong as when his back is against the wall—and BA, which is likely to have lost more

earnings" or "rostered overtime" clause; increasing attendances; and working more flexibly.

One ramp worker at yesterday's meeting said: "There'll never be another strike at BA. No one will back anyone else ever again."

That may prove an over-hasty judgment, as may prognostications about the death of the labour movement. But BA management—which insists it never set out to "take on" the ramp workers—will not be displeased if the defeat discourages further militancy.

The ramp leaders insist their members had struck for only one day in the past 12 years until this dispute. BA managers, however, privately regard them as obstructive constitutionalists who, when the twice-yearly rearrangement of schedules comes round, display an ability to argue at length about rosters which makes even the parties in the Aslef dispute look amateurs.

BA's principal gain from its victory is simple: it can implement the remaining stages of its survival plan, with the morale of some of its workforce apparently improved for having made what the "blacklegs" believe to be a major contribution to the rescue.

However, the business problems which remain for the state-owned loss-maker are considerable.

These include: extending their working week from 38½ to 40 hours; ending a "guaranteed

Productivity offer to save Ulster yard jobs

By John Lloyd, Labour Editor

BRITAIN'S SHIPBUILDING unions fear that the Belfast shipyard of Harland and Wolff will close because of lack of orders.

They are to put a package of productivity improvements to Mr James Prior, the Northern Ireland Secretary, at a meeting after Easter, in an effort to secure at least some of the jobs of the 7,000 workers there. The yard is likely to lose 1,000 jobs.

Mr Alex Ferry, general secretary of the Confederation of Shipbuilding and Engineering Unions, said after a meeting of its executive yesterday that the yard was suffering a "slow death."

The yard is hoping for an order from the British Steel Corporation for a 170,000-tonne bulk carrier, a subsidy for which has been delayed. However, the CSEU believes that this order would not be enough to secure jobs.

The CSEU's shipbuilding negotiating committee spent two days in Belfast this week, and reported on its visit to the CSEU executive.

Mr Gerry Eastwood, general secretary of the Patternmakers' Union and president of the CSEU, said: "The deindustrialisation of Belfast now makes the rest of the UK look good."

Esso to cut staff at efficient refinery

BY BRIAN GROOM, LABOUR STAFF

ONE OF Britain's most efficiently staffed oil refineries is implementing further measures to increase productivity because of problems in the industry's downstream market.

Esso's refinery at Fawley, Hampshire—a leader in productivity bargaining since its pioneering agreements of the late 1960s—is to give 13-16.5 per cent increases on basic rates to 1,500 process, craft and maintenance workers.

But the company aims to reduce the refinery's total workforce of 2,200 by 15-20 per cent by natural wastage over three to four years. The refinery is running at 60 per cent of capacity, and Esso has been making general losses downstream over the past year.

The agreements mark the completion of a shift away from piecemeal bargaining and towards broader, more flexible measures. Esso believes that pay rises for improved productivity in specific jobs tended to reinforce demarcation lines.

Some 750 craft workers in both the petroleum and chemicals part of the complex agreed two weeks ago to cut out expensive "waiting time" by performing some tasks normally done by other tradesmen, provided they have the time and the ability, and that they would not be endangered.

Overtime is to be kept to a minimum and to speed up major jobs the workers have agreed they can be asked to go on to shift work for up to six weeks a year.

The workers received a £25-a-week increase in their basic pay, which rose to £9,200 a year. The 1982 pay deal gave them an extra 8 per cent from yesterday.

A similar number of process workers signed last September a deal which gave them an extra £24.50 a week. They now earn £10,600 a year, including shift differential, and begin annual pay talks today.

The increases in average earnings will not be as great as the 13-16.5 per cent rises in basic rates, because of overtime cuts, but the working week will be reduced by one hour, to 39 hours, and by another hour in January 1983.

The process workers agreed to cuts in manning levels which enabled the refinery to move on January 1 from a four- to a five-shift system. A principal aim is to cut overtime from more than 15 per cent to less than 5 per cent.

There is also to be more flexibility between jobs and in training arrangements

New peace plan for London docks studied

By Our Labour Staff

DOCKERS and management are considering a new formula aimed at ending the pay strike which has crippled the Port of London for nearly two weeks.

A conciliation panel of the National Joint Council for the Port Transport Industry yesterday made a "final" recommendation which would increase tonnage bonuses.

The loss-making Port of London Authority said it was unable to accept the proposal immediately.

The dominant Transport and General Workers' Union, representing 1,400 of the 1,800 striking dockers in the Tilbury docks general cargo area, will discuss the proposal at a mass meeting today.

The smaller National Amalgamated Stevedores and Dockers Union will hold a meeting on Monday, and is to call off picketing at riverside wharves and two container terminals.

Under the proposal, the basic offer of 5.5 per cent pay rises, with a minimum £8 a week, is unchanged. But bonus payments would rise to 3p per tonne for the first one to eight tonnes handled in a shift, plus 5p for nine tonnes and over.

Bank clerical staff accept 8.5% pay rise

By Our Labour Staff

THE BANKING, Insurance and Finance Union yesterday accepted the English clearing banks' final offer to clerical staff of an 8.5 per cent pay rise and improved holidays.

The settlement, which affects 170,000 clerks in England and Wales, will be implemented as from yesterday. It will give rises of between £219 and £658 a year. It also adds 8.5 per cent to the minimum managerial salary, which was previously £10,283.

The union said new pay ranges for clerks would be: grade one £2,788-£4,195; grade two £3,531-£5,098; grade three £4,995-£7,283; grade four £5,912-£8,401.

The offer was accepted by 75 per cent of those voting in a postal ballot of Bifa's 70,000 clerical and managerial members in the five clearers. The alternative of a one-day strike, followed by other strikes, was rejected.

The offer has been accepted without a ballot by the rival, non-TUC-affiliated Clearing Bank Union. Bifa's acceptance makes this one of the quietest and quietest bank pay negotiations in recent years.

Walkout hits rail station

BY OUR LABOUR EDITOR

DRIVERS, guards and signalmen based at Kings Cross station walked out at midday yesterday in protest over the disciplining of a driver.

It is understood that the driver suspended is Mr Steven Forey, a branch secretary of the train drivers' union Aslef, who led the opposition to handling the Sun newspaper during the train drivers' strikes earlier this year.

Mr Forey has been reported as saying that he had been suspended by the area manager and that the strike would con-

tinue until his next rostered turn at 8 am today. Further action is likely if his suspension is repeated.

British Rail confirmed that a driver had been disciplined, but would give no further details.

Services to and from the station came to a complete halt for two hours in the early afternoon. However, BR was able to run most inter-city services and some outer suburban services, once the signalmen returned to work.

However, inner suburban services from Kings Cross and Moorgate were almost closed.

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UK NEWS - PARLIAMENT and POLITICS

Cabinet backs Prior plan for Ulster

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE CABINET yesterday approved Mr James Prior's plans to restore devolved government to Northern Ireland...



Mr Prior leaving No. 10 Downing Street after the Cabinet meeting yesterday

While all the main political parties in the province appear ready to contest elections for the proposed assembly...

For this reason, the Bill has been pruned to a concise seven clauses. The White Paper is expected to generate much more controversy...

MPs renew pressure on scrutiny of state sector

By Peter Riddell, Political Editor

BACK BENCHERS are intensifying pressure on the Government for greater financial accountability to parliament of the whole public sector.

Such industries would be undermined if the Comptroller was allowed to probe into their affairs some ministers believe. Talks have been going on behind the scenes at Westminster...

Commons Sketch

Outbreak of colour blindness afflicts House

WITH THE steady increase in the number of Social Democrat MPs, Mrs Thatcher and Tory backbenchers decided yesterday that the time had come to look for the silver lining and emphasise the good news on the economic front.

He maintained that living standards under Labour had risen by 13 per cent and fallen by 5 per cent under the Conservatives. An article by Mr Frank Field, the MP for Birkenhead, and Mr David Cowling in the latest issue of Labour Weekly...

Mrs Thatcher, in recent mood following her battles with the French in Brussels, saying none of this. In the last quarter of 1979, she said, real disposable incomes were 109.8 on the index while they had risen to 111.5.

He expressed surprise that the Government should have chosen the so-called "golden" or single share method of ensuring the power to prevent control of British oil passing into unacceptable hands, and argued that it was a device which a future Labour Government might employ when undertaking future de-privatisation measures.

deterrent while the Social Democrats were in favour of it. He wondered what the public would make of this should the Alliance hold the balance of power after the next general election...

He said that what mattered was the delivered price of coal, not the NCB's net realisations. The delivered price of Board coal to foreign buyers was similar to or higher than that paid by purchasers in the UK.

Two classes of Labour member 'created by poll'

By Our Political Correspondent

TWO CLASSES of Labour Party member were created as a result of the election for the Labour deputy leadership last September, one able to vote, and the other disenfranchised unless he or she was a member of a local general management committee.

Top civil servant's Energy Bill speech provokes Commons row

BY IVOR OWEN

SIR DONALD MATTIAND, the top civil servant at the Department of Energy, was at the centre of a political storm in the Commons last night over a speech he made last week to the Institute of Directors in Edinburgh.

In doing so he had spoken of the possibility of the impetus for new development leading to the discovery of large volumes of new gas, providing a reserve base large enough to support some exports as well as meeting the needs of consumers in the UK.

to set out Government policy clearly and fairly. "Not only is he perfectly entitled to do that," he declared, "but there are many precedents."

Lawson rejects MPs' attack on coal exports

By Martin Dickson, Energy Correspondent

THE GOVERNMENT yesterday rejected claims by the Commons select committee on energy that National Coal Board exports help subsidise Britain's industrial competitors.

French defence liaison talks

By Bridget Bloom

CLOSER co-operation between the British and French defence industries was discussed in London yesterday between Mr John Nott, Defence Secretary, and M Charles Hernu, his French counterpart.

Lloyd's Bill debated by Lords

BY JOHN MOORE, CITY CORRESPONDENT

THE Lloyd's Bill for improving the insurance market's self-regulation came before the House of Lords for a Second Reading debate yesterday.

But he warned that recent events had shown that it is difficult for Lloyd's to obtain such certificates in the event of legal action by its members, or a global certificate of solvency.

On behalf of the Opposition, Lord Windlesham, promoting the Bill for Lloyd's, said the immunity clause protecting the council from suits for damages by Lloyd's members had not been "rightly included in the Bill."

Co-op Party conference to discuss Labour link

BY ELMOR GOODMAN, POLITICAL CORRESPONDENT

THE SDP has failed to have the Co-operative movement's link with the Labour Party placed on the agenda of the Co-operative Congress, the movement's overall policy-making body.

The Co-op is an integral part of the Labour movement, with links going back more than 50 years. The Co-operative Union, which embraces all the movement's various strands, is a partner with the TUC and Labour in the National Council of Labour, while the Co-op Party sponsors up to 30 parliamentary candidates, and is a valuable source of funds for Labour.

Next week in parliament

- MONDAY: Commons remaining stages, Local Government Finance (No 2) Bill and Reserve Forces Bill (Lords). Tuesday: Finance Bill, Second Reading. Wednesday: debate on reports from Committee of Public Accounts, Tees and Hartlepool Port Authority Bill. LORDS Monday: Local Government (Miscellaneous Provisions) Bill, Committee. Antiquities Bill, Third Reading. Transport (London) (Amendment) Bill; Second Reading; debates on move to revoke the British Nationality (Amendment) Regulations, and on the arts in schools. Tuesday: Coal Industry Bill, Third Reading; Social Security and Housing Benefits Bill, Second Reading. Industrial Relations (Northern Ireland) Order; Administration of Justice Bill, Committee, short debate on European Collaboration on the A320 Airbus. Wednesday: Inter-governmental Maritime Consultative Organisation (Immunities and Privileges) (Amendment) Order; Legal Aid Bill Report, European Communities (Definition of Treaties) (International) Order; Tariffs (Agreements) Order; British Railways Board Amendment Order; Valuation (Scotland) Order; Deer (Amendment) (Scotland) Bill, Third Reading; debate on Poland and Helsinki Declaration.

THE ADVERTISERS IN THIS WEEK'S RADIO TIMES MAY NOT BE HOME AND DRY. BUT AT LEAST THEY'RE HOME. Home, if you come to think about it, is rather a good place for advertisements. We should know. Radio Times is at home, ads and all, for nine days. (We say nine days because we cover seven days of BBC programmes, and publish two days in advance.) Being at home means ads get plenty of chances to be seen. The family see to that. All day, every day, we're being used, picked up, leafed through, looked at. Programmes are noted, ads are seen. It's good for us. And it's good for our advertisers. Especially when you consider the number of readers we have. In total, it's over nine-and-a-half million. More than a fifth of all adults in the country read Radio Times. So do more than a fifth of all housewives. We've more ABC readers than any other magazine or newspaper. In fact, we're the largest-selling weekly in Britain.

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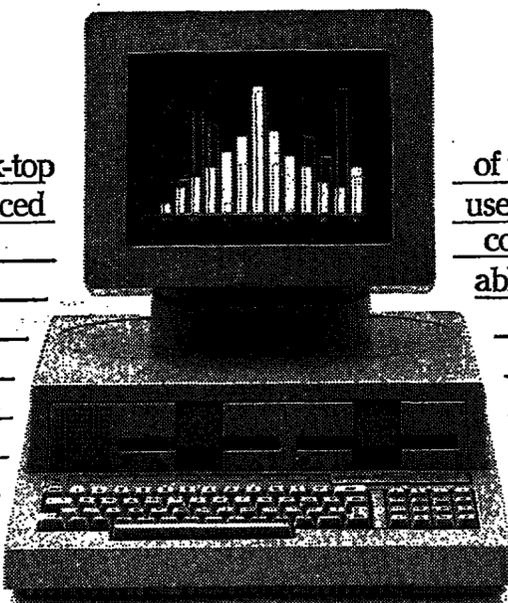
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THE PROPERTY MARKET BY MICHAEL CASSELL

Office costs slow-down

OFFICE occupiers in London have seen their combined rates and rent bills rise over the past year at an average rate well below the prevailing level of inflation, according to the latest review of occupation costs in the capital.

An examination of rent and rates in London's 15 largest office centres by Debenham Tewson & Chinnocks shows that, despite the furor which the rates issue continues to provoke, the picture has been transformed by the latest round of more modest rate demands.

Averages can be dangerous things and occupiers in one or two boroughs still have ample cause for complaint, but Debenham's figures show that average rent and rates bills now stand just under 7 per cent higher than they did a year ago, compared with an inflation rate of 11 per cent over the same period.

A breakdown of the average 7 per cent increase in combined overhead costs represents a slightly different picture, however. Average rates are shown to have risen by 10.2 per cent over the year while rents have only managed an average 6 per cent increase.

Moderate

Despite the more moderate rate demands made by some of London's Labour authorities, office occupiers in locations like Camden still come out worst, with an average 17 per cent increase in combined rent and rates bills. But, this time, most of the increase reflected rises in rent rather than in rates.

At the other end of the scale, if not the political spectrum, rent and rate increases for occupiers in Lambeth rose by just under 2 per cent. A modest rise in rents has actually been accompanied by a fall in rates per square foot.

The softening approach on the rates front has clearly been dictated as much by local political needs as by central government manipulation and the hope now must be that the worst is over. Agents like Herring Son and Daw, however, suggest that the recent past and likely projections indicate that rates payable will in future run at more than the prevailing rate of inflation.

A survey carried out by the chartered surveyors on 3,000 commercial ratings appeals lodged in the last year shows an average reduction of 9 per cent in rateable values and—perhaps a touch of self-interest—it suggests that rating appeals are often overlooked as a way of cutting overheads.

Financial directors, according to Herring Son and Daw, look carefully at corporation tax and other company outgoings but often pay rates without further investigation.

Start on Newbury shops

RAVENSEFT Properties, part of the Land Securities Group, is to work at once on phase two of its Newbury, Berkshire, shopping centre.

The decision follows 2½ years of planning, land assembly and negotiation with the local authority and involves an extension to the existing centre and the improvement of the shopping facilities completed in 1971.

The scheme is likely to cost about £6m and, on completion, the fully covered and enclosed complex will be known as the Kennet Centre. Land Securities—via Ravensfeft—is hoping to start work later this year on a shops and offices scheme adjoining the Ealing Broadway Centre in west London.

Watford Borough Council and the Carroll Group have signed a partnership agreement to develop a £15m extension to the Holywell industrial estate, in the south west of the town. The 22-acre extension will provide about 400,000 sq ft of floorspace.

Carroll was selected by Watford from a number of developers who submitted tenders when the site was put on the market in 1980. A detailed planning application will go in shortly and work is expected to begin later this year.

Wang (UK) has taken 5,290 sq ft of floorspace in Bank Chambers, Temple Row, Birmingham. Edwards Bigwood & Bewlay acted for the landlord—the Bank of England—and Smith Melzack represented Wang. Rent achieved is believed to be

about £25,000 a year, a little below the asking price.

Algrey Developments and Glengate Properties have fully let their 25,500-sq-ft office restoration scheme at 43 Bartholomew Close, ECI, to British Telecom International. Rent agreed has not been disclosed but it is believed to represent £14 a sq ft for the principal office floors. Joint letting agents were Jones Lang Wootton and Healey and Baker. Henry Davis introduced the tenants.

Chivas Brothers has sold through Drivers Jones its Union Street, Aberdeen, premises to chemists Charles Michie for close to the asking sum of £400,000.

Imry Property Holdings is to develop a £3m office scheme at 115 Pentonville Road, Islington. The company has acquired a long lease from Islington and the 25,000 sq ft building is due for completion in September 1983.

The India Buildings in Liverpool—one of the City's best-known landmarks—are to go on the market with a probable asking price of £17m. Ocean Transport and Trading is to sell the freehold of its Water Street complex but will retain a long lease.

Scottish Metropolitan Property has paid £850,000 for the Rankin Gait shopping scheme in Carriak, Lanarkshire, developed and completed last month by Cussins Property. Healey and Baker represented the purchasers and are joint letting agents with Swaisland.

Erdman for Post Office

The £1.1bn Post Office Pension Fund has added another name to its team of property investment advisers.

At a time when many investing institutions have been pondering over the advisability of retaining and depending on perhaps just one outside source of property investment expertise, Postfund has recruited Edward Erdman to give additional advice on retail.

Erdman joins Bernard Thorpe, who has until now been advising alone on the retail investment aspects of the Fund and who remains sole retained agent on the industrial and agricultural front. In addition, Jones Lang Wootton will continue as sole investment advisers on the office scene.

The move follows shortly after the appointment of Fred Reeder, the former executive director of Commercial Union Properties, to the post of director of property investment at the Postfund.

The move is seen as part of the Fund's plan to expand its holdings in retail property and although it appears fairly cautious about short-term prospects for UK property investment, it remains wholly convinced about the longer-term.

The appointment to one of the UK's largest public sector pension funds is clearly good news for Erdman, who said in their recent review of the market that retail yields appeared somewhat on the low side, primarily because of increasing purchasing pressure brought on by an imbalance in investors' portfolios.

Office go-ahead for historic City site

THE controversial office redevelopment and restoration scheme proposed for Wardrobe Place, in the shadow of St Paul's Cathedral, has been approved by the Greater London Council's planning committee.

Warnford Investments, the developers, now have only one more important hurdle to clear. The company needs to obtain listed building consent from Mr Michael Heseltine, Environment Secretary, before the scheme can get underway. It is expected to cost about £4.5m.

The development will release around 50,000 sq ft of net usable office space in 16 units ranging from 470 sq ft to 7,300 sq ft. Buildings owned by Warnford in the Wardrobe Place area presently comprise around 43,000 sq ft of usable office area.

The GLC planning committee this week accepted a recommendation that the scheme be allowed to proceed provided that building work, and materials used, conform to the traditional character of the area.

Warnford has been attempting for at least 10 years to redevelop Wardrobe Place, a historic site which has become something of a cause célèbre among conservationists. In 1973 a proposal to redevelop the area was rejected by the City Corporation on the grounds that "it

was not in keeping with the character and scale of existing buildings within the St Andrews Hill conservation area."

The present proposals, submitted by architects Ronald Ward and Partners in March last year, have since been revised twice.

The scale of the redevelopment has been reduced and elevations altered to take account of objections from local tenants and from the City Corporation. Plans to let the development to a single or several major tenants have also been revised. The aim presently is to create a range of smaller suites more in keeping with the traditional tenant requirements in the area, one of the principal concerns of the objectors.

The proposals affect a series of properties in Wardrobe Place, Carter Lane, Adde Hill and Queen Victoria Street. Some of these premises will be replaced with four to five storey high buildings. Other properties, including listed buildings in Wardrobe Place, are to be refurbished.

The scheme, which will total 70,000 sq ft includes a public house, restaurant and caretaker's flat. Warnford will now pursue listed consent from the Department of the Environment and hopes the way will shortly be clear to start the long-delayed project.

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City	14.20	24.00	38.20	16.60	26.00	42.60	11.5
Croydon	2.50	9.50	12.00	2.90	10.50	13.40	11.4
Mayfair	7.50	18.50	26.00	8.80	20.00	28.80	10.7
Kensington	6.70	14.00	20.70	7.90	15.00	22.90	10.4
Ealing	3.30	9.00	12.30	3.60	9.50	13.10	4.3
Tower Hamlets	12.00	15.00	27.00	13.00	15.50	28.50	5.7
Hounslow	3.20	10.25	13.45	3.20	11.00	14.20	5.7
Hackney	9.60	12.50	22.10	10.20	13.00	23.20	5.2
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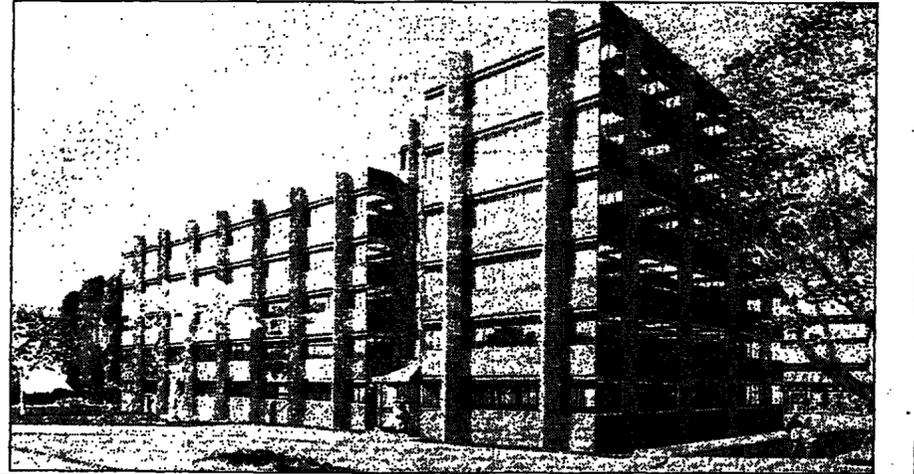
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Why America is rushing to learn about production

Christopher Lorenz on how the troubles of U.S. industry have caused an explosion in demand for manufacturing courses at top U.S. business schools from coast to coast.

FROM Dartmouth, in the north-east, to Stanford in California, a revolution is sweeping through America's top business schools. Production management and manufacturing strategy, which the vast majority of staff and students has always considered the most boring and infra-dig subjects on the curriculum, have suddenly become just about the most fashionable.

Four or five years ago, production courses were attended by just three or four of the 130-plus would-be "masters of business administration" (MBAs) in their second year at Dartmouth's Amos Tuck School, says associate professor Dean Kropp. All the others felt they had heard quite enough of the subject on the unpopular but compulsory first year course, and in any case they had no intention of going to work in some dirty factory hundreds of miles away from the corporate HQ.

But in the current academic year, Kropp says about half the second year class has selected at least one of the four "elective" (voluntary) production courses.

Scarcity

Their choice will pay off—literally. For the first time, Dartmouth MBAs who took jobs in production management after graduation last summer leapt into second place in what is known as the "placement league" of starting salaries. Only management consultancies—always the best payers for business school graduates—offered better terms: an average of \$34,000 a year against production's \$31,700, with marketing and financial functions, the traditional favourites, well behind at under \$30,000.

This year Kropp expects up to 15 per cent of the graduates to take advantage of their scarcity value and accept the cream of the production jobs; demand for MBA graduates in general may have been tarnished by over-supply in the midst of a recession, but U.S. industry is at last beginning to offer attractive salaries to those who have specialised in manufacture.

At the Harvard Business School, production was almost dropped from the curriculum just over a decade ago, in line with many of the school's less illustrious brethren. "We were poised on a knife-edge," says John McArthur, its dean. But Harvard persevered with it, going on actually to expand its production faculty, even though the courses were never well attended until the late 1970s.

Now, students are clamouring to sign up for them, and one of the leading professors, Robert Hayes, says that

virtually the entire second year MBA class of over 750 ambitious young men and women is attending at least one of the "electives" in what Harvard calls "production and operations management". And his colleague, Earl Sasser, declares "I really can't believe the number of MBA students who want jobs in production. They're going there because that's where they think the action is."

At Stanford, which now vies with Harvard for the top place among U.S. business schools, this is the first year since 1967 that first-year students have been required to attend a production course. Other well-known schools such as Columbia, Duke and Virginia are rushing to follow suit, either with entirely new courses or dramatically enlarged ones.

It is not only ambitious MBA students in their mid- or late-twenties who are demanding to learn more about production, and how it fits in with all the other, traditionally more popular, aspects of a company's strategy and activities. Though they are being much more cautious, experienced general managers who attend Harvard's many short programmes are also beginning to show greater interest. "The message is getting through to them much better now than just three years ago," says Sasser. The reasons for the sudden renaissance of manufacturing as a fashionable subject at business schools, and a much-upgraded function in a growing number of companies, can be summed up in two words: productivity, and Japan.

The need for more effective manufacturing management has been preached for years by a few enlightened industrialists and academics, but was virtually ignored until the U.S. productivity collapse of 1978-79. At almost precisely the same time came the sudden realisation by American industry of the extent to which some of its key businesses, notably cars and consumer electronics, were being swamped by imports, mainly from Japan but also from continental Europe.

The advent of other countries round the world taking away large pieces of the market has generated some big changes," says Rene McPherson, who 13 months ago gave up the chairmanship of Dana Corporation, one of the most production-minded companies in the U.S., to take over as Dean of the business school at Stanford.

The person most widely credited with having paved the way for an American productivity revolution is Wickham Skinner, former Honeywell executive who for many years has been one of the leading professors at Harvard. In 1969, when Skinner pub-



Bridging the gap between the very different worlds of business schools and industry: (from left), John McArthur, Wickham Skinner and Richard Rosenbloom of Harvard; Rene McPherson of Stanford; Edward Roberts of MIT

lished a provocative article—"Manufacturing—missing link in corporate strategy"—which has since been quoted right across the nation and back again, "he was basically alone in suggesting that traditional views of manufacturing were inadequate and even dangerous," says Steven Wheelwright, who has just moved to Stanford to rebuild its manufacturing curriculum.

Skinner argued that manufacture was mistakenly seen either as a strictly technical function, to be delegated to technical experts, or as a tactical aspect of the business to be run on the basis of short-term cost minimisation. A number of manufacturing managers agreed with him, but Wheelwright says they had difficulty getting other executives to agree with them at a time when their attentions were taken up with how to expand within a growing economy. "During the 1960s corporate emphasis was on products and markets, with the key production task viewed as meeting increasing demand."

Since the late 1960s, a number of other changes have compounded the productivity problem and the import threat, among them greater economic uncertainty in almost every respect, lower rates of growth, higher inflation, greater "resource costs" (for almost anything or anyone you care to name), and the steadily growing impact of government.

All these factors, says Wheelwright, have focused more attention on manufacturing, and on Skinner's case that it needs to be tied in more directly to marketing and other corporate functions. Wheelwright's list of exemplary companies in this respect includes IBM, Texas Instruments, Mead Paper, Corning Glass, Rola, and SE Johnson (best known outside the U.S. for Johnson's Wax). The changes made by Skinner and his followers, both at Harvard and elsewhere, represent something far more significant than just a better way of teaching production. They are the beginnings of a response to some of the bitter criticisms that have been made in recent years about the whole curriculum of U.S. business schools.

Criticisms

The main fire has been directed at the attitudes which MBA courses chart into future managers. The most frequently-heard criticisms include:

● That the business schools encourage short-term thinking at the expense of the sort of long-term view that characterises Japanese and West German executives;

● That they place too little emphasis on managerial skills, and too much on the sort of overall view which is of use only to chief executives and consultants;

● That they are more concerned with elegant academic theories than with helping executives manage better;

● And that, as a result, they are too reliant on quantitative techniques in their search for what is often called "scientific

management." When Skinner took over Harvard's teaching of production in the early 1970s, he instigated a hard-fought revolution in the curriculum, and in the sort of person who taught it. "We moved away from the drift towards operational research and other techniques to practical issues of concern to the division or the corporation as a whole," he says.

Richard West, Dean of the Tuck School at Dartmouth, reinforces some of these complaints. "Some schools got so preoccupied with 'puzzlesolving,' rather than the real business of problem-solving, that a lot of actual management got thrown out," he says. Chicago's business school is generally seen as a prime example of this tendency. West says "the average school went Chicago's way rather than Harvard's, in order to appear academically respectable." To a certain extent, he includes Dartmouth itself in this category.

At Harvard, Skinner built a uniquely strong staff around him. "We ended up with some of the hottest teachers at the school," he says. "Like a baseball team with 60 hitters."

The team may be strong, but Skinner is the first to admit that "we're only just starting to have any real influence on industry. Manufacture is still the most backward of all sectors of business and administration."

Obviously, the effect of any business school on industry, even one as eminent as Harvard,

Harvard and MIT: the great divide

THE IMPACT of industry of Harvard's pathfinding work on manufacturing strategy is limited not only by the reluctance of many businessmen to listen to academics, however pre-eminent, but also by a shortcoming in Harvard itself.

With only a few exceptions, Harvard's professors are concentrating only on the "How?" of manufacture (production strategy and efficiency, plus human resources management and the rest), at the expense of the design and development. The school seems to be teaching that it is the process, rather than the process plus the product, which is of primary importance to a manufacturer.

Attendance at a recent class for top executives, on Harvard's Advanced Management Program, illustrated the point. Almost all the discussion about a case study of a crane and excavator company's manufacturing policy focused on market growth, productivity and organisational politics, with only one participant and the professor posing the basic question of whether the company had chosen to make the right product.

Rene McPherson, the Dean of the business school at Stanford, agrees that "when people talk about manufacture, they don't ask 'Of what?' He adds "Product development is a terribly important subject and shouldn't be neglected."

Both Professors Hayes and Richard Rosenbloom, who teaches Harvard's course on technological innovation, admit that their school could

pay more attention to marketing-led product improvement, which is where Japanese industry has scored so heavily. Hayes says that he, Rosenbloom and a couple of colleagues want to build up their work on what could be called the product-production interface. But one of the school's officials argues that this whole field is too specialised for Harvard.

There seems to be a widespread feeling at Harvard that the role of design and development in corporate strategy is something that should be taught, even to non-specialists, just across the Charles River, at the Massachusetts Institute of Technology.

Certainly, MIT possesses one of America's best schools of engineering, as well as a top business school in the Sloan School of Management. But the potential for co-operation and cross-fertilisation of staff and ideas between the two has been left largely unexploited. The Sloan School focuses heavily on the management of research and development at one extreme, and production techniques at the other. The space between them is only now being partially filled by two new courses.

Other than informal contacts between faculty members, the main bridge across the gap — and the river — is a joint Harvard-MIT seminar on the management of technology, taught by Rosenbloom from Harvard and MIT's Professor Edward Roberts. Roberts says there has been a sharp increase in demand for the seminar over the last two years, with attendances tripled.

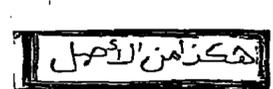
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FINANCIAL TIMES SURVEY

Friday April 2 1982

Property in the North West

The older manufacturing regions like the North West have been particularly hard hit by the decay of traditional industries and the impact of recession. The local property market has reflected these problems but there are hopeful signs that the worst may now be over. Demand shows some recovery—albeit still confined to the smaller premises

Jigsaw pattern of activity

By NICK GARNETT, Northern Correspondent

THE PIECES which make up the property picture in the North-West's manufacturing areas are at first sight at odds with each other. "For sale" signs on factory walls dot the valleys forming the signposts of a regional economy under heavy stress. Yet industrial estates with advance factories are springing up like mushrooms in almost every borough, with even more on the drawing board. While developers are forced to snatch at any incentive which will lure prospective customers to rent or buy commercial and industrial space, local authorities are unveiling sweeping proposals for very large and costly one-off construction schemes which include factories and offices as a key feature. All these paradoxes are connected of course, and the link is the recession. Some of the "For sale" signs will remain until the factories to which they are attached are either demolished or collapse of their own accord. But those public agencies in a position to finance new factory and warehouse buildings have been doing so to try and ensure that when any sustained market returns, they will have the right accommodation at the

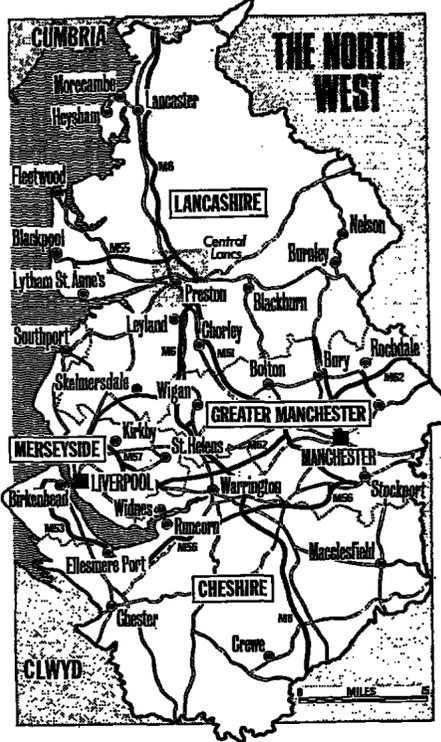
right age and size to attract companies and stimulate employment. The new buildings are also intended to maintain the impetus of company relocation from older properties to modern. At the same time some boroughs and county authorities are extremely anxious about the permanent damage inflicted on their economic infrastructures not just by the recession but by structural changes within industry. Regeneration plans seen as providing a powerful stimulus for long-term economic health have consequently been unveiled to the public as a means of obtaining a "new start." These range from the redevelopment of Preston Docks—which is seen as a major potential motor for revitalising the whole of the town's economy—to a major scheme for Central Station in Manchester, this is intended to have a more specific role of urban regeneration and promotion of hotel and conference trade. Whether these schemes will ever get off the ground is another matter. At grass-roots level it is still

generally very difficult to sell or rent factory and warehouse space but the number of enquiries agents are receiving has risen noticeably and they are hoping this will be translated into firm demand. Certain types of small and medium properties are not sticking on the market as much as they were a year ago. Some small pockets report very healthy activity. The major part of any demand upsurge has come from the service sector, with the demands of manufacturing industry for new property still weak. By and large companies have been moving from older to newer property rather than creating new employment. The glut of factory and warehouse space has kept both rents and prices flat; in some cases they have actually slipped back. In the two biggest regional centres, Manchester and Liverpool, the rental price picture is similar, with rent down to 75p to 90p a sq ft for some old property and up to a range of £2.25 to £2.50 for small modern units. Some areas of Greater Manchester and Merseyside are witnessing a powerful demand for units of around 500 to 2,000 sq ft. Cheshire says it cannot provide enough of these. The pressure of demand tapers off above this but in some pockets is noticeably more buoyant than last year in the range of 10,000 to 30,000 sq ft. There is a steady stream of lettings at around 100,000 sq ft—both of new sites like Midland Bank's proposed stationery store at Whitefield Manchester, and of older properties—as in the case of the move by Hughes

Truck and Bus into part of the former Courtlands plant at Skelmersdale. Attracting customers for factory and warehouse purchase is an even more arduous task. Auctions have resulted in some old mill-style properties going at 30p to 50p per sq ft, largely to speculative developers, including borough councils which want the buildings for refurbishment and splitting up into small units. Very modern buildings can run into the range of £12 to £15 per sq ft capital value. **Mushrooming** New industrial estates have been mushrooming over the past two years. This has led some sections of industry and some Confederation of British Industry officials to criticise the way public money has been spent on competitive projects designed to attract industry but sometimes only a few miles from each other. Manchester is particularly aggrieved that it is this year losing its intermediate area status. The Greater Manchester Economic Development Corporation (GMEDEC), says this will create a painful distortion of the area's competitive ability to attract jobs at a time of high unemployment. In contrast to the industrial sector there is no great oversupply of office space. In the major conurbations what stock there is dominated by refurbished accommodation. Major tests of the office market are looming. For Liverpool these centre on its Imperial Buildings and whether the £5 per sq ft rental barrier will be breached.

Manchester has already ploughed through that threshold but a sign of the market's health will be the speed with which Heron House in Albert Square opposite the town hall is re-let. Its sister Liver Building was re-let to Commercial Union Assurance. Some of the region's prime office areas are in north Cheshire, with asking rents moving up to £6.50 per sq ft or more. The newest element in the region's property mix, the two enterprise zones—which provide among other things 10-year rate-free periods—continue to generate debate. One group hostile to the Trafford Park zone recently produced statistics purporting to show that more than half the companies locating there simply came in from the periphery and that only a fifth were truly newly established businesses. The GMEDEC, for one, criticised the zone as a stifling mechanism which has the simple effect of taking from one borough and giving to another without being a real generator of employment. **Collapse** Some agents suggest that more than half the companies would have come to the zone anyway without the incentives and some companies immediately outside the zone have complained about what they claim is a resulting collapse in the market value of their own properties. Clearly some factories, though, have come to the Trafford Park Enterprise Zone from very outside Manchester's

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metropolitan area and because of the zones' incentives. The actual cost per job of this incentive programme looks as if it might be relatively high. Properties in the Speke Enterprise Zone have been going very slowly. Some buildings that could be realistically seen as usable are owned by English Industrial Estates. Much of the zone's space though appears unusable in the present market climate—like the 1m sq ft of BL's former car plant. The four new towns—Runcorn, Warrington, Skelmersdale and the Central Lancashire Development Corporation—have been working hard with their special incentives to attract employment. Needless to say the best laid plans of the new town concept have been knocked sideways by the recession. Runcorn and Warrington have very substantial building plans and Skelmersdale is trying to meet demand for small workshops by building a block of units of only 300 sq ft each. Central Lancashire's position as an attractor of industry will be tested by Courtauld's former Red Scar works in Preston, which the development corporation has purchased for conversion into small units. That scheme and the proposals for the former Preston Docks highlight the problems and perhaps the duplication of public resources in the competitive environment of attracting industry. A short step away from Red Scar the town council is aiming to redevelop the dock area mainly with private money in a major programme costing £50m to £100m. That is just one of several big projects in a region of the country tempted to think big in the face of a striking economic base. Some of these schemes might come off—as with the Garden Festival for Liverpool, which it is thought might create eventually up to 4,000 permanent jobs. Others like the redevelopment proposals for the Manchester Central Station site must be more problematical. Some of these grandiose proposals might be viewed as an attempt to seize an opportunity to restore life into industry and the local community. To some extent they are also a cry of pain.

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PROPERTY IN THE NORTH WEST II

The two big conurbations may at last be moving towards better times

Merseyside mood the most cheerful for some years

THE NEWEST office building in Merseyside is being finished off by the builders and should be complete before the end of this month. How it fares in attracting occupants will answer an important question in the region's property market: will people pay more than £5 per sq ft for office space in Liverpool?

Agents Jones Lang Wootton, whose Imperial Buildings at the junction of Dale Street and Exchange Street East in Liverpool city centre is the office block in question, is actually asking £5.75. The company is confident that rents will reach that level, mainly because the building is currently the only one offering a comprehensive range of new office space in the city.

What the new building will be competing against, however, is the considerable availability of sound, good quality refurbished accommodation around the city. Liverpool sprouted office buildings in the days of its richness as a thriving port. Most of them stand as monuments to those days and give the place its "big city" look. Some, such as the neighbouring Royal Liver and Cunard Buildings on Liverpool Pier Head, are internationally known

waterfront landmarks. Most have been cleaned up, with attractive results, in the last 12 years.

It is in buildings such as these that impressive refurbishment has taken place. The building shells are sound and in many cases listed for their architectural periods and merit. With their interiors gutted and redesigned they have proved more than adequate for the needs of many companies.

Yet more of this type of accommodation has just come on the market through a tightening up at Ocean Transport. Initially this freed the entire sixth floor of the Liverpool city centre landmark of India Buildings, a gross area of 35,500 sq ft. But interest was intensified this week when Ocean decided to put the entire building on the market at £17m, while retaining its own offices within it.

Despite this availability, however, Merseyside is not well supplied with office accommodation compared with, say, Manchester and Leeds. Despite recession, therefore, this relative shortage of supply has tended to keep rents for good space plateaued around £4.50, according to Mr Stuart Marsden of Edmund Kirby & Sons, who is

spokesman for the Merseyside and Isle of Man branch of the Royal Institution of Chartered Surveyors.

With economic activity in the doldrums and no new buildings coming on to the market, there has been little prospect of upward movement.

However, Mr Goodman says: "The market is now picking up and looks much better than it did at the back end of last year. Liverpool is becoming increasingly a service centre."

Confident

His company is also confident about another building it has just put on the market, Yorkshire House, on the corner of Chapel Street and Rumbold Place. The price is £350,000, including the freehold. If rents do break through the £5 barrier, this will probably be very attractive to developers buying it for refurbishment.

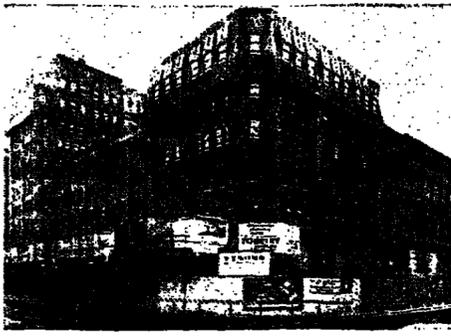
The last RICS survey of vacant space in the prime Merseyside office core of Liverpool City Centre was published last September but the trends it revealed remain true. Total space was 4,724m sq ft, 90 per cent of it let. The unlet space

could be split almost evenly between modern, refurbished and old, with the last category accounting for the largest increase over the previous year, mainly as a result of more companies moving to better premises—another small sign of impending recovery.

While the office sector is undersupplied on Merseyside, however, the opposite is true of industrial property. There is plenty of factory space available. Partly this reflects the impact of recession; places like the disused 1.1m sq ft of British Leyland factory in the Speke Enterprise Zone are extremely difficult to shift.

The high availability of factories also reflects, however, the prodigious efforts being made through new building to ensure that any hopes of fresh jobs in an area with an unemployment rate of about one in five are not frustrated by having nowhere to put the new companies.

Consequently, factories have sprung up on pockets of vacant land all over Merseyside. The local authorities and the English Industrial Estates Corporation (EIEC) have been the principal builders, with relatively little private sector in-



Liverpool's newest office block, Imperial Buildings, where reactions to the asking rental of £5.75 a sq ft are awaited with interest by the market

PROFILE: JOHN TOWNSON
Leading developer with national spread

JOHN TOWNSON does not have to look far for business inspiration. From the heart of a region where redundant mill chimneys dot the landscape like tall dark monuments to a bygone industrial age, markers for more than 5m vacant square feet of ageing multi-story factory floorspace, his family group (1980 turnover £15.5m) has emerged as the leading North West-based industrial developer.

Townson Developments and Lyn Town (the jointly-owned property company Lynton Holdings operation) have done more than most to update the industrial face of Lancashire in the last dozen years; but a major task of renewal remains.

Mr Townson, a still youthful fourth generation member of a Bolton family which went into business 118 years ago as joiners, can claim to have been responsible for around 3m sq ft of modern industrial space—though not all of it in the North West—and to be continuing to develop despite a "pretty poor" level of demand and stagnating rentals over the last 12 months.

In the sixties and seventies he tended to concentrate on the North West but today we're building from Acton to Aberdeen," he says.

Nor has the Townson construction family been tied exclusively to the North West in the past. In the heyday of Britain's music halls it specialised in building theatres (one of them the London Hippodrome, now the Talk of the Town, another the Manchester Palace) as well as mills, banks, churches, country residences and the architecturally distinctive Daily Express office in Manchester.

As modern industrial developers the group has a philosophy centred on construction, disposal and moving on. "We're dealers rather than holders," says Townson. "Holding industrial property is really a rich man's pastime." On average he puts up 300-400,000 sq ft of new industrial floorspace a year, nearly all within sight of a national motorway link.

Surrounded by labour-intensive manufacturing industry all their lives (and ignoring the region's under-representation in service industry in the past), some North West councillors have been critical of the lower scale of job creation in warehousing and distribution, two of the predominant uses of modern industrial property in the region.

"If most of our lettings are for warehousing rather than

not sign 25-year leases these days. The EIEC has tended to set the trend in flexibility—understandably, since its marketing orientation is considerably less bureaucratized than local authority estates departments, whose rigidity has put some people off.

Things are also looking brighter. Mr Graham Martindale, of the EIEC Merseyside office, reports movement now in the 10,000-30,000 sq ft sector, where units have previously been sticking. Knowsley and St Helen's, which are right on the motorway network while still being in the Merseyside special development area, are especially attractive.

Indeed, the mood in the whole property market is the most cheerful for years. There may still be some way to go, but at least the direction seems to be upwards.

Ian Hamilton Fazey

involved. Rents range from 75p per foot for older accommodation to £2.50 for newly built units. Prices have been soft and negotiable for large spaces, a reflection of just how bad things are as far as prospects of finding new mass employers from outside Merseyside are concerned.

At the small end of the market, however, there is a clamour for space. Tiny 500 sq ft units in Wirral have gone like fresh hot-cross-buns on Good Friday, with turnover high as people's companies have started to grow and require bigger premises. Also, as the size of available units has dropped, so have they been snapped up more quickly, usually by new small companies formed locally.

Because of economic uncertainty landlords have had to adopt much more flexible attitudes than hitherto. For instance, most companies will

manufacturing it's not by choice," says Townson. "How can a developer be expected to create demand? All we can do is cater for demand, whatever it might be. It's all very well saying we want manufacturing companies, but the reality is that they're not there. Service industry can create some good jobs and they are fairly permanent."

Townson can claim to have created more than 3,000 new jobs. On some of its trading estates—the latest is Glasgow's 53,000 sq ft Inner City estate—there is a total lack of manufacturing industry. Even in industrial Rochdale, once a textile and engineering town, manufacturing has a token presence among the 600,000 sq ft of floorspace erected by Townson.

On Rochdale's Trans Pennine Trading Estate, Townson's first major involvement in industrial development, the job ratio worked out at one for every 353 sq ft of a 487,500 sq ft estate, of which manufacturing accounts for a mere 16,000 sq ft. The ratio for the Lyn Town Trading Estate, Eccles, was one job for every 490 sq ft of a 90,300 sq ft development. At Floots Road, Wythenshawe, Manchester, the first two phases of 140,200 sq ft equated with 314 jobs, one for every 430 sq ft.

Current Townson developments include a 22 acre site at Bolton in partnership with the local authority, a 12.5 acre site at Haydock, half-way between Manchester and Liverpool at the intersection of the M6 and A550 and another 12.5 acre site close to the centre of Stockport.

On its Royle Pennine estate at Rochdale Townson took down a former mill of 850,000 sq ft, replacing it with 160,000 sq ft of modern accommodation. Not surprisingly, John Townson would like to see more old mills flattened, not so much in the cause of self-interest as of industrial efficiency.

"There are very many firms occupying old multi-story mill property, particularly in the North-West," he says. "Although they think they've got it cheap, it's not nearly as cheap as they think when the cost of insurance, heating and maintenance is taken into account. We moved a company from one multi-story building into modern floorspace equal to only one-third of the accommodation they had previously. Obviously, the rental was much higher but in fact it turned out to be cheaper when everything was taken into account."

Tom Heaney

Stronger flow of enquiries gives Manchester hope

THE INDUSTRIAL property market in Greater Manchester is still languishing in the doldrums. There is clear evidence, however, that the flow of enquiries for properties is stronger than it has been for some two years and there are genuine hopes that this will be translated into a steady upward trend of purchasing and rental.

Alongside static or even falling rents and relatively stationary purchase prices new developments for purpose-built factories and warehouses are either getting off the ground or are now much more likely than a year ago to go ahead.

The buffering suffered by the city's industrial base has inevitably led to an oversupply of buildings. The speed with which this glut has been expanding is now easing, however. This is because the num-

ber of companies going to the wall has fallen and the rise in enquiries for renting and purchasing has already been producing some positive results.

Any slight upsurge in demand has come essentially from warehousing and servicing industries rather than manufacturing, where demand has been weak for the past 12 to 24 months.

Overall the west and south of the area is in a better position than the east and north to take advantage of any upturn. It tends to have rather more modern properties and until the motorway system finally encircles the city is better off for road access.

Some small pockets, Stockport being perhaps the best example, still prove to be especially attractive and the Trafford Park Enterprise Zone—offer-

ing incentives such as 10-year rate-free periods for new arrivals—has had an impact on the market.

The older mill-style properties are difficult to shift but there is a market for them, particularly from developers waiting to do some speculative refurbishing.

Rents have tended to remain static over the past year. Some have come down and more would have done so but for the fact that developers need to cover building costs. For relatively modern factory units agents report a general range of £1.55 to £2.25 per sq ft.

There has been such weak demand for old properties that some of them have been "given away" for 90p a sq ft or less.

On the buying front new and modern purpose-built property has been seeking a market at

about £12 to £15 per sq ft capital value, though this has been partly dependent on interest rates and the yield needed for investment.

Some older buildings have been purchased for around £5 per sq ft, or a little more but much has gone for a good deal less—in many cases down to between 30p and 50p a sq ft.

Four mills were recently auctioned off together in Greater Manchester. One, at Ashton-under-Lyne, was purchased by Tameside Council from Courtaulds at a price of £96,000 for 171,000 sq ft.

The council intends to convert the building into up to 200 industrial mini units for letting to small firms, with an eventual target of a complex providing 450 jobs. The mill occupies a 2.9-acre site.

Some agents suggest that

overall three-quarters of enquiries are for warehousing space. Perhaps a quarter or more of the city's stock of such commercial accommodation was built more than a decade ago. Warehousing has been tending to run in the 2,000 to 12,000 sq ft range.

Willingness

Because of some relatively low purchasing prices companies are showing a much greater willingness to buy freehold rather than renting—and so pick up potential bargains. The uphill fight to attract customers has resulted in some developers resorting to a wide range of incentives such as rent-free periods and allowances for fitting out.

There are still some important features in the disposition

of available property. The incentives in the Trafford Park Enterprise Zone have undoubtedly been a magnet. Some agents suggest that more than a third of the companies moving into the zone have done so because of these incentives. Looking at it another way, though, that indicates that perhaps 60 per cent of purchases and lettings there would have been carried out anyway without the incentives.

There have been a few cases of companies uprooting themselves from just outside the zone and moving within it. From the local authorities' point of view this is a non-productive move—perhaps even counter-productive. Such small shifts of location do not appear, however, to be many in number.

Nick Garnett

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PROPERTY IN THE NORTH WEST III

Recession has prompted other parts of the region to increase their efforts to attract industry. Rhys David reports on environmental and other merits

Challenge from the shires

THE INDUSTRIALIST or small businessman wishing to expand in the North West these days could do worse than start with a guide to the region's scenic attractions. If the hills of the Lake District appeal there are sites available in Kendal as well as in other more remote parts of Cumbria. For a taste of history there is Chester, where efforts are now being made to improve the supply of industrial land. If it is the more metropolitan attractions of a city that are being looked for—without big city problems—Wilmslow, a prosperous Manchester suburb town over the border in Cheshire, is now dipping its toe into industrial development. Those looking for office space with character have a new option too—Lancashire mill-owners' former country houses, set in acres of ground where extensions can be added, and available for not much more than the cost of a central London pied a terre.

The availability of these and similar opportunities in the North West and in neighbouring North Wales is a measure of the competition which the older industrial centres such as Manchester and Liverpool nowadays have to meet and an indication too of the way in which attitudes have changed with the recession. Towns such as Chester which have tended in the past to pass on industrial inquiries to more needy areas such as Merseyside are now seeking to strengthen their industrial base.

The shire counties, too, just like Greater Manchester and Merseyside, have stepped up their efforts to stimulate industrial development. The recently formed Cheshire Economic Development office (CEDO) is undertaking site access improvements on a number of estates in the county as part of an overall pump-priming bid. Though its funds are limited CEDO is also empowered to take head leases and to offer guarantees to developers if such are needed to ensure develop-

ments take place. Other financial inducements could also be made available.

Cumbria's inducements include its own small firms loan scheme, and a new organisation set up by Lancashire County Council called Lancashire Enterprises, was formally registered as a company earlier this month. The new body has been voted a sum of £2m under section 137 of the Local Government Act (a provision allowing councils to spend the product of up to a 2p rate for the benefit of ratepayers) and will use this sum on site development and on providing help where necessary. Once developments have been successfully launched it is hoped they can be sold on to the private sector, thus releasing funds for further investment.

Clywd has behind it the resources of the Welsh Development Agency, which in the six years it has been operating in the county has put up a total of 148 factories totalling 1.1m sq ft. The bulk has been concentrated in

Clywd Drive by Welsh Agency

IN CLWYD the bulk of space available has been developed by the Welsh Development Agency (WDA), though some local developers are also active in and around Wrexham in particular. The problems created for the county following the closure of the BSC's Shotton steelworks and redundancies in other industries including textiles were compounded until recently by the lack of industrial sites. This gap has now been filled by the WDA with a substantial building programme.

Out of the total of 1.1m sq ft built by the agency in Clywd in the past six years 750,000 sq ft was built last year. At Deeside Industrial Park next to the BSC's works the agency is developing units varying in size from 3,000 to 50,000 sq ft on 150 acres of reclaimed land and reports an encouraging trend in lettings. A further 150 acres is also being made available directly to developers by the BSC.

After concentrating heavily for the past few years on small units the WDA is now putting more of its effort into medium-sized units in the belief that this is where shortages could develop as the economy picks up. The agency last year successfully let a 16,000 sq ft unit in Clywd to Hoya Lens, a Japanese group, which has since doubled its plant. Demand for bigger and in some cases bespoke premises is coming from companies anxious to move on from their original smaller lettings.

The agency's policy in Clywd is to make factories available for sale or, in managed estates on long lease. It remains open, however, to approaches from institutional investors and is undertaking joint work with institutions in other parts of Wales. Other new initiatives by the agency include refurbishment. A disused complex in Wrexham is currently being broken down into units. Rentals in rural areas start at as little as £1 for WDA factories, most of which are built to traditional simple designs. Elsewhere small units can go up to £2 with larger units available for less.

Council sites programme

CHESHIRE'S traditionally buoyant economy has suffered as a result of over-capacity in the chemical industry and consequent cuts in manning by ICI and other producers located mainly around Runcorn and Widnes, Ellesmere Port, one of the main industrial centres in the county, has seen the closure of Bowater's paper mill (shortly to be reopened by Consolidated Bathurst) and heavy job losses at Vauxhall Motors and other big employers.

This decline has been counterbalanced to some extent by the continued growth of Runcorn and Warrington New Towns but elsewhere in the county a shortage of industrial land has hampered development. Later this year the county's intermediate areas will be phased out, though Halton (the area around Widnes) and Ellesmere Port will retain special development area status.

The county council is seeking to fill the gaps in land provision by funding site access schemes at Stannely East in Ellesmere Port close to the M53, a 100-acre site owned by the Church Commissioners; at The Moss in Macclesfield, a 40-acre site with 12 acres available

immediately; at Adlington south of Poynton, a 35-acre site; and at Sealand Road, Chester; a 55-acre site in city and county council ownership adjoining an existing estate. Elsewhere in the county Castle Reeves is putting up 12 units totalling 60,000 sq ft at Congleton; Pochin is developing 10 acres at Middlewich; Macclesfield Borough and Epic are reclaiming 30 acres at Handforth; Vale Royal District is acquiring 35 acres at Northwich.

At Crewe the district council's 100-acre Crewe Gates Farm has attracted a number of sizable developments, including BOC Transshield and Co-op Tea, and is now three-quarters filled. The site includes a variety of speculative and tailor-made buildings as well as small units. BOC at Crewe Commercial Union is behind the development of another site, the Weston Centre, and at Northwich ICFP has linked with a local building company to put up 11 units of between 1,000 and 2,000 sq ft. As yet, however, institutional interest in industrial development in the area is relatively limited.

The state-funded English Industrial Estates, which has previously concentrated most of its attention in the traditionally difficult areas of the north east and north west, is now taking a more active part in developments in Cheshire, with Widnes one of the areas where it is operating. As in other parts of the region, the most buoyant sector is small units, though there is also a degree of trading up, with firms moving out of older smaller premises into new and better buildings.

At Ellesmere Port the council has sought to meet the demand for small units by converting a group of council houses affected by motorway development to provide start-up business accommodation. Following the success of the first phase of this scheme, involving 10 houses, a second phase is planned.

Rental levels vary, with new medium-sized units of 5,000 sq ft in Ellesmere Port, for example, on offer at £1.75-£1.85. In Chester new space has fetched almost £3, reflecting the city's shortage of space and prestige as a location. In Macclesfield rentals of £2.30 would be expected for new industrial space but old silk mill property is available for much less.

Cheshire

Small premises in demand

IN CUMBRIA modest grounds for hoping the spite of closures of recent years may be falling off have recently been found. Moreover, some encouraging signs of new growth have appeared.

Earlier this month New Balance Shoes, an American manufacturer in the fast-growing sports and leisure market, announced plans to open in the county and to recruit 100 people, building up eventually to 250. Later this year Thames Board will unveil its new integrated pulp mill at Workington.

Elsewhere in the county Barrow is benefiting from the decision to land gas from the Morecombe Bay field just outside the town and is hoping it will be chosen as the service base for the field. Farther up the coast the British Nuclear

Fuels complex at Sellafield is continuing to add to its workforce.

The main problem remains the north-west of the county, where employment opportunities in iron and steel have declined markedly and new

and RIE has been seeking to meet this with a rolling programme. Larger premises, including modern buildings vacated by textile companies, are proving much more difficult to let or sell.

In the more prosperous east of the county, with its well-established tourist trade, the pattern is different. Speculative units have been put up in Kendal, where space tends to be taken quickly, and in Penrith. Farther north in Carlisle, Slough Estates has a sizeable site under development and three other developers are in negotiation with the district council. Rental patterns differ markedly too. In the west accommodation is available for only £1 to £1.40 per sq ft, 20 per cent or more below the level in the east.

Cumbria

Development arm established

Lancashire

IN LANCASHIRE the industrial property market is still being held down by the large surplus of accommodation which has become available through closures and redundancies in textiles, engineering and vehicles. Vacant space in the area is estimated at up to 5m sq ft and while this remains unlet developers are reluctant to gamble on providing speculative new buildings.

The problem is being tackled in part through refurbishment. The Central Lancashire Develop-

ment Corporation (CLDC) is behind the conversion taking place on the former Carrington Virella Eyrepress trouser factory at Bamber Bridge, where some 170,000 sq ft of good single-storey accommodation in units of between 750 sq ft and 25,000 sq ft is to be provided. The CLDC has also tried the 1m sq ft former Cotswolds Red Seal plant at Preston and will be turning it into a modern industrial estate. Among mills being refurbished by private developers is Imperial at Blackburn, which will be converted into workshops.

Strongest demand in the area

is for small units, with a letting of 25,000 sq ft now considered sizeable. Various developers, mainly locally based, are putting up small and nursery factories in Blackburn, Burnley and other locations. Institutional interest has yet to appear on a significant scale, though the attraction of outside capital will be one of the tasks undertaken by Lancashire Enterprises, the county's new development arm.

The biggest scheme likely over the next years will be the redevelopment of the recently closed Preston Docks. Plans were this month put forward by

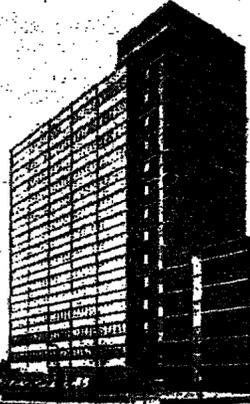
four consortia in response to an invitation by the borough council for tenders for redevelopment of the 450-acre site including the waterfront area. Although expenditure varying between £50m and £100m is envisaged by the groups.

Rental levels in the county are currently around £2.25 for very small units, with £2.50 being asked in some situations for high quality accommodation. Larger units can be obtained for £1.75 but very old multi-storey accommodation is available down to 10p per sq ft.

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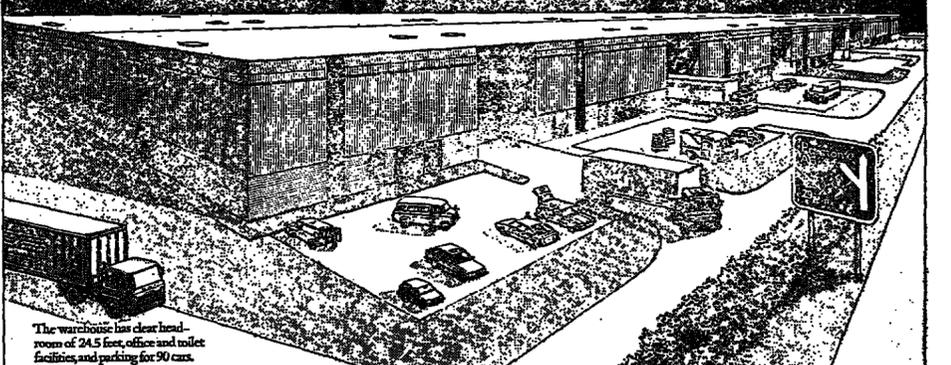
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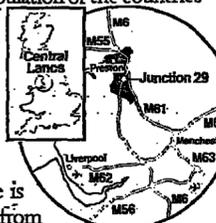


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PROPERTY IN THE NORTH WEST IV

New towns bedevilled by uncertainty

IF THE four new towns of the North-West share a common uncertainty it is centred not so much on what might have been achieved as on what can still be achieved in the time remaining to their development corporations before they are wound up. Runcorn has already seen its corporation merged with that of its high-flier Cheshire neighbour, Warrington New Town, whose new joint development corporation is set to continue until the late 1980s.

Against a background of financial restraint and changing Government emphasis, the uncertainty spills over to the local authorities that will be left to carry on. Highway leaders in Lancashire county, for instance, are currently seeking a meeting with Mr Michael Heseltine, Secretary for the Environment, to voice their concern over what might follow the winding-up of the Central Lancashire New Town programme at the end of 1985.

They claim that the road network of the new town is inadequate and that local authorities could face the heavy responsibility of providing "much-needed and overdue infrastructure without the resources to provide them, which would mean the sacrifice or delay over a long period of other important schemes elsewhere in the county."

The development corporation of Lancashire's other new town, Skelmersdale, is currently scheduled to wind up by the end of March 1985, which represents a year's extension. Projections suggest that by that time it will be 7,800 short of

its original population estimate of 52,800 and that nearly 15,000 houses will have been built from start, still a shortfall of 1,300 on target. Present trends point to a shortfall of nearly 5,000 in Skelmersdale's employment capacity by 1985. Because present factory space is never again expected to be occupied at its designed capacity, more land than presently available is likely to be needed to provide sites for more factories.

As elsewhere, the recession has overtaken the best-laid plans and dented expectations. Much has happened to change the situation since the new towns were designated. Cities such as Manchester and Liverpool, which have lost population, no longer recognise a need to encourage the movement out of people on an organised basis.

Committed

The birthrate has fallen, the need to revitalise the inner cities has justified urgent calls on national resources and the Government has committed itself to the concept of enterprise zones outside the new towns.

But whatever the promise and the reality of forward projections, the new towns of the North West have made their mark, standing out as catalysts of growth in a region still paying a high price for being an early industrial pioneer. It is no fault of the new towns that their best efforts to generate new jobs have been overtaken, on a straight numerical comparison, by rising unemployment statistics and recession.

It has meant that they have had to fight that much harder for their gains. But having said that, they have started with an advantage over many other parts of a region which has seen the loss of 226,000 jobs, nearly a tenth of its workforce, in three-and-a-half years.

In February the rate of unemployment in the Ormskirk travel-work area (TTWA) which in terms of numbers out of work is dominated by Skelmersdale, stood at 21.4 per cent, the highest in the North West. The rate for Widnes TTWA, which includes Runcorn, was 18.7 per cent. Warrington, coupled to Newton-le-Willows, was marginally below the regional average at 14.5 per cent, while the Preston TTWA, covering Central Lancashire New Town, maintained its tradition of below-average unemployment, though with a still substantial 12.1 per cent.

Skelmersdale suffered severe setbacks with closure of the Thorn television tube factory and Courtaulds' big weaving mill. More than 1m sq ft of industrial space was thrown to the market (as well as many hundreds of jobs). The Thorn factory (425,000 sq ft) has since been taken by Hughes Truck and Bus and 100,000 sq ft of the 625,000 sq ft Courtaulds plant has been occupied by Gaskells Transport. A 96,000 sq ft unit vacated by Vanda has been taken by Salford Plastics.

In the past 12 months the development corporation has let 24 factories totalling 170,000 sq ft and is currently helping to meet a demand for small workshops. Meanwhile,



Birchwood Science Park at Warrington New Town

work is reported to be almost complete on the continuous casting plant for copper wire bar being set up by Rodco, the GEC-Firelli joint venture.

As ever (and with a panache supported by a hefty promotional budget), Warrington New Town continues to make some of the most optimistic noises. A year ago, as national recession deepened, it passed its target of 1,500 new jobs for the third year in a row. In the first nine months of its latest year it had recruited a further 69 companies but appeared to be lagging slightly behind target in job creation at 748.

Housing

In addition, for the first 10 months of its latest year Warrington disclosed one of its best housing performances, with 420 new homes for sale completed by private sector builders and more than 950 by the public sector.

To date the corporation has let more than 4m sq ft of factory and office space and attracted more than 250 companies, nearly 70 of them from overseas. The town's Birchwood Science Park has drawn 22 companies, a second science park is planned and a planning

decision is awaited on proposals for a third.

Runcorn's merger with Warrington did not mean an end to development there. The town kept its industrial and commercial base and its special development area status. Over the next five years it plans a further expansion programme on top of the 100,000 sq ft of advance units under construction. Runcorn can claim to have attracted nearly 100 companies, let floorspace totalling around 4m sq ft, and created 4,700 industrial jobs.

Meanwhile, Central Lancashire New Town, unlike the other new towns, is having to cope with the legacy of large-scale textile mill closures at the same time as it presses ahead with development. Industrial construction is continuing at the town's Walton Summit (122 units now occupied). Roman Way and Moss Side employment centres and new companies are being drawn in. Simultaneously, CLNT is to refurbish and subdivide for industrial use the 1m sq ft Red Scar plant formerly occupied by Courtaulds, which it has acquired, with 238 acres of land, for £1.675m.

Unobtrusive head of team

PROFILE: PETER EMERSON JONES

PETER EMERSON JONES is cast in a mould different from the traditionally extrovert property developer. He eschews personal publicity, makes clear that the success of Emerson Developments, of which he is founding chairman, is essentially a team effort and generally believes that a low personal profile is best.

On its commercial flank Emerson has built its Orbit operation, set up 10 years ago, into one of the most active developers in the North West in the office field, continuing to move ahead despite the recession. Altogether Orbit has built nearly 1m sq ft of offices and shops. Its achieved rent roll is in excess of £1.25m and is expected to reach £3m by 1984 through its future development programme.

In residential development — Peter Emerson Jones's roots were in house building when he founded the future Emerson Developments in 1959 — the company's homes division has built a reputation as one of the largest in the North West, with a current land bank of more than 1,000 building plots for which planning permission has been obtained.

Emerson entered the commercial market by building an up-market low-rise office block (now group headquarters) at Alderley Edge, North Cheshire, which rates as one of the most attractive residential belts to the south of Manchester. It was to a scale and design which people living to the south of the city were to come to recognise.

What is surprising about Orbit is that it has concentrated virtually all its office and shopping developments in suburban areas to the south,

never once seeking to secure a foothold in the commercial heart of the city of Manchester. In some ways it was playing a hunch, subsequently proved right, that for a whole range of reasons, among them city centre parking problems and traffic congestion, business firms would be tempted to start looking to the motorway-linked periphery for head or regional office locations, preferably close to an international airport.

Locations

In that event the most favoured choice was predetermined — south rather than north Manchester, a pattern long established in the case of residential preference. What followed saw southern suburban towns such as Sale, Wilmslow, Cheshire, and Altrincham become prime office locations. Orbit played a part. The consequence of all this, according to agents Bernard Thorpe, is that south Manchester today is one of the few locations in Britain where suburban rent levels for prime accommodation can match city-centre rates.

The outstanding example, says Thorpe, is Wilmslow, where the 22,000 sq ft Emerson Court, currently being built by Orbit, has an asking rent in excess of £7 sq ft. Another joint Orbit-Marchwiel development at Wilmslow, Crown House, is also around the £7 mark (Marchwiel is a 50-50 partnership between Emerson and Sir Alfred McAlpine and Son).

Orbit's concentration on south Manchester was proved strategically right. Because of environmental sensitivities, Orbit's office developments close to prime residential areas have been limited to

low-rise "non-contentious" blocks, squat and of an average size of only 25,000 sq ft or so.

Central Stockport, where planning constraints were less environmentally acute if only because development was primarily in a major town centre and not leafy suburbia, was to see the largest growth in office development. Orbit developed a new store for Debenhams as well as office tower blocks. It was also responsible for twin tower offices at Eccles. At Warrington New Town it leased a three-acre site, and designed and built an office complex of 40,000 sq ft for the American Digital Equipment, which has recently moved in.

Today Orbit's horizons are set further afield. It is studying established South-East office centres and areas which might allow it to repeat its success in South Manchester.

Meanwhile, through Marchwiel, it is currently poised for its most ambitious project so far. Only a mile from Manchester International Airport, one of the North West's few visible growth points in recent times, Marchwiel has acquired the 108,000 sq ft Renold building, leasing back around 25,000 sq ft to Renold.

The plan is to make this modern block the hub of a Manchester International Business Centre, occupying a strategic nine-acre site, probably to be supplemented by new developments of around 40-50,000 sq ft and providing on-site banking, restaurant, shop and other facilities. Around £6m is involved in the transaction and Emerson says there is already institutional and tenant interest.

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Friday April 2 1982

BRITAIN'S HEALTH SERVICE

Why money is being wasted

By Gareth Griffiths

Promises of arms control

PRESIDENT RONALD REAGAN has reaffirmed his commitment to negotiate with the Soviet Union a strategic nuclear weapons treaty. This is a very welcome gesture which may go some way towards reassuring those in Europe, and now in the U.S., who have become alarmed at what they perceive as the bellicosity of the American Administration. But it is not clear that his news conference on Wednesday night represents any substantive change in the official U.S. position, and there is room to question whether it is much more than an attempt to win back some of the ground which the President has been losing to his critics.

Qualification

The general thrust of President Reagan's position on strategic nuclear weapons as of last November was that the U.S. wanted major verifiable reductions by the two sides to equal force levels. That still seems to be the general thrust, though his formulation this week sounded rather less forthright than four months ago. He praised the Senate resolutions submitted by Senator Jackson and others (calling for major verifiable reductions), but his praise was hedged by the qualification that this was "an important move in the right direction." It is not clear whether this qualification represents any significant modification of the earlier position.

What is clear is that the President's statement, and the Jackson resolution, were at least partly inspired by the Administration's need to reassure public opinion in the U.S. Anti-nuclear protest movements, hitherto rather insignificant in America, have started spreading rapidly, and the Jackson resolution was itself designed to counter a resolution submitted by Senator Kennedy calling for a nuclear weapons freeze. Cautiously, the American-inspired International Physicians for the Prevention of Nuclear War are holding their second congress at Cambridge in Britain this weekend with the participation of leading doctors from a number of countries including the Soviet Union.

Reluctance

The psychological impact of President Reagan's statement this week is likely to be considerably weakened by his

reluctance to name any clear target date for the opening of negotiations with the Soviet Union. Last November he was aiming at beginning early in the New Year, but the planned discussions on the subject between the American and Soviet Foreign Ministers were called off by the U.S. because of the crackdown in Poland. Now President Reagan says that the U.S. may "possibly" be ready to propose a meeting by the summer.

His explanation for this further delay is that it takes a lot of preparation to start such a negotiation, and undoubtedly this is true. Given the asymmetries in the arsenals on the two sides, it cannot be easy to find a position which is radically different from the outcome of SALT II, which would lead to large and verifiable reductions, and which would be negotiable with the Soviet Union.

Neutralism

The emergence of an anti-nuclear protest movement in America is bound to be secretly welcomed by many European governments—if only on the ground that it makes it much more difficult for American officials to sneer at what they describe as the incipient neutralism of Europe. What is striking about the movement is the way it has penetrated significant strata of the American intelligentsia, to the point where even so traditionally conservative a publication as Time Magazine has started to take a profoundly sceptical at times critical view of the Administration's nuclear posture.

Whether this popular pressure will affect the instinctive thinking of the conservatives in the Administration is open to question. But it should help to keep up the pressure for practical steps in the direction of arms control.

THIS WEEK the National Health Service is being reorganised for the second time in less than a decade in another attempt to boost efficiency in Western Europe's largest single employer. With nearly a million employees the NHS now has a turnover slightly larger than IIT, the major U.S. company.

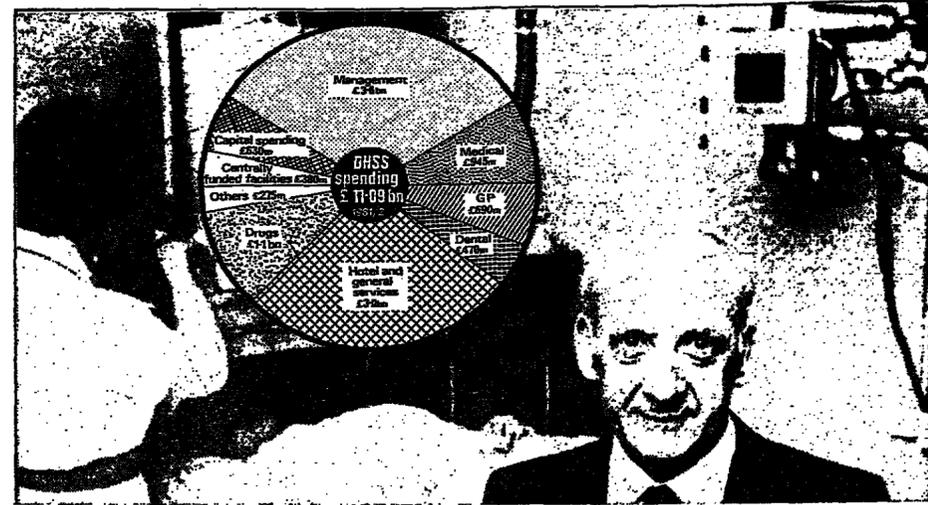
Current NHS spending in England alone is an estimated £11.1bn for 1981/82, equal to the combined turnover of BAT Industries and the Imperial Group, the UK's third and sixth largest industrial companies respectively.

Some 74p of every pound of NHS spending goes on salaries and wages, compared with only 3p on drugs, 6p on medical and supply equipment, 5p on laundry, food and hotel costs, 3p on fuel and water, 4p on general services such as rates and telephones, 2p on estate management and 2p on vehicles.

But how wisely does it make spending decisions? And what is the greater benefit to British supply industries? The answer is far from straightforward, and reflects both the health service's localised structure and the variety of professional groups represented in the NHS. Among the most important elements are:

- The Department of Health and Social Security estimates that between 5 and 10 per cent of drugs ordered by the NHS each year are thrown away. The Kent Area Health Authority, for example, collected 3m unwanted tablets and capsules and 50 gallons of liquid medicine from its patients in 11 days when it ran a campaign to collect unwanted medicines.
- The NHS in England spends some £250m a year on provisions. Studies in the late 1970s suggested that one-third of this food was wasted.
- NHS supply officers believe 80 per cent of all products bought are "common use" items with no need for significant differences in specifications. But only 60 per cent of purchasing is done through co-ordinated bulk purchasing schemes. A Government committee in 1978 said that co-ordinated buying can cut prices by a minimum of 6 per cent.
- Most of the 230-plus companies in the medical equipment supply industry are dependent on the NHS as their biggest customer. But the NHS has been buying much more abroad, particularly at the more sophisticated end of the equipment market. For example, some 90 per cent of NHS X-ray equipment is imported as is 95 per cent of pathology laboratory equipment. Philips (Holland) and Siemens (West Germany) are often more common names in British hospitals than EMI or GEC.

In 1979 the UK imported medical equipment worth \$42m, out of a total of \$145m spent, while between 1975 and 1980 the imports of all surgical instruments rose from 23.6 per cent to 38.6 per cent. The NHS habit of delaying equipment pur-



Mr Tom Myers from the North West Thames Regional Health Authority; constantly hunting for discounts

chases until the second half of the financial year causes bunched problems for manufacturers unsure of production lengths due to the fragmented nature of orders.

There have been no fewer than six Government inquiries into NHS purchasing, each repeating the same type of criticisms of the system as its predecessors. The last—published in 1978 by Mr Brian Salmon, the former chairman of J. Lyons—was stern in its criticism. The purchasing system was too fragmented, too many people were making decisions about too many small orders and too many different products. The result was uncertainty for manufacturers and a lack of potential large-scale economies.

The savings that can be made are illustrated by the experience of the North West Thames Regional Health Authority, one of the 14 authorities in Britain which sets overall strategy. Mr Tom Myers, the official in charge of supply purchasing, has introduced what he considers to be "normal" industrial purchasing policies; prior consultation with all users, taking a tough line over equipment that does not meet specifications laid down by working parties and a constant hunt for discounts.

Health service administrators in Whitehall regard the result as almost revolutionary. To take just one example: on a three year rolling programme of £1.29m for diagnostic X-ray equipment. North West Thames has saved £254,198 or 19.76 per cent on the price that would have been paid under DESS contract prices.

The DHSS is watching the North West Thames schemes with great interest and concedes most of the criticisms over purchasing. But it is distrustful by many health service staff in the field and so government efforts to improve the system are being channelled through the Health Service Supply Council, set up in July 1980, which is independent from the DHSS.

The Supply Council is supposed to advise the health authorities on the most economic way to purchase supplies and at the same time

The health authorities are already jealously guarding their responsibility for the day to day running of the health service including the hospital services, general practices, paying opticians and dentists and planning detailed health priorities within their geographical areas.

Despite this the Supply Council is optimistic. "There are tremendous areas for improvement and we have got to work closely with industry. We do not want to squeeze manufacturing profits but we can save a lot of money which will be available for patients' health

are no legal obligations on the part of any health authority to buy a specified amount.

The British medical equipment supply industry feels that it is adversely affected by this NHS approach. Manufacturers, most of whom are fairly small companies, have to stock items that perhaps only a handful of doctors use. One instrument manufacturer stocks some 15,000 separate types of equipment in his range.

This problem of stocking is also partly a reflection of the fiercely guarded doctrine of clinical preference under which the medical profession can choose the equipment it wants. Mr Brian Lewis, a consultant anaesthetist at Ashford, Kent and a member of the Supply Council, argues that clinical preference is not the major stumbling block as many administrators suggest. Doctors have three key considerations in choosing equipment he says—it has to be safe for the patients; doctors need to know whether the equipment will do what the manufacturers say it will do; and the equipment has to be used at potentially the lowest level of medical competence. It is by a nurse in an ill-lit ward in the middle of the night rather than by a top consultant.

"My wife is given more information about the product than I do when I am purchasing an item of equipment costing tens of thousands of pounds," he says. He attributes part of the blame to the backlog of work at the British Standards Institution which means that many British made items have not been tested and therefore cannot be used under DESS rules. But foreign equipment can be used if it has been passed by the relevant national inspecting authority.

My wife is given more information when purchasing a kettle than I am when buying equipment worth thousands

foster the UK health care industry in line with the Government's public purchasing strategy of using public spending to boost specific British companies whenever appropriate.

But the Bristol-based Council has virtually no teeth. It required the regional health authorities to submit plans on their purchasing policies by the end of last year but its 16 staff have no power to enforce these plans. Only one health authority, Trent has so far actually gone ahead with a Council-approved plan. And the Council is viewed with deep suspicion by many of 192 new English district authorities which came into formal existence yesterday.

care," says Mr Alex Campbell, the chief executive, who has a budget of only £300,000 a year. "Changes could be brought about, given the corporate will and encouragement. But I find among my colleagues that each of them collectively or individually still believes that change is necessary only as long as it is what each of them wants," he told last year's Institute of Health Administrators conference.

This highlights the difficulty the Supply Council faces. The centralised DESS purchasing system in the health service works mainly on a system of so-called "call off" contracts—contractors are not given specific quantities to supply and there

The problem is made worse by the fact that medical equipment technology changes quickly and by the time the BSI examine a product, that product has been superseded. BSI standards for urinary catheters used in general practice have long been superseded, for example.

Doctors say they therefore depend for much of their information on the equipment trade press, academic papers and even on the glossy colour brochures put out by the manufacturers.

But, while the NHS is continually criticised for its approach to equipment supplies, it earns international plaudits for its rough approach to the pharmaceutical industry. The DHSS has a central list of contract prices it will pay for drugs and is quite prepared to use its £1bn-plus a year negotiating power.

The Office of Health Economics (OHE) which looks at the health sector on behalf of the pharmaceutical industry, finds on balance that manufacturers and the drug companies have established a satisfactory relationship.

The OHE suggests three crucial differences between drug suppliers and medical equipment suppliers: drug negotiations are between a few large companies and the DHSS and the companies are better placed to take advantage of economies of scale.

The UK remains in the big league of drugs innovation along with West Germany, the U.S., Japan and Switzerland. The trade balance is encouraging with exports in 1980 worth £766m and a surplus of £300m. This means that manufacturers are able to spread their costs to the advantage of the NHS.

But a recent medical equipment study commissioned by the DHSS from Mr John Hutton of York University's Institute of Social and Economic Research, found that the most alarming trend was that UK companies are falling behind the U.S., West Germany and Holland in sophisticated technology.

"I got the impression from British companies that there is a lack of communication and the feeling they have that the NHS must remain completely impartial regardless of the long-term consequences. When you look at the Supply Council, for example, even that has only one member from the medical equipment industries," Mr Hutton says.

The Department of Health now appears to be pinning its hopes on the view that financial pressure on the NHS will force officials and doctors to look more closely at spending. But the continuing lack of central control over financing, the diffusion of management power and the generally small-scale nature of the medical equipment industry suggests otherwise. The conditions for change have scarcely altered despite Health Service reorganisations—and those six Government reports.

Union power and the new Bill

LEADERS OF Britain's 14m TUC-affiliated union members meet at Wembley next Monday to commit themselves to ignoring the forthcoming employment legislation and to punishing employers who observe it. Their most urgent thought—general secretary, has been frank enough to confess—how many of these millions will care to follow the Wembley lead.

On the formal level, the leaders will reflect that the odds are good. No TUC union—with the partial exception of the actors' union Equity, which is as impoverished as many of its members and has thus applied for TUC-forbidden state cash for the ballots it prizes—will oppose the programme of opposition to the Bill which the General Council has already approved. Importantly for the TUC management circles like the First Division Association (senior civil servants) and the British Association of Colliery Management have gone public in their opposition to the Bill.

Collapse

Down at the bargaining face, where real strength is proved, there is cause for union concern. The all out strike of the 30,000 members called by the Transport and General Workers Union at Heathrow formally collapsed yesterday, after a belated recognition by the 1,700 baggage handlers that their seven-week industrial action had been undercut by voluntary labour drawn from other sections of British Airways' workforce. Union officials, under pressure from the TGWU's militant pay executive, publicly supported the strike and assisted their members to achieve a seven-week loss of wages for nothing.

Elsewhere, highly publicised events like the miners' vote against strike action on pay, the collapse of industrial action at BL, British Shipbuilders and among tanker drivers, together with countless local disputes which have faded away or never taken off, have underlined the difficulty of mounting militant action in current economic circumstances.

tion, then, be allowed to bed down without effective challenge, as the Government hopes? Interestingly, the current negotiations on a new procedure agreement at BL afford a preview of the possible impact of the Bill on the shop-floor.

Auxiliary

Union negotiators at BL are pushing the agreement out to delegate conferences without a recommendation to accept because the company has declined to write in clauses guaranteeing a closed shop and laying down that all contractors' labour be unionised. The unions are attempting to win these new concessions before the Employment Bill becomes law. The fear is that the Bill, by greatening the power of payments to workers dismissed for not joining a closed shop which does not have the overwhelming approval of its members, and by banning the practice of specifying union labour only among contractors, will weaken the unions' power at least as much as unemployment has done.

BL management has clearly been anxious to avoid being squeezed between Government and unions, and is thus refusing to give official recognition to closed shops or to lay down unionisation among its contractors. It must be doubtful whether the BL unions can mount sufficient industrial disruption to make management change its minds.

Liberty

The closed shop is objectionable both as an infringement of individual liberty and as an artificial prop to union power—one which is not available to nor apparently needed by, strong union movements in other countries. The new Bill, building on Mr James Prior's Act of 1960, extends the protection for individual employees and obliges unions to seek specific support from their members for closed shops. Implementing these provisions may well cause difficulties in some industrial situations, but they represent a necessary change in the legal framework in which unions operate.

Banking on Richardson

Behind the Central Bank's cloak of secrecy, I hear, Gordon Richardson is busily concerning his reputation as the most forthrightly national-minded Governor of the Bank of England since Montagu Norman.

Richardson took over at the beginning of the year as chairman of the Bank's "club" for "club"—the Group of Ten and Switzerland—which meets regularly at the Bank's base in London for international Settlements.

The move was seen mainly as a gracious gesture to one of the most senior members of the central banking circuit. Richardson is 66 and his term of office in Threadneedle Street expires next year.

Some of his colleagues were also keen that the soft-spoken Richardson should act as a foil to the sometimes irascible Fritz Leutwiler of the Swiss National Bank who took over as BIS president at the same time.

But since taking the chair, Richardson has been taking some initiatives of his own. Though he may still be seen in the lounge of Basil's plush Hotel Euler entertaining fellow governors with a string of scholarly witticisms, he has turned the "club's" regular Monday night dinner party into a more serious affair.

To bring up to date those bankers who do not attend all BIS meetings—and those who might nod off during them—Richardson now presents a report of the day's proceedings. Much of his table talk seems to be drawn from the notes of Anthony Loebnis, the Bank's executive director on the international side, who is well-known for his elegantly-phrased minutes.

Some of his colleagues were also keen that the soft-spoken Richardson should act as a foil to the sometimes irascible Fritz Leutwiler of the Swiss National Bank who took over as BIS president at the same time.

Dry humour

What a rich seam of guillibility the South China Morning Post exposed in Hong Kong yesterday with an April Fool's Day spoof.

Hong Kong is currently suffering from drought rationing following poor rainfall in recent months. But, the Post proclaimed, a solution was in sight. Scientists had discovered a scheme to seal and tap the clouds of mist which on most days enshroud the island's peak.

Despite possible adverse effects on property values, the Post continued, the Government had given the go-ahead. Antennae erected on the peak would use electrical discharges to gather the clouds and drain them.

A second phase of the scheme, the Post reported, would involve gathering more clouds from surrounding regions by means of a weather satellite over India. And as a back-up for the next dry season, packets of powdered water were to be imported from China. Add a pint of water to the powder and it gives you 10 pints of perfectly drinkable water.

Men & Matters

nedled through him. The "club," impressed by his diplomatic talents, has agreed. But if President Reagan had got the Richardson memo, he has yet to show that he is taking any notice of it.

Post haste

No shortage of jobs in one part of Europe, it seems. Prince Franz Josef II opened the Liechtenstein Parliament yesterday promising the country's 24,000 population votes for women, abolition of the death penalty and a more active foreign policy.

Prime Minister Hans Eberhart promptly added the hitherto defunct post of Foreign Minister to his other Cabinet portfolios—Interior, Education, Finance, Culture and Construction.

Cover note

A prudent folk, insurance men. And with about 1,000 of them due to gather in London later this month for the World Congress on Insurance Law the risks of anything going wrong have been well covered.

Imperial past

After a wearisome winter Poles have been given a reminder of

the country's more glamorous past by the arrival on the Warsaw diplomatic circuit of Count Dietrich von Brühl. He is the new number two at the West German embassy.

Von Brühl is a direct descendant of Heinrich von Brühl who was chief minister and a power behind the throne of King Augustus III, of Poland and Saxony.

Polish historians these days regard the union between the two kingdoms without much enthusiasm. The reign is remembered chiefly as a time when Poland slid from influence on the European scene. The original von Brühl also gets mixed reviews from historians. They tend to suggest he was a little too self-seeking.

Another diplomatic link with those days used to be the Brühl palace, bought by Heinrich in 1750, near the King's palace. The Brühl palace served later as an embassy for Tsarist Russia and for the French, and in the 1920s and the 1930s it housed the Polish foreign minister. Alas no trace of the old palace remains. After surviving the Warsaw uprising intact, it was destroyed by the Germans in November 1944 when Hitler planned to raze Warsaw from the map.



"Take me to your leader!"

his home country. But the most intriguing—and solemn—contribution came from a lady who said that powdered water was fine but the pumps needed to supply it were complicated and expensive. How did she know? She had been using it for years, she claimed.

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POLITICS TODAY

Unholy alliance against Jenkins

By Malcolm Rutherford

THE House of Commons is a marvellous place for exposing pretensions. Shortly after Mr Roy Jenkins' by-election victory, a senior Conservative said that although the Tories had failed to get him in Hillhead, he would certainly be nobbled in Westminster. And on Wednesday afternoon it duly happened.

Mr Jenkins rose to query the Prime Minister's performance at the meeting of the European Council in Brussels. He went on too long. He made relatively minor points in the wrong context—something about micro-electronics, another about the channelling of British aid through the Community, and the third point is forgotten. Mr Dennis Skinner, the Labour MP for Bolsover, muttered audibly throughout—just as the Tory had predicted that he would and almost as if there were a two-party conspiracy to keep Mr Jenkins down.

Mrs Thatcher had no difficulty in answering and Dr David Owen, who used to lead for the Social Democrats until Mr Jenkins' return, was not visibly displeased. The first step in that of the Prime Minister in writing had been less than triumphant.

Of course, Mr Jenkins will recover, though he will continue to find the chamber of the House of Commons a hard place in which to operate. He can be surrounded by Tribunes—Left-wing Labour MPs. Mr Enoch Powell, the most commanding speaker in the House, sits behind him. The Tories are hoping that Mr Powell, as well as Mr Skinner, will have a go at him so probably is the Labour Party.

Moreover, however hard the Speaker tries to be fair, the House is still arranged as if it were a two-party system. Social Democrats tend to be called to speak last, and not all that often. Mrs Shirley Williams has made no impression whatsoever since her return from the by-election in Crosby.

It will be an interesting test to see whether Mr Jenkins is now given precedences over Mr Powell or (say) Mr Julian Amery and Mr Maurice Macmillan, two former Tory Ministers who seem to be given an inordinate amount of speaking time. The Speaker's lot, in a



... a vote for the SDP is a vote for Mr Tony Benn. Mr. Dennis Skinner (right) muttered audibly throughout.

multi-party system for which the House was not devised, is not a happy one.

What happens on the floor of the House of Commons does matter. True, it is a two-way exchange. In part, MPs are reflecting the views that they bring back from their constituencies. But there is also a way in which power moves outward from the House. If Ministers are not on top at Question Time, confidence in their party tends to be rattled. The present system is not a favourable one for the SDP.

Anyway, the point is that all guns are now being turned on Mr Jenkins, and if there is an unholy alliance between Tories and Labour, that's the way it works.

The Conservative view of the Hillhead result is that the party did very well, considering what might have happened. Last December, when the by-election was first being mooted, some Scottish Tories were suggesting that the Government might well come a poor fourth—behind the Alliance, Labour and the Scottish Nationalists in that order.

In the event, it came a creditable second and is now, if not always ahead, at least on level pegging with Labour and the Alliance in the national opinion polls.

You would have thought that, chuffed by their remarkable recovery, the Tories would now be planning an election strategy. The general election, after all, is at most two years away. But in Mrs Thatcher's party it doesn't quite work like that. There is a liaison committee

of senior Ministers which has recently been reconstituted. It was originally set up by Mr Francis Pym when he took over responsibility for co-ordinating government information policy at the beginning of last year, but then it lapsed. It was re-founded a couple of months ago, with Mrs Thatcher deciding to take the chair, and has been meeting about once a week.

Yet it is still not much more than its name implies. The idea

of letting in the Labour Party by default.

There are some signs of Tory success here, at least as far as fund-raising is concerned. The latest Conservative Party accounts are likely to show a substantially reduced deficit—perhaps £30,000 against some of the seven-figure sums of recent years.

It is only partly because Central Office has cut expenditure. Money is said again to be flowing into industry and the City and the argument being used as Tories go round the boardrooms is the familiar one: support for the SDP could pave the way for Mr Benn.

Some companies which had thought of dividing their poli-

tical donations between the Conservatives and the Social Democrats are now being talked out of it. Certainly money looks like being a major problem for the SDP.

Another theme is law and order. Here Mr Jenkins is regarded as a sitting target because of his record as a permissive Home Secretary. That adjective is unlikely to be forgotten and the only question is whether the Tories go too far and seek to blame him for all the crimes that have happened since. At present, Mrs Thatcher seems to be divided between loyalty to Mr William Whitelaw, who is a reforming Home Secretary, and a desire to exploit the issue.

Some other incipient themes are more constructive. For example, there is a hankering to play up the business of "ownership"—not just the selling of council houses to tenants, but also management buy-outs and the old Liberal idea of employee purchase of company shares.

If there is another Employment Bill before the election—which is doubtful—it will be presented under the same "ownership" theme of giving the unions back to their members. The more probable course is that this will form part of the election manifesto. As for the number out of work, the Tory view now tends to be that while it is unquestionably the make or break issue, the party has survived remarkably well so far with a level of 3m. In future it will be a matter of spreading the blame

The Tories behave as if it were still a two-party system which manifestly it is not

Lombard How to manage uncertainty

By Christopher Lorenz

ECONOMIC FORECASTING has come a long way in the last 30 years—but not far enough. The sweepstake which senior British Treasury officials reputedly ran in the 1950s has long since been consigned to the annals of unofficial history. It was replaced by a generation of increasingly sophisticated computer models—which produce predictions which often come no closer to the actual outcome than going the football pools with a pin.

In the last few years forecasters have tried to repair their tarnished reputations by pointing out how possible variations in certain of their key assumptions—oil prices, exchange rates, government policy and the like—could affect their calculations. Terms like "variables," "sensitivity analysis," "deviation" and "margin of error" have gradually crept from their inner sanctums into their public vocabulary.

But, as with the set of Budget representations which the CBI made to the Government in February, they almost invariably still work from a single central forecast. Whatever qualifications they may give to their clients, it is their basic case which sticks in the mind, and which tends to be used for decision-making. No one likes contemplating uncertainty, let alone trying to live and work with it.

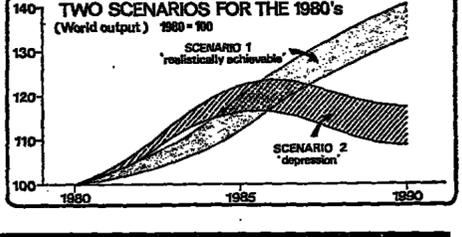
Now a pillar of London's merchant banking fraternity, Schroder Wagg, has gone the whole hog by producing a 10-year study on the world economy which is based on two radically different "scenarios" of world developments, with starkly contrasting assumptions, consequences and implications.

"We consider that the scenario approach to assessing the future is more instructive than attempts to produce misleadingly precise single-point forecasts," says the study, whose main author is a youngish former Treasury economist, Mr Andrew Richardson.

Schroder's conversion to the "multiple scenario" technique comes a good decade after it was pioneered by a handful of far-sighted multinationals, notably Shell. Though a good 150 out of the Fortune top 1,000 U.S. industrial corporations were using it by the end of the 1970s, it has taken a long time to work its way down their hierarchies from the chief executive's office and the planning department.

Despite the obvious truth of Shell's maxim that it is impossible to forecast anything other than extremely short-term in today's business environment, it is not difficult to see why scenarios have been slow to take root. For one thing, they are short on "hard" statistics and long on "soft" discussion—and every fine manager wants facts, not opinions.

Then just look at the diagram of two of Schroder's main scenarios, on world output. They obviously have markedly different implications for Government and corporate policy at every level. Yet the intention is the same as Shell's: to provide a framework for assessing uncertainty, within which managers can take decisions which are resilient to both scenarios, and to the range of eventualities which lie between them. It's a tall order, certainly, but a very necessary one if companies want to maintain some control over their destiny.



Letters to the Editor

£6bn business rates bill adds to unemployment

From the Deputy Director, General Confederation of British Industry

Sir.—I never thought I would ever wake up to find anyone seriously suggesting that business rates should be increased still further. Yet this is exactly what Dr Douglas Mair of Heriot Watt University (March 30) is doing.

Readers might like to know that business rates have gone up by 40 per cent in England and Wales in the past two years, and the figure for Scotland is 80 per cent. Inflation

for these two years is under 25 per cent. And rates are expected to rise by a further 13-15 per cent in 1982-83 (without any assistance from Dr Mair).

Business rates have now reached the level where they are contributing to redundancies and company closures.

The fact is that business paid £5bn in rates in 1981-82. In 1982-83 the bill will not be far short of £6bn. In both years this is more than business paid in corporation tax. Rates are now the heaviest impost on business, unless we regard em-

ployers' national insurance contributions as tax.

Rates paid by industrial and commercial companies as a proportion of real profits (before tax and interest payments, but excluding North Sea activities) have risen from one-sixth in 1969 to well over a half in 1980, and close to two-thirds in 1981.

Dr Mair would do well to examine the camel's back before urging that another burden should be placed upon it. Bryan Rigby, Centre Point, 103, New Oxford Street, W.C1.

Industrial development needs clout Building society elections

From the Chairman, BSC Industry

Sir.—In his Budget the Chancellor said: "The small, industrial workshops scheme has been a tremendous success," then "I have been impressed by the value of the work done by local enterprise trusts," finally: "The self-employed, along with small business, fully merit extra encouragement."

To repair the damage done by essential steel closures, BSC Industry has assisted nearly 1,000 companies (mainly small), created 400 workshop units, and is developing 10 local enterprise trusts. All this, with the help of many others, has created over 24,000 new job commitments, with many more to come.

In the process of business development we have learned if you have no clout you are barely credible. If you have access to even a small amount of money for seed capital, workshops, consultancy, marketing and a small staff of businessmen, you will attract inquiries from entrepreneurs, old and new (without which jobs are impotent) and you will get results.

If you can get some single-shot, unaided business premises, convert them cheaply into workshops with 1,000 sq ft average size and let them with a three-month break clause to first-time small business people. These are the seed beds, and not all the seeds will "take," but many will and go on to bigger things. Have a good manager to steer and encourage the beginners.

If you have no workshops, you can encourage, advise and put together financial packages for entrepreneurs in any area, but enterprise zones and development areas do offer special attractions, and there is cheap money available in the EEC.

If you are bureaucratic or inflexible you won't get far. Small business people won't hang about. Any help must be quick, practical and business-like; delay is damaging; seconds from banks and companies are invaluable in this work.

If you are trying to go it alone you will be disappointed. A co-operative effort, including local councils, industries, banks, colleges, trade unions, government agencies and increasingly local enterprise trusts will attract and convince new firms that their project will get real help on a "hands-off," but on-hand basis.

If you are a centraliser you will do less well than a local effort, properly manned and organised. The centre can help with contacts, marketing, personnel and last resort funding, but the greater the local effort the better the results.

If you are looking for seed capital, try an unsecured term loan at around 10 per cent; the real rate of interest (allowing for inflation) is still being unsecured; bring it next to the equity; the term makes it repayable; you could attach a warrant giving a right to some equity. If you want results in new business, innovation, new jobs and new jobs, that's the way—and better than grants!

The small business population of Britain is about one-half, pro rata, that of Germany or France, or America or Japan. Think of the catch-up possibilities in wealth, innovation and new jobs! What we are short of is entrepreneurs; therefore, the more business development agencies there are the better; they make the market and give entrepreneurs the ideas and encouragement and the chance to shop around. The Chancellor is right.

(Sir) Charles Villiers, BSC Industry, 9, Albert Embankment, SE1.

The argument about lead in petrol

From the Chairman, Campaign for Lead-free Air

Sir.—You have now published four letters from Associated Oetel employees attacking CLEAR's campaign to eliminate lead from petrol. While CLEAR is motivated by concern about the health risk to children, Associated Oetel exists to make a profit. We have no philosophical objection to profit—our concern arises when it is achieved at the expense of public health. While we would dispute nearly every detail and opinion in the letters, I will answer them generally.

They brush aside the medical evidence in such fashion that they discredit themselves. Even the authorities in this country accept the health risk that is why they recently decided to reduce lead in petrol substantially. In other countries it is being phased out altogether, as much because of the health risk from lead as to protect catalytic converters introduced to control other emissions.

The Associated Oetel defensive letter-writing campaign cannot obscure the central facts: that lead is a brain poison; it is emitted from car exhausts at the rate of 10,000 tonnes per year; it is absorbed into the body from the air; it can also be absorbed into the body via food; children are more susceptible to its ill effects than adults; lead levels in inner city areas are much greater than in rural areas because of the heavier traffic; and that there is a series of reports that link lead in petrol with reduced intelligence in children, hyperactivity, low concentration and behavioural problems.

It cannot be said often enough that the harm to children may never be proved conclusively; the issue at stake is whether the probability of risk has been established. In our view it has been. No one denies that lead can be eliminated from petrol and the only issue at stake is the cost. The importance of the recently-published poll by a reputable company is that it showed that nearly 8 out of 10 people were prepared to pay that price. The technical answers are there, and the public will is there, and the desire of one company to protect its profits cannot be allowed to stand in the way of change.

Des Wilson, The Campaign for Lead-free Air, 2 Northdown Street, NI.

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UK COMPANY NEWS

Grattan rises to £5.2m despite reduced sales

TOTAL NET sales of mail order business, Grattan fell from £199.53m to £177.1m for the year ended January 31 1982, but improved control of margins and costs resulted in pre-tax profits ahead from £3.1m to £5.2m.

HIGHLIGHTS

Lex looks at the full year profits from Ladbroke which have been maintained at £32m even though the comparable period included some contribution from casino operations.

Second half improves at Thurgar

AFTER taxable profits £129,000 down at half-time, Thurgar Barrels, plastic products maker, managed to pull ahead in the second half when pre-tax profits rose from £38,000 to £151,000.

Ladbroke little changed but dividend up by 10%

LITTLE CHANGED Pre-tax profits of £32.8m are reported by Ladbroke Group for the year ended December 29 1981, against £32.6m previously.

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date, Correc. of spnding div., Total for year, Total for last year.

John Finlan raises dividend

AN INCREASE of £60,000 to £568,000 in pre-tax profits is reported by John Finlan, the Cheshire builder and land developer, for 1981.

LWT nears £4m mark at halfway

ALTHOUGH THE Exchequer Levy rose from £1.2m to £3.1m, increased profits at LWT (Holdings), the independent television contractor, increased from £1.36m to £3.93m in the 26 weeks to January 24 1982.

future. Last year's total payment was 10,059p from pre-tax profits of £2.35m (£3,096).

Four newcomers fail to stir the market

The debut of four companies on the Stock Exchange yesterday generated sparse enthusiasm.

Carpets Int. cuts losses by £4m

SHARPLY REDUCED losses are reported by Carpets International for the year to January 2, 1982 but despite the improving trend the directors say they cannot recommend payment of a dividend.

this time of £0.85m, against a deficit previously of £0.85m. Tax took £0.75m (£0.34m) with minorities the same at £0.29m.

Trust Secs: over £1.2m for year

HIGHER PRE-TAX profits of £1.22m are reported by property developer Trust Securities Holdings for the year to November 30, 1981 and the company is paying a final dividend of 5p which makes a total of 7.575p—no payment was made the previous year.

NatWest German team

National Westminster Bank is seeking to strengthen the senior executive team of its German subsidiary, Deutsche Westminister Bank, following the departure of Herr Georg Meidenbauer, the chairman of the bank's managing board.

HARGREAVES GROUP

Through its subsidiary Hargreaves Quarries, Hargreaves Group has purchased the freehold land, quarrying and lime manufacturing plant and machinery located at Hartley Quarry, Kirkby Stephen, Cumbria from Sir Hedworth Williamson's Limestone.

Berkeley Exploration loss expands to £1.22m

PRE-TAX losses of unquoted Berkeley Exploration and Production expanded to £1.22m for the year to December 31, 1981 compared with £1,000 for the period September 12, 1979 to end-December 1980.

minorities of £19,000 there was an attributable loss of £1.2m (£191,000). Stated loss per £1 share emerged at 27.85p (8.83p).

Bowthorpe Holdings PLC Results for the Year ended 31 December 1981. Table with columns: 1981, (1980), PRE-TAX PROFITS, SALES, TOTAL DIVIDEND, EARNINGS PER SHARE.

M. J. H. Nightingale & Co. Limited 27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1122. Table with columns: 1981-82, High/Low, Company, Price Change, Div. Yield, Fully Paid.

Service The Austrian Economy. Date of the balance sheet 1981. Table with columns: Balance sheet total, Deposits with other banks, Total deposits, Securities and treasury bills, Capital and reserves, Total loans, Total liquidity.

Henlys alert to new opportunities

AT THE annual meeting of Henlys the chairman, Mr G. R. Chandler, said that overall the group remained soundly based financially, and alert to new opportunities, particularly in the motor business.

£200,000 fall at Olympic Holidays

Despite an 18 per cent increase in passenger traffic, pre-tax profits of Olympic Holidays fell from £734,661 to £543,242 in the year to October 31 1981.

Brasilest S.A. Net asset value as of 31st March 1982 per Cr6 Share: 114.39 per Depository Share: U.S.\$345.39 per Depository Share: (Second Series) U.S.\$7,836.75 per Depository Share: (Third Series) U.S.\$6,669.17 per Depository Share: (Fourth Series) U.S.\$6,230.42. The Lombard 14 Days Notice Deposit Rate is 12%.

GENOSSENSCHAFTLICHE ZENTRALBANK. The Central Banking Institution of the Raiffeisen Banking Group. Member of UNICO Banking Group. Aldiengesellschaft, 1010 Wien/Vienna, Herrngasse 1.

Companies and Markets UK COMPANY NEWS

Bridon profits at £10m after second half boost

AN IMPROVEMENT in the second half at Bridon, wire rope manufacturer, came mainly from the Americas and associate wire interests in the UK...

A final dividend of 2.3p holds the net total for the year at 3.5p. Earnings per 25p share are stated at 8.32p, against 8.52p, and on a nil basis at 9.87p (10.02p), pre-extraordinary debit.

expected, and the shares moved ahead 8p to 82p where they yield 6.4 per cent. Some improvement in UK wire and rope subsidiaries was expected to come through from cost shedding...

Macpherson more hopeful

PAINT MAKER Donald Macpherson expects to be trading profitably at the half year, and its results for the full period should not be unsatisfactory...

on December and January or whether it reflected a level of demand that could be sustained through the spring and beyond.

Acsis down at £0.2m

TWO FACTORS—the impact of the recession on the jewellery trade and the exceptional weather conditions—meant trading at Acis Jewellery in December and January was very disappointing and well below budget, say the directors.

share were stated as moving down from 9.25p to 8.3p. Since the group is unlikely in the current year to achieve the level of retained earnings envisaged, but not forecast, at the time of the company's flotation...

Newbold and Burton first half warning

Mr V. F. Burton, the chairman of Newbold and Burton Holdings, told the annual meeting that the decline of sales in footwear retailing from the end of October to date has caused a reduction in orders, which in turn has led to some short time working at all plants.

He warned that although the situation was slowly improving the consequences were that the first six months trading results would be disappointing. However, in accordance with the group's pattern of trading over recent years he added that he expected an improved second half.

Jamesons rises and pays more

Pre-tax profits at Jamesons Chocolates improved from £322,754 to £618,352 in 1981 after advancing by £40,886 to £111,049 at the midway stage. Full-year turnover rose from £8.31m to £8.69m.

The final dividend is being raised from 3p to 3.6p per 10p share, which lifts the net total by 0.6p to 4.6p. Earnings per share are given as 12.7p (8.4p ignoring a deferred tax credit of £209,000).

T. G. THRELFALL

Mr Philip Ramsbottom, of Peat, Marwick, Mitchell, Manchester, has been appointed receiver and manager of T. G. Threlfall.

APPOINTMENTS

Chairman of Finance Houses Association

Mr Stuart G. Errington, managing director of Mercantile Credit Company and chairman of Barclays Mercantile Industrial Finance, has been appointed chairman of the FINANCE HOUSES ASSOCIATION.

Mr Peter Windows has been appointed company secretary of CENTURY OILS GROUP. He takes over from Mr Reg Sittler.

Mr E. J. Stephens (formerly general manager of LAFORTE minerals business group to the new post of general manager, international trading operations.

Mr Peter Alker, general manager, Crediton, and Mr Barry Wood, general manager, Red Oak, have been appointed to the board of PAULS AGRICULTURE.

Mr James Stokes has been appointed vice-chairman of the AQUASCUTUM GROUP.

Mrs Eva Thiel has been appointed by COMMERCIAL CREDIT INTERNATIONAL BANKING CORPORATION representative for Western Europe. Mrs Thiel will be based in London.

Three directors have been appointed to the board of JOHN BIRD GROUP (oilfield logistics and supplies division)—Mr David Lefevre as logistics director, Mr Gerald Hocking as supplies director and Mr James Burnett as accounts director.

Mr Brian Robinson has been appointed managing director of STOTT AND SMITH GROUP. He has been replaced as managing director of Wards Fabrics by Mr Eric Watson. Both are Vantona Group companies.

MORGAN GRENFELL AND COMPANY has appointed Mr Keith R. Harris as a senior assistant director.

Following the retirement of Mr R. A. Bateson, C. E. HEATH has appointed Mr R. M. Harrison as a director of C. E. Heath and Company (Insurance Broking). He will also succeed Mr Bateson as managing director of E. Heath and Company (London), which company will also assume responsibility for the clientele previously handled by C. E. Heath and Company (Southern). Mr B. M. Routledge becomes...

International Thomson Organisation changes

INTERNATIONAL THOMSON ORGANISATION LTD has made the following appointments from April 5: Mr W. M. Brown is appointed executive vice-president and chief operating officer of International Thomson Holdings Inc. (ITHI). Mr Brown is also appointed president and chief executive officer of International Thomson Organisation Inc (ITOI), the subsidiary of ITIH which comprises its U.S. publishing interests. Mr G. Brumton remains chairman of ITOI. Mr Brown has also joined the boards of the U.S. travel companies. He retains his overall responsibility for International Thomson's interests in natural resources worldwide and remains executive vice-president of International Thomson Organisation Ltd.

Mr I. M. Clubb is appointed to the board of International Thomson Organisation PLC as financial director. Mr Brown, Mr Cole and Mr Evans remain as joint deputy managing directors of International Thomson Organisation PLC.

Mr Hugh Lavinton, chief executive, Purnell and Sons Gravure Printers, and on the main board of BPCO, has been appointed chief executive, Sun Printers, Watford.

Mr Stewart Fraser, at present chief executive of Sun, takes the new post of BPCO group commercial director where he will be responsible, with the appropriate...

Mr Bill McNaught has been appointed managing director of N. S. MACFARLANE AND COMPANY, Glasgow, the self-adhesive tapes and labels division of the International Group (Clansman). He was sales director.

Mr Dennis F. Cook, at present financial director, has been appointed joint managing director of THE PHOENIX TIMBER GROUP. Mr Bryan A. Leach, executive chairman of Phoenix Softwoods, has been appointed a director of The Phoenix Timber Group.

Mr Robert Erskine-Hill has resigned as a director of ABERDEEN TRUST. Mr Ewan Brown, a Noble Grossart director, has joined the board.



Mr Stuart Errington

Touche Remnant forms three advisory boards

TOUCHE REMNANT is forming three advisory boards covering North America, the Pacific Basin and Europe. The following have agreed to join these advisory boards: Dr Eljert K. Den Bakker (chairman of the executive board of the Nationale Nederlanden); Mr Nigel Broaches (chairman of Trafalgar House and also of the London Dockland Development Corp); Mr Silas S. Cathcart (chairman of Illinois Tool Works Inc); Mr Colin J. Harper (director of Australia and New Zealand Banking Group, chairman of Vickers Australia and chairman elect of Humes, Australia); Mr Martin W. Jacob (vice-chairman, Kleinwort Benson); Mr Yoh Kurosawa (managing director of the Industrial Bank of Japan); Mr Robert P. McNeill (a senior partner of Stein Roe and Farnham, Chicago); Mr J. E. Moore (director of Canadian Pacific and of Hudson Bay Company); Mr J. W. Rouse (chairman of the Rouse Company, Maryland, US); Mr Frank Yang (director of Incheape Bernhard and chairman, Telecommunications Authority of Singapore). Further appointments are to be made.

Mr C. H. Stapleton has been appointed a director of GILL AND DUFFUS GROUP. He is joint managing director of Paoli, one of the company's principal subsidiaries. Mr R. G. McFall and Mr R. J. Thorne have retired from the board. Mr N. J. Cosh will be joining the board on May 1 as group finance director.

Mr Robert Erskine-Hill has resigned as a director of ABERDEEN TRUST. Mr Ewan Brown, a Noble Grossart director, has joined the board.

Mr Alan Tidy, currently general manager, has been appointed chief executive officer and general manager of ECONOMIC INSURANCE COMPANY.

Mr Paul Lockyear has been appointed managing director and chief executive of CANADA PERMANENT TRUST COMPANY (UK). He was deputy managing director of the company, UK subsidiary of Canada Permanent Mortgage Corp., Toronto.

Mr David A. Thornham, at present an assistant general manager in MIDLAND BANK'S corporate finance division, has been seconded to Forward Trust Group from April 1 and has been appointed a managing director. He is succeeded as an assistant general manager, corporate finance division, by Mr Neil G. Blair, at present a divisional advances controller.

Mr John Hatch has joined the investment management staff of the NATIONAL WATER COUNCIL, superannuation fund as assistant director responsible for the venture capital portfolio of the fund. Mr Hatch was director of value-for-money audit with Deloitte Haskins and Sells.

HONEYWELL INFORMATION SYSTEMS has appointed Mr Pat Kietly as director, office automation within the data processing division. Mr Kietly was marketing director of Incoform which recently became integrated within the data processing division of Honeywell UK.

Mr C. T. West has been appointed a director of FRENCH KIER PROPERTY INVESTMENTS.

Mr Bob Morton has been appointed as financial controller for the NORTH EASTERN CO-OPERATIVE SOCIETY.

URM (UNITED KINGDOM) has appointed Mr Chris Searle as marketing director. He was a director of Gibbys Vintners (England and Wales).

Mr Richard Davey, Mr Miles Emley, Mr James Heyworth-Dunne and Mr David Sullivan have been appointed to the board of N. M. ROTHSCHILD AND SONS.

The cost of cancer. The ICRF believes that its supporters will wish to look closely at the current facts. This is a 'Company Report' with a difference. Following the 43rd Annual Meeting of the Imperial Cancer Research Fund, it was decided that excerpts from some of the reports presented to the Governors should be brought to general knowledge. We therefore issue them now, in the conventional form (the first time that a major charity has taken such a step).

PROPERTY Find out the current issues and trends in the property world in a special supplement in this week's Investors Chronicle Contents include: Introduction Field day for tenants Rental trends Offices make best showing Offices Two-tier market in existence Shops Finding the right location Industrial Lessons of the IBA scheme Agricultural The impact of farm income trends Residential A new feeling of optimism Overseas United States; South America; Belgium; Netherlands; West Germany; Middle East; Hong Kong; Australia Property unit trusts Investment rules changes could boost sales Company profile How time sharing came to the UK Industrial estates A regional directory Read it all in Investors Chronicle INVESTORS CHRONICLE & Financial World At leading newagents now Published by The Financial Times Business Publishing Limited Graystock Place, Fetter Lane, London EC4A 3DF

Trust Securities Holdings plc PRELIMINARY PROFITS ANNOUNCEMENT For the year ended 30th November 1981 Subject to final audit: 1981 1980 £000's £000's Group turnover 11,066 5,235 Group trading profit before taxation 1,218 346 Pre-acquisition profits - 163 Group profit before taxation 1,218 683 Taxation 56 - Group profit after taxation 1,162 683 Goodwill written off 162 683 Earnings per ordinary share 60.5p 41.1p Earnings per share 17.5p 10.3p (Calculated on profit after taxation and goodwill written off earnings per share amount to 9.3p and 2.4p respectively.) Ordinary dividend per share—paid—proposed 2.875p 3.00p Trust Securities Trust Securities Holdings plc 55 Grosvenor Street, London W1X 6DR

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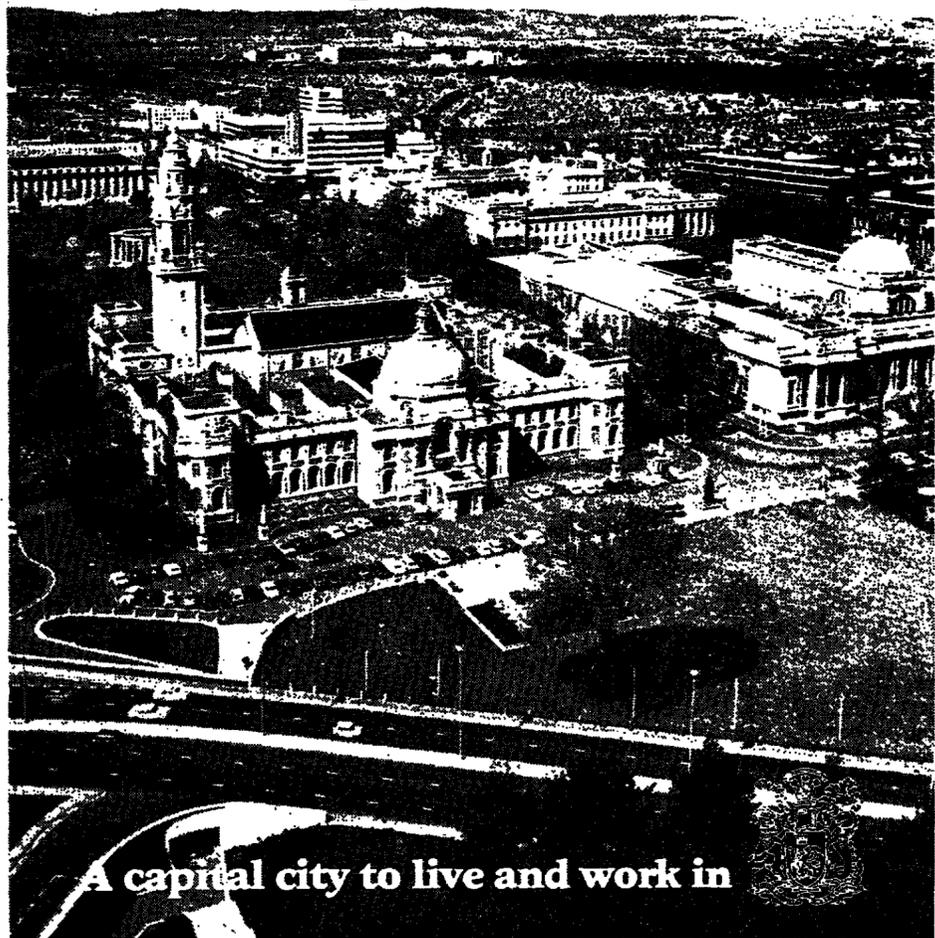
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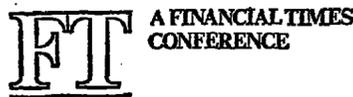
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Companies and Markets

MINING NEWS

New gold in California for old Homestake

Hudbay tightens its belt

BY KENNETH MARSTON, MINING EDITOR

WHILE the price of gold languishes, the world mining industry which is used to the cyclical nature of all metal markets retains its confidence in the long term future of bullion. Explorations continue apace in South Africa, while in the U.S. Homestake Mining, which started up in 1877, is pressing on with the development of its new McLaughlin gold mine in a remote area of Napa County, California.

In the annual report of Homestake, the largest gold producer in the U.S., the chairman, Mr Harry M. Concor, says that capital spending this year will be maintained at about \$89m (£33m), of which \$21m will represent preliminary development costs for McLaughlin.

Because of the depressed metal prices—Homestake also produces silver, uranium, lead and zinc—the company's profits this year will only partially cover the capital expenditure envisaged. Some external financing will be required for construction of McLaughlin.

Having no significant long-term debt, the company feels it is well placed to borrow from banks or other financial institutions. So far \$23m has been spent on the new project and the major capital commitments will be required as from 1983.

Originally, the McLaughlin deposit was reckoned to contain about 1m oz of gold. It is now estimated to hold 3.2m oz with open-pit ore reserves put at a minimum of 20m tons grading 0.16 oz, or about 5 grammes, gold per ton. This raises Homestake's total reserves to 7.9m oz of gold.

A DIFFICULT year faces the Anglo American Corporation group's Canadian offshoot, Hudson Bay Mining and Smelting. Against the background of recession in markets for base metals most of the underground drilling at the new Tom Valley lead-zinc project in the Yukon is to be deferred until the economic climate improves.

Other cost-saving measures include the putting back for at least a year all possible capital expenditure, major repairs and mine development.

Meanwhile, a temporary shutdown has been announced at the company's major mining and smelting operations in Manitoba at Flin Flon and Snow Lake because of the low metal prices. This "vacation shutdown" is to last from late-June to early August and will affect 2,700 employees.

On the brighter side, Hudbay's annual report expects an improvement in 1982 results of Inspiration Coal. It is also disclosed that immediately after the imposition of martial law in Poland the company sold about half its expected 1982 domestic output of gold and silver at favourable prices in the anticipation that they would later weaken.

Near 70% profit rise for Simmer and Jack

INCREASES in the amount and grade of material treated helped the Anglo American Corporation group's Simmer and Jack gold mine to lift profits sharply last year in spite of the lower average gold price received.

By East Rand Gold and Uranium (Erge), through which the Anglo group controls Simmer. The processing arrangements will continue until Simmer's 150,000 tonne per month plant is complete, probably by about the middle of next year.

The material treated last year averaged 1.33 grammes of gold per tonne, somewhat ahead of 1980's 1.18 grammes and 1.2m oz with an excess of the expected average of 0.65 grammes estimated for the whole 23m tonnes of waste on Simmer's ground.

The mine's location in a heavily built up area, which effectively precludes the possibility of any surface drilling to delineate reserves, has proved to be an advantage. All development work has to be done underground from the old mine workings, which means that quantities of ore are already being produced simply as a consequence of the development activities.

The mine originally operated between 1888 and 1964, when it became uneconomic and was forced to close. Anglo reopened the property, at Germiston on the outskirts of Johannesburg, last year, initially as a waste dump retreatment operation but with a view to restarting underground mining if this proved economic.

Last year's gold production came exclusively from waste material, which was processed

Southwest Cons hits bulk ore in Cornwall

ENCOURAGING DRILL results are announced by Southwest Consolidated Resources from its Cornish tin prospect. Exploration at the old Redmoor mine has identified a wide sheeted vein structure some 80 metres wide and open to the west and down dip.

Lower earnings at Dome Mines

CANADA'S leading gold group, Dome Mines, reports a fall in 1981 earnings to C\$81.3m (£47.1m) or C\$1.31 per share, from the previous year's record of C\$126.5m.

Indicated ore reserves to date are put at approximately 44m tonnes grading an average 0.25 per cent copper, 0.1 per cent zinc, 3 grammes silver, 0.1 per cent tin and 0.1 per cent tungsten trioxide. Within the structure there are higher grade zones up to 19 metres wide and richer material in several narrow lodes.

Net profits at the 57 per cent-owned Campbell Red Lake Mines came back to C\$46m, or 96 cents per share, from C\$57m. The 63 per cent-owned Sigma Mines saw profits decline to C\$8.2m, or C\$1.15 per share, from C\$14.2m.

Further drilling is to be carried out in order to increase known reserves prior to taking a decision on shaft-sinking and underground development later in the year. It is thought that mineralization may lend itself to lower cost bulk mining underground.

Among other Canadian gold mines now feeling the pinch, Noranda's Farnour Porcupine Mines has announced further lay-offs at its operations in the Timmins district of north-east Ontario. It plans to suspend operations at the Aunor mine and to halt development of the former Hollinger property.

Southwest Consolidated adds that with the indication that the Redmoor may become a major mining venture consideration is being given to the introduction of a joint venture partner to assist with future development and finance. A further announcement is to be made in due course.

Meanwhile, it is reported that wage contract renewal talks between the United Steelworkers of America Union and Noranda's Canadian copper refining division and Noranda Metal Industries are progressing normally.

Nickel grade at Agnew improving

THE VIABILITY of the troubled Agnew nickel mine in Western Australia has been improved by a recent increase in concentrate grades, according to Mr Bruce Watson, chairman of MIM Holdings.

ROUND-UP

The Rio Tinto-Zinc group's South African copper producer, Palabora, managed to hold operating costs last year to R1,374 (£734) per tonne. The company has been able to secure another contract for a substantial quantity of its by-product uranium to be delivered in the first quarter of this year.

MIM has a 40 per cent stake in Agnew, with the remaining 60 per cent held by Selstrut Holdings.

South Africa's gold production is expected to rise by between 2 and 3 per cent this year from the 657 tonnes produced in 1981, according to the Chamber of Mines. The expected rise could reflect a return to mining the higher grade ores in order to compensate for the lower gold price; such a move would take the industry as a whole about three months to achieve.

Option	Ex'treme Closing price	Closing offer	Vol.	Apr		July		Oct		Entry close
				Apr	July	Apr	July	Apr	July	
SP (c)	380	34	44	5	50	390p				
SP (c)	280	18	7	30	3	26				
SP (c)	300	16	9	15	11	10				
SP (c)	320	22	3	11	35	17				
SP (c)	340	28	9	11	17	10				
SP (c)	360	34	6	20	26	17				
SP (c)	380	40	65	40	48	7				
SP (c)	400	46	10	15	17	4				
SP (c)	420	52	3	30	6	47				
SP (c)	440	58	2	17	2	22				
SP (c)	460	64	2	2	17	2				
SP (c)	480	70	2	2	17	2				
SP (c)	500	76	1	25	1	2				
SP (c)	520	82	1	15	2	2				
SP (c)	540	88	2	15	2	2				
SP (c)	560	94	2	15	2	2				
SP (c)	580	100	2	15	2	2				
SP (c)	600	106	2	15	2	2				
SP (c)	620	112	2	15	2	2				
SP (c)	640	118	2	15	2	2				
SP (c)	660	124	2	15	2	2				
SP (c)	680	130	2	15	2	2				
SP (c)	700	136	2	15	2	2				
SP (c)	720	142	2	15	2	2				
SP (c)	740	148	2	15	2	2				
SP (c)	760	154	2	15	2	2				
SP (c)	780	160	2	15	2	2				
SP (c)	800	166	2	15	2	2				
SP (c)	820	172	2	15	2	2				
SP (c)	840	178	2	15	2	2				
SP (c)	860	184	2	15	2	2				
SP (c)	880	190	2	15	2	2				
SP (c)	900	196	2	15	2	2				
SP (c)	920	202	2	15	2	2				
SP (c)	940	208	2	15	2	2				
SP (c)	960	214	2	15	2	2				
SP (c)	980	220	2	15	2	2				
SP (c)	1000	226	2	15	2	2				
SP (c)	1020	232	2	15	2	2				
SP (c)	1040	238	2	15	2	2				
SP (c)	1060	244	2	15	2	2				
SP (c)	1080	250	2	15	2	2				
SP (c)	1100	256	2	15	2	2				
SP (c)	1120	262	2	15	2	2				
SP (c)	1140	268	2	15	2	2				
SP (c)	1160	274	2	15	2	2				
SP (c)	1180	280	2	15	2	2				
SP (c)	1200	286	2	15	2	2				
SP (c)	1220	292	2	15	2	2				
SP (c)	1240	298	2	15	2	2				
SP (c)	1260	304	2	15	2	2				
SP (c)	1280	310	2	15	2	2				
SP (c)	1300	316	2	15	2	2				
SP (c)	1320	322	2	15	2	2				
SP (c)	1340	328	2	15	2	2				
SP (c)	1360	334	2	15	2	2				
SP (c)	1380	340	2	15	2	2				
SP (c)	1400	346	2	15	2	2				
SP (c)	1420	352	2	15	2	2				
SP (c)	1440	358	2	15	2	2				
SP (c)	1460	364	2	15	2	2				
SP (c)	1480	370	2	15	2	2				
SP (c)	1500	376	2	15	2	2				
SP (c)	1520	382	2	15	2	2				
SP (c)	1540	388	2	15	2	2				
SP (c)	1560	394	2	15	2	2				
SP (c)	1580	400	2	15	2	2				
SP (c)	1600	406	2	15	2	2				
SP (c)	1620	412	2	15	2	2				
SP (c)	1640	418	2	15	2	2				
SP (c)	1660	424	2	15	2	2				
SP (c)	1680	430	2	15	2	2				
SP (c)	1700	436	2	15	2	2				
SP (c)	1720	442	2	15	2	2				
SP (c)	1740	448	2	15	2	2				
SP (c)	1760	454	2	15	2	2				
SP (c)	1780	460	2	15	2	2				
SP (c)	1800	466	2	15	2	2				
SP (c)	1820	472	2	15	2	2				
SP (c)	1840	478	2	15	2	2				
SP (c)	1860	484	2	15	2	2				
SP (c)	1880	490	2	15	2	2				
SP (c)	1900	496	2	15	2	2				
SP (c)	1920	502	2	15	2	2				
SP (c)	1940	508	2	15	2	2				
SP (c)	1960	514	2	15	2	2				
SP (c)	1980	520	2	15	2	2				
SP (c)	2000	526	2	15	2	2				
SP (c)	2020	532	2	15	2	2				
SP (c)	2040	538	2	15	2	2				
SP (c)	2060	544	2	15	2	2				
SP (c)	2080	550	2	15	2	2				
SP (c)	2100	556	2	15	2	2				
SP (c)	2120	562	2	15	2	2				
SP (c)	2140	568	2	15	2	2				

UK COMPANY NEWS

Markheath hits £1.25m target

TAXABLE PROFITS of property development concern, Markheath Securities, have risen from £1.03m to £1.24m for 1981. This is in line with the forecast of not less than £1.25m made in last August's prospectus in connection with the quotation of the company's preferred shares on the unlisted securities market.

The principal contribution to profits during 1981 arose from the sale of the office development at Muswell Hill to London Life Association. Turnover for the year moved ahead from £3.5m to £5.15m.

Burgess well ahead midway

FOR THE 26 weeks to January 30 1982 taxable profits of Burgess Products (Holdings) advanced from £12,000 to £282,000 on turnover marginally lower at £10.51m, compared with £10.96m.

Sedgwick well placed to strengthen its position

THE BOARD of Sedgwick Group, the largest independent insurance broker in the UK, is confident that with its resources the group is well placed to maintain and strengthen its position of leadership during 1982, Mr Neil Mills, the chairman, tells members in his annual statement.

For 1981, group pre-tax profits rose by 36 per cent to £56.4m — as reported March 19. Revenue totalled £168.5m (£135.1m) and £25 per cent increase highlighted the encouraging amount of new business acquired worldwide.

Pitney Bowes expands 20% to £5.36m

PRE-TAX PROFITS of Pitney Bowes, the Essex based mailing and business equipment concern, rose by 20 per cent from £4.46m to £5.36m for 1981, on turnover of £33.33m, against £31.37m. Half-year taxable figures were ahead from £2.77m to £3.42m.

Better trend for BVI

ALTHOUGH THE 1981 results of British Vending Industries reveal increased losses of £456,036 at the year level, compared with £186,062 previously, the group has halted the downturn in the second six months and for the period was virtually at break-even.

After higher interest charges of £338,543 (£328,085), after tax credits of £208,787 (£22,906) and extraordinary credits of £1,04m (nil) there was a turnaround from an attributable loss last time of £83,757 to a profit of £790,755.

NET reduces losses to £23.4m

Increased sales and a drive to cut costs and improve efficiency helped the Irish state-owned chemical company, NET, substantially increase its trading profit to £23.4m last year.

The current strategy and policy of the group in the U.S. is actively to maintain and develop its substantial portfolio of wholesale business, which it places in the London and world markets on behalf of a very large number of U.S. brokers.

APPOINTMENTS

MIDDLETON FOSTER ANDERSON & CO. LTD.

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Contact Roger Mathias (01-248 5681)

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IN THE MATTER OF A. LONG & CO. LIMITED (IN LIQUIDATION) AND IN THE MATTER OF THE COMPANIES ACT 1948

ART GALLERIES

- PHILIPSONS, 63, Chester Grove, NW2. D1-288 3500. PICTURES FROM LONG LANTING-JIM GILBERT.
- BLACKMAN HARVEY GALLERY, 11, Meeson Avenue, Dublin 2, Ireland.

Higher profit at Hall-Thermotank

Taxable profits at Hall-Thermotank rose from £4.03m to £4.27m although turnover for 1981 was lower at £58.54m, compared with £58.36m.

Derek Crouch warning

At the annual meeting of Derek Crouch, the chairman said that the company's profits were down in 1982.

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Is the most authoritative	25	45	23
Is the one I would miss most	37	20	37
Is the most enjoyable	46	27	22
Offers the best judgments and insights	38	37	18
Is the most interesting to read	38	31	25
Has the most provocative writing	55	29	8
Is written with wit and humor	61	14	10
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Guinness finds a Haven for its holidaymakers

BY GARETH GRIFFITHS

English China Clays has bought Toucan Holiday Villages and Toucan Afloat from Arthur Guinness for £12.2m cash in a deal which effectively doubles the size of EEC's holiday subsidiary, Haven Leisure, and represents a further slimming down of Guinness's non-brewing business.

The Guinness disposal announced yesterday covers nine holiday villages in the UK, 100 cruises on the Norfolk Broads, 200 cruises in France and 30 cruises in Florida. Haven previously owned nine holiday parks in the UK and a holiday park at Royan on the French West coast.

EEC says the acquisition means that its holiday interests will now be able to handle some 400,000 holidaymakers a year instead of the present 200,000.

The company has paid £11m on completion of the deal yesterday and will pay the balance by July 31.

Finance is being raised by means of an increase in EEC's existing medium-term loan provided by a syndicate of bankers.

The asset value of the acquired Guinness interests at March 31, 1981 was £12.4m which produced a trading profit of £1.3m after allowing for certain adjustments such as Guinness management costs. The Toucan name will revert to Guinness at the year-end.

Mr Jack Williams, the chairman of Haven Leisure, said the company had paid very little for goodwill, and that the deal placed Haven in the top four holiday companies in the UK with Butlin's, Pottin's and Ladbroke. Haven has also agreed to buy another French holiday

camp at Montpellier for about £1m.

The agreement does not cover the Emerald Star line which operates boats on the River Shannon in Ireland, or Guinness's Greek island cruising interests. The deal had been under discussion for three months.

Guinness is reviewing its non-brewing interests. The company had a pre-tax profit of £41.8m for the year ending September 26, 1981 on turnover of £905.6m.

The leisure division, which included the Toucan companies lost £1.6m.

Guinness sold its less-making confectionery subsidiary Callard and Bowser Nutall to Chicago-based Beatrice Foods Company last month for £4m cash.

EEC made a pre-tax profit of £41.6m in the year ending September, 1981 on turnover of £944.96m.

Cawoods in possible bid talks

THE BOARD of fuel distribution and aggregates group, Cawoods Holdings, announced yesterday that it was in the early stages of negotiations which may lead to a bid for the group.

Advised by Barnigs, the group said the disclosure had been made in the light of a sharp rise in the share price earlier this week when the quote rose from 188p to 208p. Disturbed by the heavy dealings — as many as 50,000 shares are understood to have changed hands just ahead of the announcement — the group is considering whether to take the matter further with the Stock Exchange.

The identity of the bidder remains a matter of speculation but Cawoods' 9.1 per cent in Lasso prompted rumours of a Kennington move from that source while Charter Consolidated and Consolidated Goldfields were also tipped as interested contenders.

Mercantile Credit buys 25% stake in Appleyard

Suter Electrical disclosed yesterday that it had sold its 24.57 per cent stake in loss-making vehicle distributor, Appleyard Group, to the instalment credit subsidiary of Barclays Bank, Mercantile Credit.

The stake held by Suter, the commercial refrigeration group headed by former VL executive, Mr Peter Suter, has been built up in a series of tranches over several months and a full bid had been renounced. Mercantile Credit bought the shares outside the Stock Exchange at a price thought to have been in line with the prevailing market quotation. Mr Rodney Pollard, a director

Disposal by Leigh Interests

Leigh Interests has sold to Epley-Tyres Construction Group the shares of the builders merchanting companies Hockey Heath Building Supplies and Timmings and Poulkes.

Consideration was £210,000 cash—marginally higher than book value. Profits of the two companies in the year ended March 31 1981 was £22,000.

Leigh will deploy the funds received in its mainstream environmental business.

Finnish group approaches Bula Mines

THE FINNISH metals company Outokumpu has approached Bula Mines, which owns 88 per cent of a lead-zinc orebody at Navan in Ireland's County Meath, with a view to acquiring a stake.

Outokumpu is believed to be interested in smelting part of the production from Bula, perhaps in proportion to its eventual stake it may obtain in being in a position to offer a complete range of commercials.

Mr Michael Keelan, VAG's managing director, said the company was expecting a substantial pick-up in the depressed UK commercial vehicle market from next spring. The reorganisation was designed to allow it to increase market share across the commercial vehicles spectrum.

A spokesman for MAN Truck and Bus said last night it was too early to say what the possible effects on management structure might be.

Redland offshoot bought out

Redland Automation, part of the Redland tiles and building products group, is to be bought out by 11 of its UK and U.S. managers with backing from the National Coal Board pension funds. Barclays development capital and Equity Capital for Industry.

The company is being sold for £5.4m and the institutions have provided £3.1m in a package of equity, preference shares and secured loan stock. Equity worth £601,000 has been issued with the seven UK and four U.S. managers buying £201,000 and the institutions the rest. The shareholding has been structured to provide the managers with an initial 25.1 per cent of equity with the ultimate management share varying between 20 and 40 per cent

Redland offshoot bought out

depending on profitability during the next few years. Some £1.4m is being raised by bank borrowing.

Redland Automation has plants in Florida, Texas and Winchester and manufactures control instruments for the oil and gas industries and traffic control devices. It employs 250 people and has a turnover annually of between £6m and £7m. Some 80 per cent of turnover is from overseas.

BENN BROTHERS

Benn Brothers has acquired for £120,000 cash the capital of Mackintosh Publications, the publishing arm of Ian Mackintosh International. Mackintosh produces periodicals and reports in the electronics field, including publications with an international circulation. Benn will change the name of the company to Benn Electronics Publications, and intends to develop and add to the electronics titles.

TOTAL/BRUCK

Total Group is selling to a subsidiary of Bruck (Australia) its 49.9 per cent holding in Bradmill Industries in Australia, together with other Australian assets.

This agreement replaces that made last November for the sale of part of the group's interests, but is on equivalent terms.

SHARE STAKES

Bisich Tin—Janter has bought 10,000 shares, bringing holding to 1,014,500 (15.53 per cent).

Royal Bank of Scotland—50,000 ordinary shares were acquired by the bank in January. It purchased the Angel Hotel in Cardiff.

MARKS AND SPENCER—Director Michael M. Sacher no longer interested in a further £5,545 ordinary previously held as trustee.

Godfrey Davis (Holdings)—Director Geoffrey G. M. Nokes acquired 2,500 ordinary at 85p.

Whitbread—Director H. C. Whitbread disposed of 10,000 "B" ordinary on March 18.

NORFOLK CAPITAL SELLS KENSINGTON FAIRWAY INN

The Norfolk Capital Group, the hotel group headed by Sir Maxwell Joseph, is to sell the Kensington Fairway Inn in London for £1.2m cash to the Rabhera group, which owns the Julius Caesar hotel. Norfolk plans to use the money to reduce borrowing incurred during the currency year.

Norfolk said the deal would not be completed for several months and would not contribute materially to profits until 1983.

In the last financial year ending September 30, 1981, Norfolk had a pre-tax loss of £29,428 on a turnover of £8.34m.

The Kensington hotel was completed last year and Norfolk has been very involved in improving its 13 hotels to four star level. In January it purchased the Angel Hotel in Cardiff.

VAG takes over marketing

VAG (UK), the Lorho-owned importer of Volkswagens/Audi cars, is to take over the UK marketing of all commercial vehicles produced by VW and MAN. The latter is West Germany's second largest truck maker.

MAN-VW Truck and Bus, the joint marketing company set up three years ago by the two West German manufacturers, Lorho and Tozer, Kemsley and Millburn, is to become a division of VAG.

As part of the reorganisation, TKM has sold its shareholding in the company to Lorho. The company was set up with Lorho and TKM each holding 37 per cent, with the remaining 26 per cent divided equally between the West German manufacturers, TKM previously wholly-owned the MAN importing agency.

The MAN-VW division will continue to be responsible for medium and heavy trucks and buses — including the MT medium truck range which is marketed jointly by MAN and VW — but all light commercials — the VW Golf van, Transporter and LT panel vans — will be marketed directly by VAG.

The joint company was devised as part of a grand strategy to pool the marketing operations across Europe.

Similar companies have already been set up in France, West Germany and Holland.

A three-tier dealer network was devised, mostly selling light vans and possibly cars, with a smaller number of outlets concentrating on light and medium trucks, a core of full "truck centres" concentrated on the heavy trucks sector.

There are indications, however, that both manufacturers feel the

Turriff overseas growth

Turriff Corporation has acquired the goodwill, business and fixed assets of Value Engineering (VA) Pty through the medium of a newly-formed company which will be a wholly-owned subsidiary of Turriff.

Value's Head Office is in Perth, Western Australia, and it also operates from Brisbane in Queensland. It provides technical support services particularly in the field of electrical and mechanical industries in Australia and to a limited extent in South East Asia.

The consideration for the acquisition will be based on the average pre-tax profits of the

SOGOMANA TO SELL 527 ACRES

THE SOGOMANA Group, rubber, palm oil and cocoa holding company, has agreed the sale of 527 acres of Shelford Estate in Malaysia to Golden Crest, a Malaysian subsidiary of Good-Yield Plaza for £55.7m.

Sogomana expects to put the deal to its shareholders at an extraordinary general meeting within the next month. The deal has to be approved by the Malaysian government and this could impose a delay of several months before the board can announce whether the sale has become unconditional.

The company has not yet decided what to do with the sum raised by the sale. Shelford Estate is entirely planted with oil palms. For the 13 months to December 1980, Shelford's attributable pre-tax profits were £29,700 or 4.12 per cent of the group's £725,892, on turnover of £1.48m.

DEVON DOCK

Offers for all the share capital of the Devon Dock, Ply and Sweets Company by F. W. E. Carter and Sons have become unconditional in all respects. Barclays Merchant Bank has announced.

Acceptances have been received in respect of £52,857 new ordinary stock, £28,592 deferred stock and £40,837 preference stock representing respectively approximately 98 per cent of the total issued ordinary approximate 98 per cent of the total issued deferred capital and 100 per cent of the total issued preference capital.

The offers remain open until April 17, 1982. Carter intends to acquire compulsorily any of the outstanding capital of Devon Dock.

At a board meeting of Devon Dock following the extraordinary meeting Mr A. F. Pratt resigned and Mr R. H. R. Carter was appointed to the board.

Intasun bids for Lancaster

Intasun Leisure Group and D. M. Lancaster, the Club 18 to 30 holiday group, have agreed terms for a recommended offer by Intasun for D. M. Lancaster. The deal, worth £4.36m, provides for a cash offer of 27p for each ordinary 5p share.

The takeover is to be accepted by Lancaster as Mr Werner Key, the company's largest shareholder with 71.38 per cent of the issued share capital, has given "an irrevocable undertaking" to accept the offer.

Mr Harry Goodman, Intasun's chairman, said yesterday that he was delighted about the acceptance and that Club 18 to 30 would continue under completely separate management.

The acquisition will take Intasun into the more specialised type holiday market. Lancaster handled 30,000 holidays last year compared with more than 500,000 passengers carried by Intasun. Mr Goodman said the company was still very cash rich — it will finance the deal from its own cash reserves.

He added that Club 18 to 30 would benefit from the expansion in the number of UK airports it could operate from. At present it uses four UK in contrast to the 12 used by Intasun.

DML, which is quoted on the Stock Exchange, made pre-tax profits in the year ending December 1981 of £36,835. Intasun, which is dealt in on the Unlisted Securities Market, made taxable profits of £15.13m for the six months ending September 30 1981.

NEW KLEINFONTEIN PROPERTIES
(Incorporated in the Republic of South Africa)
NOTICE IS HEREBY GIVEN that the shareholders of the above company are invited to attend the annual general meeting of the company to be held on Wednesday, 28 April, 1982, at 9 a.m. for the following purposes:
1. To receive and consider the annual financial statements for the year ended 31 December 1981.
2. To elect directors.
3. To consider the remuneration of the directors for the audit.
4. To consider the proposed dividend of 21 cents per share for the year ended 31 December 1981.
5. To transact such other business as may be transacted at an annual general meeting.
For the purpose of determining those shareholders entitled to attend and vote at the meeting, the register of members of the company will be closed from 22 to 24 April, 1982, during which period shareholders unable to present at the meeting are requested to complete a form of proxy which must be filed with the Johannesburg or London Offices of the company at the latest 24 hours before the meeting. Any member of the company who is unable to attend the meeting may appoint a proxy to attend and vote on his behalf. A proxy representing a corporation need not be a member of the company. Any member of the company who desires to be present or represented at the meeting should be notified of his name at the places and within the times mentioned in this notice. By Order of the Board, A. ZOGRAFOS, Secretary.

RESULTS AND ACCOUNTS IN BRIEF

WINTERBOTTOM ENERGY TRUST—Net asset value on March 31, 1982, 57.4p after prior charges at par and 50.1p after prior charges at market value. ROYAL INTERNATIONAL electrical equipment manufacturer—Results for the year to December 31 1981 and prospects reported March 13. Fixed assets £2.5m (£4.2m); current assets £2.6m (£2.2m); shareholders' funds £3.1m (£4.8m). Decrease in stocks and work in progress £260,000 (£260,000); decrease in bank balances £326,000 (£123,000); decrease in creditors £8,000 (£81,000 increase). Meeting: Swindon, April 30, noon.

JAMES DICKIE & CO. (DROG FOUNDRIES)—Final dividend 1.5p making 3p (3.38p) net for year to October 31 1981. Turnover £4,124 (£4,268). Pre-tax profit £29,000 (£27,000). Tax credit £42,000 (£36,000), making profit £71,000 (£63,000). Earnings per share £0.22 (£0.21). Dividend £0.15 (£0.14). Meeting: Birmingham, April 27, noon.

MEMEC (MEMORY AND ELECTRONIC COMPONENTS) (electronic components and microprocessor systems distributor)—Results for 1981 and prospects already known. Shareholders' funds £2.8m (£1.5m); net current assets £2.2m (£1.5m). Net liquid assets £1.5m (£333,000). Meeting: Great Eastern Hotel, EC, April 21, noon.

HIGH GOSFORTH PARK—Dividend 12p (same) year 1981. Profit (figures in £'000) £23,845 (£11,450) after tax £19,286 (£9,364).

VANTONA GROUP (household textiles, women's wear, uniforms)—Results for the year to January 31 1982 reported February 24. Group shareholders' funds £48.7m (£43.7m). Fixed assets £20,524 (£20,238). Net current assets £28.1m (£23.5m). Chairman says that given a reasonable improvement in spending power and removal of uncertainties, the potential

BASE LENDING RATES

A.B.N. Bank	13 %	Grindlays Bank	11.25 %
Allied Irish Bank	13 %	Guinness Mahon	13 %
American Express Bk.	13 %	Hambros	13 %
Amro Bank	13 %	Heritable & Gen. Trust	13 %
Henry Ansbacher	13 %	HHI Samuel	13 %
Arthurnot Latham	13 %	ICI	13 %
Associates Cap. Corp.	13 %	Hongkong & Shanghai	13 %
Banco de Bilbao	13 %	Kingsnorth Trust Ltd.	14 %
BCCI	13 %	Knowles & Co. Ltd.	13.1 %
Bank Hapoalim BM	13 %	Lloyds Bank	13 %
Bank Leumi (UK) plc	13 %	Malimhall Limited	13 %
Bank of Cyprus	13 %	Edwards Manson & Co.	13 %
Bank Street Sec. Ltd.	14 %	Midland Bank	13 %
Bank of N.S.W.	13 %	Nat. Westminster	13 %
Banque Belge Ltd.	13 %	Norwich General Trust	13 %
Barclays Bank	13.1 %	P. S. Refson & Co.	13 %
Barclays Bank	13.1 %	Roxburgh Guarantee	13.1 %
Banque de Rome et de	13 %	E. S. Schwab	13 %
la Tunisie S.A.	13 %	Slavenburg Bank	13 %
Banque Paribas	13 %	St. Charles	13 %
Banque de Paris	13 %	Trade Dev. Bank	13 %
Banque de Bruxelles	13 %	Trustee Savings Bank	13 %
Benelux Trust Ltd.	14 %	TCB Ltd.	13 %
Bremar Holdings Ltd.	14 %	United Bank of Kuwait	13 %
Brit. Bank of Mid. East	13 %	Whiteaway Laidlaw	13 %
Canada Permut. Bank	13 %	Williams & Glyn's	13 %
Castle Court Trust Ltd.	13.1 %	Yorkshire Bank	13 %
Cavendish City Ltd.	15.1 %		
Cayzer Ltd.	13 %		
Chambers Bank	13 %		
Charterhouse Japbet.	13 %		
Choulatons	13.1 %		
Chitauri Savings	13.1 %		
Clydesdale Bank	13 %		
Com. Bank of Australia	13 %		
Consolidated Credits.	13 %		
Co-operative Bank	13 %		
Corinthian Secs.	13 %		
The Cyprus Popular Bk.	13 %		
First Nat. Secs. Ltd.	13 %		
First Nat. Secs. Ltd.	13.1 %		
Robert Fraser	14 %		

NO PROBE

The proposed merger between Enoxy Inc and International Synthetic Rubber is not being referred to the Monopolies Commission.

PRELIMINARY STATEMENT FOR THE YEAR ENDING 31ST DECEMBER, 1981

The unaudited results of the Group for the year ended 31st December, 1981 are as follows:—

Turnover	1981	1980
	£	£
Operating Profit	619,261	507,977
Deduct building profit on property under construction and held for investment	50,923	—
Profit before taxation	568,338	507,977
Taxation credit	46,075	21,167
Profit after taxation	614,413	529,144
Dividends	187,500	120,000
Retained profit for the year	426,913	409,144
Earnings per share	20.48p	17.64p

- ★ Small industrial estate at Banbury complete.
- ★ Annual rental income expected to rise to a level of £90,000 per annum from the current year.
- ★ Slow start to year, momentum expected to increase.
- ★ Taxation charge eliminated principally due to tax allowances in respect of which no deferred tax provision is required.
- ★ Your Directors recommend the payment of a final dividend of 3.25p per share net on the ordinary shares of the company per annum to shareholders on the register at the close of business on 25th April 1982, payable on 2nd June 1982. This makes a total distribution for the year of 6.25p per share net.

John Finlan, Chairman.

COMPANY NOTICES

JUTLAND TELEPHONE COMPANY LIMITED
5% U.S.\$ Bonds of 1964

S. G. WARBURG & CO. LTD., announce that the second instalment of Bonds for a nominal value of U.S.\$566,000 (First Series) and U.S.\$323,000 (Second Series) has been met by purchases in the market to the nominal value of U.S.\$309,000 (First Series) and by a Bond drawing to the nominal value of U.S.\$357,000 (First Series) and U.S.\$333,000 (Second Series).

The distinctive numbers drawn in the presence of a Notary Public are as follows:—

First Series			
03543	03544	03548	03549
03545	03546	03553	03554
03551	03552	03555	03556
03557	03558	03563	03569
03570	03571	03572	03573
03574	03575	03576	03577
03578	03579	03580	03581
03582	03583	03584	03585
03586	03587	03588	03589
03590	03591	03592	03593
03594	03595	03596	03597
03598	03599	03600	03601
03602	03603	03604	03605
03606	03607	03608	03609
03610	03611	03612	03613
03614	03615	03616	03617
03618	03619	03620	03621
03622	03623	03624	03625
03626	03627	03628	03629
03630	03631	03632	03633
03634	03635	03636	03637
03638	03639	03640	03641
03642	03643	03644	03645
03646	03647	03648	03649
03650	03651	03652	03653
03654	03655	03656	03657
03658	03659	03660	03661
03662	03663	03664	03665
03666	03667	03668	03669
03670	03671	03672	03673
03674	03675	03676	03677
03678	03679	03680	03681
03682	03683	03684	03685
03686	03687	03688	03689
03690	03691	03692	03693
03694	03695	03696	03697
03698	03699	03700	03701
03702	03703	03704	03705
03706	03707	03708	03709
03710	03711	03712	03713
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03794	03795	03796	03797
03798	03799	03800	03801
03802	03803	03804	03805
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03886	03887	03888	03889
03890	03891	03892	03893
03894	03895	03896	03897
0			

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Table listing various unit trusts and their managers, including names like 'Abney Unit Trust Managers', 'Allied Finance Ltd', and 'Aurora Unit Trust Managers'.

CURRENCIES, MONEY and GOLD

Dollar weaker

Dollar weakened against most major currencies yesterday as Eurodollar interest rates declined and forecasts pointed towards a fall in the U.S. money supply...

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies as of April 1, 1982.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies as of April 1, 1982.

CURRENCY MOVEMENTS

Table detailing currency movements and rates for various international currencies.

OTHER CURRENCIES

Table listing exchange rates for other currencies such as the Australian Dollar, Canadian Dollar, and Japanese Yen.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various European currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates between various major currencies.

FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 1)

Table showing FT London interbank fixing rates for 3 and 6 month U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Table showing Euro-currency interest rates for various currencies and terms.

MONEY MARKETS

London clearing bank base lending rate 13 per cent (since March 12). Day to day credit was again in short supply...

GOLD

Gold rose \$6 an ounce to \$325.13 in the London bullion market yesterday. It opened at \$327.328...

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

MONEY RATES

Table showing money rates for various currencies and terms.

Overseas expansion bolsters results at Credit Lyonnais

BY DAVID WHITE IN PARIS

FOREIGN EARNINGS have offset a sharp decline in profit at Credit Lyonnais, the second largest of France's nationalised banks.

Sohio in \$105m coal deal with Republic Steel

BY PAUL BETTS IN NEW YORK

STANDARD OIL Company of Ohio (Sohio), the large U.S. oil company 33 per cent-owned by British Petroleum, has agreed to acquire for \$105m some of the coal properties of Republic Steel, the fourth largest U.S. steel producer.

Airline's future questioned

BY OUR NEW YORK STAFF

WESTERN AIRLINES, the ninth largest U.S. domestic carrier, has had its annual financial statement heavily qualified by its auditors, who say that certain factors indicate the company may be unable to continue in existence.

William Hall looks at a top U.S. bank Aggressive stance at Chase Manhattan

"When I joined the Chase in 1947, the commercial banks represented approximately two thirds of the financial structure of the U.S. Today, they represent about a third," says Bill Butcher, Chase Manhattan's chairman.

However, apart from improving Chase's financial performance, Butcher is rapidly emerging as one of the most active proponents of the need to dismantle the barriers surrounding U.S. commercial banks.

Newsprint output cut as orders fall off sharply

BY ROBERT GIBBENS IN MONTREAL

TWO MAJOR western Canada newsprint producers are cutting output because of a sharp fall in orders, mainly from the U.S. MacMillan Bloedel, controlled by Brascan of Toronto through Noranda Mines, expects the equivalent of six weeks shut-down at its newsprint mills this year.

Trading in Eurodollar bonds quickens

By Alan Friedman

PRICES of fixed interest Eurobonds in the dollar, Euro D-mark and Swiss franc sectors increased by 1/2 point on average yesterday as trading volume picked up sharply.

William Hall looks at a top U.S. bank Aggressive stance at Chase Manhattan

Chase is injecting its international merchant banking operations into the new subsidiary, along with its New York-based Government and municipal securities dealing operations.

Argentine utility seeks \$250m

BY OUR EUROMARKETS STAFF

GAS DEL ESTADO, Argentina's state-owned gas company, is inviting a number of banks in the Euro market to bid on a \$250m Eurocredit.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 15.

Table with columns: U.S. DOLLAR, OTHER STRAIGHTS, FLOTTING RATE, CONVERTIBLE BONDS, SWISS FRANC, YEN STRAIGHTS. Lists various bond issues with their terms and prices.

Saleninvest advances but misses forecast

By Westerly Christner in Stockholm

SALENINVEST, the Swedish shipping group, showed a further recovery in pre-tax earnings last year to SKr228m (\$38m) compared with the SKr192m achieved in 1980 and the SKr7m in 1979.

Profits last year included income of SKr162m from the sale of ships and a drilling rig. In 1980 the sale of ships returned a profit of SKr128m.

The board has proposed lifting the dividend by SKr2.50 a share to SKr7.50 for the total payout of SKr22.5m. The adjusted profit per share last year was SKr37, up from SKr31.



Mr Butcher on banking functions

He does not think that the changes in the law will lead to large-scale acquisition of smaller banks by bigger banks. "That means paying huge sums of money in excess of book value and I do not think the banking system has that kind of capital to permit that."

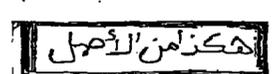
FT INTERNATIONAL BOND SERVICE

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Advertisement for Credit Lyonnais Floating Rate Notes due 1997. Includes the company logo and a list of participating banks from various countries.



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INTERNATIONAL COMPANIES and FINANCE

Agip back in surplus after loss at midway

By James Eason in Rome

AGIP, the Italian state-owned oil company which is the most important component of the ENI group, made a small profit in 1981 in difficult conditions which nevertheless saw a 32 per cent rise in turnover.

Net profit was down from 1,122bn in 1980 to 1,650bn (\$9.8m) after setting aside 1,455bn for depreciation. Turnover was 1,14,500bn against 1,11,000bn in 1980.

As well as having its own oil production facilities overseas (and, to a modest extent, in Italy) Agip has the duty of making up crude oil supplies to Italy when deliveries by the other oil companies fall short.

Last year was especially difficult partly because two of Agip's major sources of its own production, Libya and Nigeria, were charging prices well above spot market rates. At the same time the unprofitable nature of the Italian products market made the major foreign oil companies cut their shipments. Also, until August, Agip was denied access to less expensive Saudi crude on a state-to-state basis.

In the first part of the year the company made a loss of some 1,125bn. It managed to correct the position in the second half of the year by cutting liftings from some of its own direct sources of supply and by finally making an agreement with the Saudi Arabian concern, Petrochem, through the agency of another oil company.

Last year it handled a total of 46m tonnes of crude, about 10m tonnes from its own production. Of this, about 40m tonnes came to Italy, meeting 83 per cent of the country's needs against 42 per cent in 1980.

Nevertheless the company warns that the present oil market, with official prices well above spot market levels, could pose serious problems for the company.

During the year Agip nearly doubled its capital investments to 1,1,833bn, of which about two-thirds was spent on exploration and development abroad.

Italian steel group breaks even

By Our Rome Correspondent

FALCK, Italy's largest private steel company, broke even last year after making modest profits of 1,200m (\$1,97m) in 1980. Sales were only 5 per cent up to 1,234bn, while production of steel was marginally down on the 1980 figure at 1,04m tonnes.

The result was reached after more than doubled financial charges in 1981 of 1,45bn, against 1,24bn in 1980, and a near-doubling of provisions for redundancies, which rose from 1,10bn in 1980 to 1,18,5bn last year.

The results for the company, which is still controlled by the Falck family, reflect the difficult conditions for the Italian steel industry last year, including weak demand and high energy costs.

Nevertheless the result is in stark contrast to those of the Finisider holding company in the state sector, which increased from 1,1,267bn in 1980 to 1,2,073bn.

Sharply lower profits at Schauman

By Lance Keyworth in Helsinki

HIT BY weak trading in pulp and paper, Schauman, Finland's biggest forest products group, reports sharply lower profits for 1981.

Net profits have fallen to FM 10,5m (\$2.3m) from FM 15,8m on sales only marginally ahead at FM 1,72bn, against FM 1,67bn. The dividend is being held at 10 per cent.

Mr Gay Ehnarooth, the managing director, said the overall result was "unsatisfactory." Of the main individual units, the result for pulp and paper was unsatisfactory, for packaging materials good, for plywood satisfactory and for leisure craft very satisfactory.

Mr Ehnarooth, viewing prospects in 1982, said the outlook for pulp and paper was problematic. It will be necessary to cut production and it seems as though it will not be possible to raise prices.

Ship delays hurt Belgian line

By Andrew Fisher, Shipping Correspondent

ABC Containerline, the independent Antwerp based company, has suffered a "tremendous setback" from the delayed deliveries of two ships from the Cockerill shipyard in Belgium, now being supported by the Belgian government.

Mr Tavi Rosenfeld, head of ABC and its majority shareholder, said potential profits of \$9.2m would be lost because of interest costing \$1.8m.

ABC expects to report net profits of around \$5.5m in 1982. With the two ships now

Degussa may be forced to cut this year's dividend

BY KEVIN DONE IN FRANKFURT

DEGUSSA, the West German precious metals chemicals group is facing a probable dividend cut this year following a sharp fall in profits in the first five months.

Group sales have fallen by 24 per cent in the five months to the end of February chiefly as a result of plummeting precious metal prices.

The group's profitability has slipped as a result of weak demand in both domestic and foreign markets and because fierce competition is ruling out major product price increases.

According to Herr Gert Becker, Degussa chief executive, returns on the group's chemicals operations were "absolutely unsatisfactory" in the five months and plants have been operating on average at only 70 per cent of capacity.

Degussa does not expect an improvement in its chemicals business until there is a general upturn in the domestic and international economy. The turnover of its pharmaceuticals business grew by 10 per cent in the five months, but its profitability is still being hit by heavy spending on research and development.

Capital investment of DM 230-250m this year is likely to be close to the high level of 1980-81 with some DM 140-150m being spent on Degussa's domestic operations. Worsening group profitability had not yet meant any cuts in the capital expenditure programme. But Herr Becker did not rule out such cuts if necessary.

Group sales last year improved by 15.6 per cent to DM 10,0bn (\$4,145m). Degussa paid an unchanged dividend of DM 9 per share, despite a fall in 1980-81 after tax profits to DM 64m from DM 88m.

Foreign expansion at Bouygues

BY DAVID HOUSEGO IN PARIS

BOUYGUES, the French construction group, expects a rapid expansion of its overseas activities this year to offset a slowdown of business in France.

The company foresees turnover generated from construction work abroad doubling from FF2,8bn in 1981 to FF5,2bn (\$9,35m) this year. In contrast it sees the slack in new construction orders in France contributing to the first decline in real domestic sales revenue the company has known in its history.

Government concern at the complaints of the building industry, which is suffering from the phasing down of

major construction programmes such as motorways and high speed trains, led M Pierre Mauroy, the Prime Minister recently to announce an accelerated housing programme and new credit facilities for the industry. Bouygues warns of the possibility of lay-offs in France.

It expects international sales to generate 37 per cent of turnover from total construction activities this year yielding FF14bn—an increase of 33 per cent on 1981. Bouygues has expanded rapidly in Saudi Arabia, Iraq, the Ivory Coast, and Nigeria.

In addition Bouygues is looking for a further FF5bn boost in turnover from Groupe Drouot, France's seventh largest insurance company, which has recently taken over as part of a major diversification drive. This brings Bouygues anticipated group turnover for 1982 to FF18bn. Drouot had a consolidated turnover last year of FF2,47bn.

Bouygues reported a 44 per cent increase for last year in net consolidated profits which rose to about FF2,18m from FF1,51,2m in 1980. Turnover rose by 38 per cent to FF10,5bn from FF7,6bn in 1980. Overseas sales generated 26 per cent of turnover last year.

Earnings up at Bayerische Hypo

BY STEWART FLEMING IN FRANKFURT

A SIGNIFICANT improvement in the profitability of its lending, particularly to corporate and private customers, has helped Bayerische Hypothek und Wechselbank to increase its parent company net profits by 27.5 per cent to DM 81.8m (\$33.9m) in 1981. Group net profit rose by 17.3 per cent from DM 92.9m to DM 108m.

The improvement gathered pace towards the end of last year and has continued into the current year, according to Dr Wilhelm Arendts, the chief executive. As a result the dividend is to be raised to DM 7.50 a share from the DM 7 to which it was cut last year after a

sharp plunge in profits in 1980. The dividend for 1979 was DM 9 a share.

The dividend has not been restored to its earlier level because of increased provisions against loan losses and write-offs and a doubling to DM 10m of the fund, allocated to equity reserves.

As with many other banks in Germany, Hypo Bank appears to be taking the view that a cautious dividend policy is called for in light of the pressures to generate additional equity capital without recourse to shareholders.

The improvement in profits last year largely reflected better lending margins rather than increased volume, and was helped by falling interest rates in Germany. At the parent company level, lending volume was up only 2.7 per cent to DM 22.8bn in the commercial banking division, while the increase in the mortgage banking operations was 7.4 per cent to DM 22.2bn. Lending margins will not have improved so much as in the commercial banking business.

The assets of the German parent bank increased by 4.8 per cent to DM 60bn, while group assets rose by 6.4 per cent to DM 89.2bn.

Dutch insurers plan new Amsterdam trading floor

BY CHARLES BATCHELOR IN AMSTERDAM

THE AMSTERDAM insurance community yesterday announced ambitious plans to establish a new FI 6m (\$2,24m) insurance exchange. The 35 insurance companies involved expect the new exchange, due to open in June, to lead to an increase in the FI 1bn worth of premiums currently handled on the Amsterdam market.

Members of the new exchange will establish offices in a new building on the edge of Amsterdam city centre and the trading floor will remain open during normal business hours. The existing exchange next to the Amsterdam Stock Exchange, only a few minutes away, is being closed for about one hour a day.

The increasing complexity of business means insurers need closer contact with their offices when transacting business, said Mr Rob Lenterman, chairman of the newly established Amsterdam Insurance Exchange Association.

The insurance exchanges in Amsterdam and Rotterdam, which have many similarities to

Lloyds of London, together account for FI 2bn worth of the FI 7bn to FI 8bn worth of commercial insurance business transacted annually in the Netherlands.

The exchange allow brokers to spread their risks among a number of insurance companies. Foreign-owned companies account for about half the premium income of the Amsterdam exchange, whose members cover commercial, industrial, and transport risks.

The decision by the Amsterdam-based insurance companies to set up a new exchange was prompted by the failure of plans to merge the Amsterdam and Rotterdam insurance exchanges. A proposal to build a new exchange on the outskirts of Amsterdam founded on the unwillingness of the Rotterdam insurers, most of them larger than their Amsterdam counterparts, to move from their premises in the former Rotterdam Stock Exchange building.

Extremely difficult year at Austrian savings bank

BY OUR VIENNA CORRESPONDENT

REDUCED PROFITS and a cut in the dividend are the culmination of an "extremely difficult year" for Girozentrale, the central institute of the Austrian savings bank.

Net profits for 1981 fell by 12 per cent to Sch 73.6m (\$4.3m) and the dividend is going down to 7 per cent from the 10 per cent paid in 1980. Cashflow last year improved, however, to Sch 841m, against Sch 550m.

Director general, Dr Karl Pale stressed that despite the

adverse economic conditions Girozentrale had achieved satisfactory growth in balance sheet terms with total assets rising by 11.7 per cent to Sch 176,6bn.

The pressures on liquidity, high interest rates, the "non-functioning" of the capital market, and stiff competition had all created problems. Balance sheet growth last year stemmed primarily from foreign business with its share reaching a peak of 30 per cent in terms of total assets.

NOTICE TO HOLDERS OF TOYO MENKA KAISHA, LIMITED
(KABUSHIKI KAISHA TOMEN)

7 1/4 PER CENT CONVERTIBLE BONDS 1986
6 1/4 PER CENT CONVERTIBLE BONDS 1986

Pursuant to Condition 5(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

1. The Company has elected to distribute to the shareholders of record as of (March 31, 1982) in lieu of the rate of 1 new share for each 20 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company has been adjusted effective as of April 1, 1982, from Yen 202.70 per share of Common Stock to Yen 153 per share of Common Stock for the 7 1/4 per cent Convertible Bonds 1986, and from Yen 218 per share of Common Stock to Yen 207.50 per share of Common Stock for the 6 1/4 per cent Convertible Bonds 1986.

TOYO MENKA KAISHA, LIMITED
By: The Bank of Tokyo Trust Company as Trustee
Dated: April 2, 1982

NOTICE TO HOLDERS OF KAOSAP COMPANY, LTD.
(KAO SEIKEN KABUSHIKI KAISHA)

6 PER CENT CONVERTIBLE BONDS 1982

Pursuant to Condition 5(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given that, because of the conversion of shares of the Company's Common Stock to shareholders at the rate of 1 new share for each 10 shares held, the conversion price of the Bonds was adjusted, as of April 1, 1982, in Japan, from Yen 476.30 per share of Common Stock to Yen 433.30 per share of Common Stock.

KAOSAP COMPANY, LTD.
By: The Bank of Tokyo Trust Company as Trustee
Dated: April 2, 1982

Semperit deeper into the red

By Paul Lendvai in Vienna

SEMPERIT, the leading Austrian rubber company, suffered a record loss of Sch 487m (\$28.7m) last year after Sch 145m in 1980. Announcing this at the annual meeting, Dr Franz Leibentrost, chairman, disclosed that the accumulated loss of Sch 1.5bn could only be covered out of the company's capital which had been written down from Sch 1.7bn to Sch 855m.

However Creditanstalt Bankverein, the nationalised bank, which controls Semperit, will provide compensation in the form of a cash injection of Sch 285m.

The reasons for the heavy loss after earlier hopes for a turnaround were mainly linked with the collapse of the market for lorry tyres and also setbacks in technical rubber articles in the car, machinery and building industries. Dr Leibentrost stressed.

However, he was confident that a radical cost cutting programme and the drive to develop new products would "substantially improve" the situation this year.

Semperit reported a 3.3 per cent rise in sales to Sch 9.3bn last year.

Between now and 1985 the company hopes to improve its competitiveness and develop modern product lines. Through the disposal of unprofitable subsidiaries, the reduction of unit costs, and the gradual pruning of the labour force, which last year fell by 1,040 to 10,747, Dr Leibentrost hopes eventually to achieve a return to profits.

This announcement appears as a matter of record only.

NACIONAL FINANCIERA, S.A.
(A National Credit Institution and Financial Agent of the Federal Government of the United Mexican States)

SDR 220,000,000 and US \$250,000,000 Medium Term Loan Facility

Lead Managed by:
Arab Banking Corporation (ABC)
Banque de l'Indochine et de Suez
Barclays Bank Group
Citicorp International Group
First Chicago Panama, S.A.
International Mexican Bank Limited - INTERMEX
The Mitsubishi Bank, Limited
Standard Chartered Bank Limited

Managed by:
Amsterdam-Rotterdam Bank N.V.
The Bank of New York

Co-Managed by:
The Hokuriku Bank, Ltd.
Morgan Guaranty Trust Company of New York

Provided by:
The Bank of Tokyo, Ltd.
Banque Nationale de Paris
Chemical Bank
The Long-Term Credit Bank of Japan, Limited
Standard Chartered Bank Limited
Arab Banking Corporation (ABC)
The First National Bank of Chicago
International Mexican Bank Limited - INTERMEX
Amsterdam-Rotterdam Bank N.V.
The Hokuriku Bank, Ltd.
Bank of New Providence Ltd.
Swedish Handelsbanken S.A.
Clydesdale Bank Limited
DIE ERSTE Osterreichische Spar-Casse
UBAE - Arab German Bank Société Anonyme

The Bank of Tokyo, Ltd.
Banque Nationale de Paris
Chemical Bank International Group
The Daiwa Bank, Limited
The Industrial Bank of Japan, Limited
The Long-Term Credit Bank of Japan, Limited
Société Générale de Banque S.A.
Banque Paribas Limited
The Sumitomo Bank, Limited

Banque de l'Indochine et de Suez
Barclays Bank International Limited
Citicorp International Bank, S.A.
The Daiwa Bank, Limited
The Industrial Bank of Japan, Limited
Société Générale de Banque, S.A.

The Bank of New York
Morgan Guaranty Trust Company of New York
Gulf International Bank S.S.C.
Bank of India
Union de Banques Arabes et Françaises - U.B.A.F.
UBAE - Arab Japanese Finance Limited

Agent:
Chemical Bank International Limited

December 1981

All of these Securities have been sold. This announcement appears as a matter of record only.

Hitachi, Ltd.
(Kabushiki Kaisha Hitachi Seisakusho)

5,000,000 American Depositary Shares

Representing

50,000,000 Shares of Common Stock
(Par Value 50 Yen Per Share)

MORGAN STANLEY & CO. **NOMURA SECURITIES INTERNATIONAL, INC.**

GOLDMAN, SACHS & CO. **MERRILL LYNCH WHITE WELD CAPITAL MARKETS GROUP**
Merrill Lynch, Pierce, Fenner & Smith Incorporated

ABD SECURITIES CORPORATION **ATLANTIC CAPITAL** **BASLE SECURITIES CORPORATION**

BEAR, STEARNS & CO. **BLYTH EASTMAN PAINE WEBBER** **DAIWA SECURITIES AMERICA INC.**

DILLON, READ & CO. INC. **DONALDSON, LUFKIN & JENNETTE** **DREXEL BURNHAM LAMBERT**
Securities Corporation

EUROPARTNERS SECURITIES CORPORATION **E. K. HUTTON & COMPANY INC.**

KIDDER, PEABODY & CO. **LAZARD FRERES & CO.** **LEHMAN BROTHERS KUHN LOEB**
Incorporated

THE NIKKO SECURITIES CO. **L. F. ROTHSCHILD, UNTERBERG, TOWBIN**
International, Inc.

J. HENRY SCHRODER WAGG & CO. **SHEARSON/AMERICAN EXPRESS INC.**

SMITH BARNEY, HARRIS UPHAM & CO. **UBS SECURITIES INC.**

WARBURG PARIBAS BECKER **WERTHEIM & CO., INC.**

DEAN WITTER REYNOLDS INC. **YAMAICHI INTERNATIONAL (AMERICA), INC.**

CAZENOVE INC. **ROBERT FLEMING** **HUDSON SECURITIES, INC.**

KLEINWORT, BENSON **ROTHSCHILD INC.** **ASSOCIATED EUROPEAN CAPITAL CORPORATION**

JULIUS BAER SECURITIES INC. **NEW JAPAN SECURITIES INTERNATIONAL INC.**

NIPPON KANGYO KAKUMARU INTERNATIONAL, INC. **SANYO SECURITIES AMERICA INC.**

WAKO SECURITIES CALIFORNIA INC.

AL-MAL GROUP **AMRO INTERNATIONAL**

BANK OF TOKYO INTERNATIONAL **BANQUE FRANCAISE DU COMMERCE EXTERIEUR**

BANQUE GENERALE DU LUXEMBOURG S.A. **BANQUE NATIONALE DE PARIS**

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Girozentrale

March 31, 1982

كرايم العرب

Companies and Markets

INTL. COMPANIES & FINANCE

UNIT TRUST ASSOCIATION



Mark St. Giles
Chairman
Unit Trust Association

1981 - a record year

(Extracts from the Chairman's statement at the Twenty Second AGM of the Unit Trust Association)

- New records in 1981 Yet another record year for unit trusts in 1981. Sales rose to £956 million, funds under management to nearly £6,000 million, and the number of investors both direct and through life assurance to 4 million. This occurred against a background of a falling savings ratio and high interest rates. We can now fairly claim that the industry has entered the savings first division.
- Education brings rewards The Association's education task is starting to bear fruit and the saving and investing public is starting to learn the lessons of inflation.
- Changing face of the Securities Industry The Association is working actively to play its rightful role in helping to shape development of the Securities Industry so that it can best serve the nation in the future.
- A broadening base for the UTA Eight new members in 1981 brings UTA representation up to 99% of unitholders with 96% of funds under management.



For copies of Unit Trusts, Your Questions Answered (simple guide) or Unit Trusts 1982 (1981's performance record) please send stamped addressed envelope (at least 4 1/2" x 8 1/2") to:
The Unit Trust Association, Park House, 16 Finsbury Circus, London EC2M 7JP

Property earnings bring strong year for Swire

By ROBERT COTTRELL IN HONG KONG

SWIRE PACIFIC, whose subsidiaries include Cathay Pacific Airways and Swire Properties, increased attributable profits by almost 70 per cent to HK\$366.5m (US\$130.9m) in 1981. The group is 47 per cent controlled by John Swire and Sons of the UK.

A final dividend of 52 cents is proposed for each "A" share, making a total for the year of 78 cents against 60 cents in 1980. For "B," a proposed final of 10.4 cents makes 15.2 cents for the year against 12 cents in 1980.

Earnings per "A" share are put at 207.9 cents, against 130.5 cents in 1980, when the group's attributable profits were HK\$449.5m. "B" share earnings rose from 26.2 cents to

41.6 cents.

Mr Duncan Bluck, chairman, said that Swire Properties was once more the group's largest profit-earner, contributing an attributable HK\$55.8m, 73 per cent of the total. The second-largest attributable profit-earner was the aviation division with about 19 per cent of the total.

The strong performance by the property division was helped by the HK\$191m profit arising on the sale of the Oriental Plaza office building in Kuala Lumpur.

The division looks likely to contribute a lower proportion of profits in the current year because of the softer Hong Kong property market. Mr Bluck expects the group's other divisions, however, to strengthen

their performance.

The group's decision to raise the dividend by less than the earnings per share increase reflects a cautious attitude to 1982. Mr Bluck noted that 1981 had seen two non-recurrent lumps of income, from Oriental Plaza and the sale of a block of local television company shares.

Book net assets at the end of 1981, following a property revaluation, are stated at HK\$14.02 per "A" share and HK\$2.90 per "B" share, 18 per cent up on 1980. The group's debt-equity ratio is said to have improved slightly over the year. Shareholders are offered the choice of receiving their final dividend in new shares or in cash.

Tokyo tax authorities reject NYK procedures

By Yoko Shibata in Tokyo

NIPPON YUSEN Kaisha, Japan's largest shipping line, has been ordered by the Tokyo Regional Tax Administration to pay an additional ¥1.2bn (\$171m) of corporate tax following disallowance by the tax authorities of some of the company's accounting procedures.

The authorities objected to NYK charging ¥10bn worth of chartering costs to NYK's overheads in the fiscal year ending March 31, 1981, instead of in fiscal 1982. Revenue earned from the same charter ships will be shown in NYK's accounts for 1982 in accordance with a practice introduced two years ago under which the company reports charterage freight revenues after the completion of the voyage.

The effect of the accounting procedure, which has also been followed by two other shipping lines was to reduce by about ¥10bn NYK's reported corporate income for the 1981 business year. The company's declared income for 1981 totalled ¥21bn, up from ¥3.7bn the previous year.

NYK strongly denied yesterday that it had understated its profits to avoid the repayment of interest subsidies to the government on loans for ships built in Japan.

Japanese shipowners are obliged to repay interest rate subsidies if their profits amount to more than 20 per cent of capital.

NYK's revised 1981 profit would still fall within the 20 per cent rule so that the tax authorities' reassessment will not lead to repayment of the interest subsidy at least for that year.

Some ¥24bn of subsidies has accrued to NYK from fiscal 1979 to fiscal 1981 when the scheme was discontinued.

NYK expects a 60 per cent jump in operating profits in the year ended March 31, 1982, thanks to a boost in dollar-denominated freight charges and to the effects of the year's depreciation.

The company does not, however, expect to have to repay interest rate subsidies as a result of this. Various steps such as an increase in capital or the diversion of profits into internal reserves can be adopted as counter-measures, a spokesman indicated.

NYK justifies the splitting of chartering costs and revenues for accounting purposes by arguing that charterage fees should be regarded as "seafaring costs" which accrue during the business period in which a ship actually sails. Its view was rejected by the tax authorities on the grounds that "normal" accounting procedures have included both the costs and revenues of charter contracts in the same business year. Apart from NYK, two other shipping lines, Showa Kaikan and Daiichi Chuo have followed similar procedures.

Buoyant exports boost Komatsu

By OUR TOKYO STAFF

KOMATSU of Japan, the world's second biggest construction machinery maker, has reported record consolidated sales and profits for the year ended December following strong overseas demand for construction and industrial machinery.

Consolidated net profits rose by 19.8 per cent to ¥33.3bn (\$136m) on consolidated sales ahead by 8.6 per cent to ¥703.7bn.

Domestic sales fell by 2.8 per cent to account for 50.7 per cent because of weak demand for construction machinery as a result of curbs on public work expenditure.

Overseas sales rose by 23.6 per cent to account for the balance, thanks to buoyant sales

of dump trucks, motor graders and wheeled loaders in Asia, Australia, the Middle East and Africa.

Total sales of construction machinery rose by 10.7 per cent to account for 80.9 per cent of turnover. Sales of industrial machinery rose by 24.5 per cent to account for a 7.2 per cent share.

Industrial machinery sales were boosted by strong demand from foreign car makers for heavy-duty presses.

The company's average exchange rate in 1981 was ¥216 to the U.S. dollar, an appreciation of ¥9 from the previous year, which resulted in foreign exchange losses of ¥17.5bn. Starting with the 1981 results the company changed the

method of translating currency and financial statements to the U.S.'s FAS 52 from the previous FAS 8. This change increased net profits by ¥3.4bn.

In fiscal 1982 the company is expecting a full contribution to results from sales of hydraulics excavators and recently introduced high-performance welding robots.

The company is negotiating with Westinghouse of the U.S. for technical tie-ups in industrial robots through OEM supply or licensing.

The company sees flat growth in domestic sales for the current fiscal year. Full year consolidated net profits are expected to grow by 8.3 per cent to ¥36bn, on projected sales of ¥770bn, up 9 per cent.

Newsprint costs hit New Straits Times

By Wong Sulong in Kuala Lumpur

HALF-YEAR pre-tax earnings of New Straits Times, Malaysia's biggest newspaper group, were down by 12 per cent to 15.5m ringgit (U.S.\$6.7m).

The poorer earnings were not due to the slowdown in the local economy but rather to higher cost of newsprint and the full impact of the wage agreements signed last year.

In the past, the group had benefited from its high stocks of relatively cheaper newsprint. Turnover in fact went ahead by 22 per cent to 69m ringgit for the half-year.

The group is expected to be further hit by the recent decision by the Government-owned television and radio operation to stop accepting cigarette and luxury products advertisements in the broadcasting media.

Borrowing charges reduce Myer first-half income

By MICHAEL THOMPSON-NOEL IN SYDNEY

THE MYER EMPORIUM, one of Australia's three biggest retail concerns, suffered a 2.2 per cent fall in net profits in the six months to January 31 to A\$26.9m (U.S.\$23.3m), from A\$27.5m of the first half of the previous year.

The fall took place against the background of a near tripling of interest charges, to A\$26m, from A\$8.9m.

Sales increased by 18.2 per cent to A\$889m (U.S.\$934m), from A\$752m, and profits before interest and tax were 18.1 per cent up, at A\$67.2m, against A\$56.9m.

The net profit includes extraordinary earnings of A\$1.70m, compared with A\$2m, while tax took A\$16.4m against A\$22.6m, while depreciation was put at A\$12.2m, compared with A\$9.8m.

The interim dividend was unchanged at 5.5 cents a share.

Myer has borrowed heavily to fund retail expansion, as well as acquisitions that last year included the Red Rooster fast food chain, the San Remo and Crittenden's liquor store groups, and a half share in HFC Financial Services.

It has also ventured into retailing in South East Asia, and into telecommunications and computer software.

The company said in Melbourne yesterday that its level of retail sales in February and March had partly compensated for a post-Christmas slump. But it warned that depressed trends would continue into the second half. All major capital projects are under review and some are likely to be deferred.

Myer is currently selling A\$120m worth of property.

Myer's revised 1981 profit would still fall within the 20 per cent rule so that the tax authorities' reassessment will not lead to repayment of the interest subsidy at least for that year.

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Israel Discount Bank Limited

Head Office: 27/31 Yehuda Halevi Street, Tel-Aviv

Condensed Consolidated* Balance Sheet as at 31st December, 1981

Assets		US Dollars*** (in thousands)
Cash and due from Banks		4,663,641
Government and other securities		695,515
Deposits with and loans to the Israel Government		1,865,497
Loans, Bills discounted and other accounts		2,131,191
Bank premises, other property and equipment		43,903
Customers' liabilities		324,394
Total Assets:		\$9,724,141

Liabilities		US Dollars*** (in thousands)
Deposits		7,030,186
Government, Banks and other deposits for granting of loans		1,235,218
Other accounts		51,837
Liabilities on account of customers		324,394
Debentures issued by Subsidiaries		792,144
Total Liabilities:		9,433,779

Capital Accounts		US Dollars*** (in thousands)
Capital Stock, Reserves and Surplus		127,622
Convertible Capital Notes		20,458
Minority interest		19,456
Convertible Debentures issued by Subsidiary Company		37
Capital Notes**		122,789
Total Capital Accounts:		290,362
Total Liabilities and Capital Accounts:		\$9,724,141

*Including Barclays Discount Bank Limited, The Israel Development and Mortgage Bank Limited, The Mercantile Bank of Israel Limited, The Discount Bank for Industrial Finance Limited, Manipim - Discount Bank Issues Corporation Limited, Israel Discount Bank of New York and Discount Bank (Latin America), Montevideo.

**Including Unsubordinated Notes (US Dollars 80 million).

***This condensed statement has been arithmetically translated from Israel Shekels into US Dollars at the exchange rate prevailing on 31st December, 1981 IS 15.60 = US \$1.00 for the convenience of the reader.

Over 270 Branches and Offices in Israel and abroad. UK Representative Office: 89 Duke Street, London, W1.

Central American Bank for Economic Integration (CABEI)

U.S. \$20,000,000

Floating Rate Serial Notes due 1994
For the six months
5th April, 1982 to 5th October, 1982

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 15 3/4% per cent. per annum, and that the interest payable on the relevant interest payment date, 5th October, 1982 against Coupon No. 7 will be U.S. \$777.75

The Industrial Bank of Japan, Limited
Agent Bank

CESP COMPANHIA ENERGÉTICA DE SÃO PAULO

Kuwaiti Dinars 10,000,000
3 1/4% Guaranteed Bonds due 1991

We, Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.), as Fiscal and Principal Paying Agent, on behalf of the Borrower, have purchased Bonds in the principal amount of KD 400,000 with unamortised coupons bearing serial numbers:

- 7501 to 7600
- 7801 to 7900
- 8641 to 8840

(all numbers inclusive)

for the year ending 15th March, 1982 in terms of Condition 4 (B) of the terms and conditions of the Bonds. KD 8,800,000 principal amount of the Bonds remain outstanding after 15th March, 1982.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.),
Omar Bin Al-Khatab Street,
P.O. Box 5665, Safat,
Kuwait City, Kuwait.

2nd April, 1982

The Fuji Bank, Limited London

SDR 15,000,000
Negotiable Floating Rate London
SDR Certificates of Deposit due 5th April, 1984

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 2nd April, 1982 to 4th October, 1982 the Certificates will carry an Interest Rate of 14.30% per annum. The relevant Interest Payment Date will be 4th October, 1982.

The U.S. Dollar amount of interest payable in respect of the Interest Period expiring on 2nd April, 1982 will be U.S. \$47,635.00 per SDR 500,000 Certificate.

Credit Suisse First Boston Limited
Agent Bank

Hyundai Motor stake for two Mitsubishi companies

By RICHARD HANSON IN TOKYO

MITSUBISHI MOTORS and Mitsubishi Corporation, the trading house, have won approval from South Korean authorities to acquire jointly a 10 per cent equity share in Hyundai Motor, South Korea's biggest car maker.

The two affiliated Japanese companies will invest ¥1.7bn (\$7m) on a 50-50 basis for the shares. Hyundai plans to increase its capital to Won 53.6bn (\$69m) from Won 48.25bn in the transaction.

The Mitsubishi companies will be Hyundai's first foreign partner, though it has relied heavily on foreign technical assistance. Hyundai's relations to the Mitsubishi group date back to 1973 when Mitsubishi agreed to provide it with the technology for producing a 1.5 litre engine

for its Pony car. Mitsubishi will continue to supply technology as part of the South Korean company's major expansion programme and also dispatch executives to Hyundai.

Plans call for construction of a plant with annual capacity of 300,000 units in Ulsan in the southern part of the country, by 1985. This will nearly triple Hyundai's presently under-utilised capacity, as a key part of South Korea's current five-year development plan.

There are some doubts, however over whether demand for cars will in fact expand that rapidly in South Korea.

Hyundai suffered a sharp cut-back in production two years ago when South Korea's economy plunged into recession.

U.S. \$50,000,000

BANCO de VIZCAYA, S.A.
London Branch

Negotiable Floating Rate London Dollar
Certificates of Deposit Due 31st March, 1987

In accordance with the provisions of the Certificates notice is hereby given that for the six month Interest Period from 31st March, 1982 to 30th September, 1982 the Certificates will carry an Interest Rate of 15 3/4% per annum. The relevant Interest Payment Date will be 30th September, 1982.

Credit Suisse First Boston Limited
Agent Bank

This announcement appears as a matter of record only



IRELAND

U.S. \$ 100,000,000

Euronote Issuance Facility

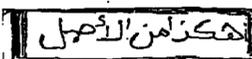
Dai-ichi Kangyo International Limited
Nordic Bank PLC

Svenska Handelsbanken S.A.

Daiwa Bank (Capital Management) Ltd
Kansallis International Bank SA
Lloyds Bank International Limited
Saitama Bank (Europe) SA

Daiwa Europe Limited
Lazard Brothers & Co. Limited
The Nikko Securities Co., (Europe) Ltd
Tokai Bank Nederland N.V.

Yokohama Asia Limited



Norgas scores at home and away

BY FAY GJETER

NORGAS, a fast-growing Norwegian industrial group involved in pharmaceuticals, industrial gases and welding equipment — which will be offering shares to UK investors, won two-coveted Norwegian business awards last year. Its managing director, Mr Kåre Moe, was named "Manager of the Year" by a leading Norwegian weekly finance magazine, *Finans*, and a leading company in the group, Unitor Ships Service, which is 54 per cent owned was voted "Company of the Year" by another.

Mr Moe's selection was partly a tribute to his arranging a deal which Norwegians have called "the merger of the year" — the takeover by Norgas of a profitable, family-owned pharmaceutical company, Nyegaard. This acquisition contributed Nkr 200m of turnover and Nkr 47m of profit to the group in 1981. The group's profits in total in 1981 were Nkr 128.3m before extraordinary items, on turnover of Nkr 1,366m (\$186m).

In the short term, all that the deal will cost Norgas will be the 1981 dividend payment—a recommended 15 per cent, totalling around Nkr 5m—on the Nkr 33m of new Norgas shares, which Nyegaard's owners received under the deal. At the same time, the sellers have found benefit in the market value of their Norgas shares (around Nkr 200m) appreciating as a result of investor optimism about the group's future following the merger.

The purchase of Nyegaard was one of the two major developments affecting Norgas last year. The other was the acquisition of Smitweld, a

Dutch welding company. This provided a base within the EEC from which to expand the production and distribution of welding products. It was financed partly by borrowing and partly from internal funds.

Both moves are part of the group's strategy—adopted when Mr Moe became its managing

Norgas is a fast-growing Norwegian group in the pharmaceuticals, industrial gases and welding equipment fields, and is branching out. It plans shortly to bring shares to the UK investor.

director in 1977—of diversification and internationalisation, recognising that opportunities for growth in Norway were becoming limited. With foreign sales now accounting for more than half the group's turnover, Mr Moe has already made good progress in this direction.

When Mr Moe took the wheel, Norgas's two main activities lay in the supply of industrial gases and the marine services division. The former was largely dependent on the Norwegian market, but the latter, mainly comprising Unitor Ships Services, offered considerable scope for international growth.

Unitor has become a supplier of standardised products and services to the international shipping and offshore industries, increasing turnover from Nkr 24.4m in 1970 to Nkr 37.6m in 1980 and Nkr 51.1m last year. Its sales, through outlets in more than 470 seaports all over the world now cover the fields of maintenance, safety and

operations, and its earnings potential looks good, despite the shipping slump, because of the continued growth of the offshore petroleum market. Last year, for instance, Unitor bought out its supplier of survival suits, Imperial Products and Manufacturing, Vancouver, in order to take

to reduce its exposure to economic cycles. Norgas already has a small stake in Norway's offshore industry, through its 10 per cent holding in NOCO (Norwegian Oil Consortium), a partner on the Tor, Valhall, and Hod fields in Norway's part of the North Sea. Now it hopes to increase its involvement.

With its prospective partners, it has already applied to the Oil Ministry for a share in four promising new concession areas to be awarded soon, including three adjoining Shell's big gas find on Block 31/2. Another grouping, Exploror, has asked for shares in the same areas, and the Oil Ministry has indicated that the two groupings would stand a better chance of succeeding if they co-operated and combined their bids.

Whatever the outcome — and the blocks in question are expected to be awarded late in April or early in May — the Norgas cash flow from its investment in NOCO will rise considerably from new November, when the Valhall field will come on stream. The Norgas bid for British investment backing will come some time this spring through a private placement of about 800,000 new shares, with a par value of Nkr 25 each at a price roughly equal to their current price on the Norwegian market — 600 per cent of par. Later, a London listing will be sought. The Norwegian Government has agreed to increase — from 20 per cent to 30 per cent — the minimum proportion of Norgas capital, which foreigners are permitted to hold.

Even so, Norgas wanted "a new leg to stand on." It considered two of today's glamour industries — electronics and pharmaceuticals. While it had no experience of the former, it had a small foothold in the latter — through its production of medical gases and medical equipment. When it learned that Nyegaard might be for sale, it went ahead.

The acquisition gives Norgas access to international pharmaceutical markets and is expected

Comermex profits soar

BY WILLIAM CHISLETT IN MEXICO CITY

MEXICO'S FIFTH largest private bank, Multibanco Comermex, saw profits jump 52 per cent in 1981 to 819m pesos (\$31.5m) compared with a modest 7 per cent increase in 1980. Total assets rose by 24 per cent to 162,500 pesos (\$6.2bn).

Comermex's return to high profits is the result of streamlining operations and no longer aggressively seeking a bigger market share. Whereas other Mexican banks continued to expand in 1981, Comermex decided to adopt from an early

stage a more cautious approach in line with the country's new austere economic situation.

The bank reduced its staff by about 2,008 in 1981 or 20 per cent of the total. Banamex, the second largest bank which earlier in the week reported a 36.6 per cent profit rise, increased its staff by 13 per cent last year.

As a result of its cuts, Comermex will be able to weather the effects of extra wage increases this year better than other banks whose wage bills will shoot up.

Hoechst stake in TR Oil

BY SUE CAMERON, CHEMICALS CORRESPONDENT

HOECHST UK part of the German-based chemicals giant, has bought a 50 per cent stake in TR Oil Services, which manufactures specialised oil field chemicals for use in the North Sea and the Middle East. Hoechst refused to say how much it had paid, but the sum is thought to be less than £100,000.

TR Oil Services, which has its main base in Scotland, at Aberdeen, is a subsidiary of the UK-based Simon Engineering. Hoechst says the venture brings together Simon's established presence as a leading

oilfield chemical company and its own "considerable technical and research capabilities."

Specialised chemicals are used to increase the production of oil from a field, and Hoechst foresees strong market growth in this area. It expects oilfield chemicals to be used, for example, at an earlier stage of North Sea oil production.

Hoechst UK announced consolidated sales of £449m (\$800m) for last year — 13.5 per cent more than in 1980. Its pre-tax profits — including associated companies — rose from £4.7m to £6.7m.

Bank Leumi Le-Israel B.M.

Israel's first and Largest Banking group

CONDENSED CONSOLIDATED STATEMENT OF CONDITION OF THE BANK AND ITS SUBSIDIARIES AS AT 31ST DECEMBER, 1981

	(In thousands)	
	Sheqels	U.S. Dollars
ASSETS		
Cash and balances with Banks	125,078,876	8,015,770
Securities	22,797,248	1,460,978
Deposits with and loans to the government	64,614,821	4,140,887
Loans	66,157,172	4,239,730
Loans out of deposits for the granting of loans	18,905,422	1,211,568
Other accounts	1,777,809	113,933
Bank premises and equipment	815,633	52,270
Liabilities of customers	17,181,695	1,101,101
	317,328,676	20,336,237
LIABILITIES		
Deposits	230,094,172	14,745,751
Deposits for the granting of loans	19,132,376	1,226,112
Debentures issued by subsidiaries	37,751,735	2,419,347
Other accounts	2,075,691	133,622
Liabilities on account of customers	17,181,695	1,101,101
Capital, reserves and surplus	3,638,891	233,201
Capital notes — convertible into shares of the Bank	1,282,993	82,222
Interest of outside shareholders	674,583	43,231
Non-convertible bonds and capital notes	5,496,540	352,250
	317,328,676	20,336,237
CONDENSED CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE PERIOD ENDING ON 31.12.81		
	(In thousands)	
Operating profit before taxation	3,035,913	194,559
Provision for taxation on Operating profit	1,568,056	100,490
	1,467,857	94,069
The Bank's Equity in Undistributed After-Tax Profits of Unconsolidated Subsidiaries	20,819	1,334
Operating profit, before deduction of outside shareholders' interest	1,488,676	95,405
Outside shareholders' interest in operating profit	269,927	17,298
Operating profit, before non-operating income and expenses	1,218,749	78,105
Non-operating expenses, net, after related taxes and outside shareholders' interest	(27,461)	(1,760)
NET PROFIT	1,191,288	76,345

(Exchange rate on 31/12/81 — \$1.00 = 1515.6041)

The Bank Leumi Group has 449 branches, subsidiaries and representative offices worldwide including 64 overseas.

HEAD OFFICE: 24-32 Yehuda Halevi St., Tel Aviv 65546, Israel, Tel. (03) 632111, Telex: 033586 IL.

BANK LEUMI (U.K.) P.L.C., 4-7 Woodstock St., London W1A 2AR, Tel. (01) 629-1205, Telex: 888738 (5 London branches).

Other commercial banking subsidiaries of Bank Leumi worldwide:

BANK LEUMI LE-ISRAEL (FRANCE) S.A., 30 Boulevard des Italiens, 75009 Paris, Tel. (1) 824-7410, Telex: 660749, (6 branches) (Paris (2 branches), Marseille, Strasbourg, Lyon and Nice).

BANK LEUMI LE-ISRAEL (SWITZERLAND), Cardeustrasse 34, 8022 Zurich, Tel. (01) 201-6722/6, Telex: 52692 (additional branch in Geneva).

BANK LEUMI TRUST COMPANY OF NEW-YORK (Member F.D.I.C.), 579 Fifth Avenue, New York, N.Y. 10017, U.S.A., Tel. (212) 832-4000, Telex: FTT 420568 (27 branches).

LEUMI LE-ISRAEL (LATIN AMERICA) CASA BANCA S.A., 25 De Mayo 549, Montevideo, Uruguay, Tel. 914923-980283, Telex: Leumont 6963.

Canadian subsidiary to be opened soon.

OTHER BRANCHES AND REPRESENTATIVE OFFICES IN: Chicago, Beverly Hills L.A., Philadelphia, Miami, Cayman Islands, Toronto, Curacao, Bahamas, Mexico City, Panama City, Caracas, Sao-Paulo, Buenos-Aires, Frankfurt a/M, Milan, Brussels, Antwerp, Johannesburg, Hong-Kong.

bank leumi בנק לאומי

This announcement appears as a matter of record only

NFC

NATIONAL FREIGHT CONSORTIUM P.L.C.

£53.5 million Employee Buy-Out

Arranged and managed by

BARCLAYS MERCHANT BANK LIMITED

The following were involved in the provision of the syndicated £51 million Medium Term Loan and the associated equity finance:

- Barclays Bank p.l.c. Barclays Merchant Bank Limited
- Barclays Industrial Development Limited
- County Bank Limited
- Lloyds Bank p.l.c. Pegasus Holdings Limited
- National Westminster Bank p.l.c.
- Williams & Glyn's Bank Limited

February 1982

This announcement appears as a matter of record only.

March 1982

First City FINANCIAL CORPORATION LTD.

Vancouver, Canada

SWISS FRANCS 50 000 000

8 7/8 % Swiss Francs Bonds of 1982 due 1992

Banque Keyser Ullmann S.A.	Banque de Dépôts et de Gestion
Bank Heusser & Cie AG	Hottinger & Cie
First Chicago S.A.	The Royal Bank of Canada (Suisse)
Bank Leumi Le-Israel (Schweiz)	Banque de Participations et de Placements S.A.
Bank Worms et Associés (Genève) S.A.	Dai-ichi Kangyo Bank (Schweiz) AG
Overland Trust Banca	Banque Pasche S.A.
Banque du Rhône et de la Tamise S.A.	Nederlandsche Middenstandsbank (Suisse) S.A.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

REPUBLIC OF ICELAND

U.S. \$75,000,000

MEDIUM TERM LOAN

LEAD MANAGED BY

CITICORP INTERNATIONAL GROUP

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AGENT

FEBRUARY 26, 1982

WORLD STOCK MARKETS

Companies and Markets

NEW YORK

Table of New York stock market data including company names, prices, and changes.

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Firmer early Wall St tone

WITH INVESTORS finding some encouragement from President Reagan's televised press conference on Wednesday night, Wall Street tended to pick up a little in moderate early dealings yesterday.

The Dow Jones Industrial Average edged up 1.72 to 824.49 at mid-day, while the NYSE 20 Common Index rose 17 cents to 864.89.

The President seems a little more conciliatory towards the budget, the analyst Hildegard Zaorski of Bache Halsey Stuart Shields.

Louisiana Land and Exploration, the best performer in the NYSE most active list, climbed a point to \$261 on over 300,000 shares.

Chemical shares were narrowly mixed. Chemical manufacturers generally are expected to report earnings for the first quarter.

Motor shares also recorded irregular movements. A trade publication said the industry's new car production in April is expected to drop to the lowest level for that month since 1961.

The AMERICAN SE Market Value Index, in contrast to the NYSE, was 0.70 lower at 259.42 at noon. Volume 1.78m shares (2.18m).

Canada Markets remained in easter mood yesterday morning in reasonably active trading. Toronto Composite Index retreated 12.25 to 1,875.5 at mid-day, while Oil and Gas fell 4.4 to 2,529.5.

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receiving a boost from the overnight New York rise in the Bullion price. Randfontein flat on R2.50 to R55.50 and Klouf R125 to R30.00.

Australia Another very quiet trading session ensued yesterday, with markets retaining a slight bias to lower levels.

Germany A fairly general improvement in Bourse prices occurred in lively trading as an already bullish market viewed a new Bundesbank liquidity lender as a further pointer to lower interest rates.

Tokyo In a heavy trading session yesterday, the first day of the 1982 fiscal year, the market tended to improve fresh. Buyers concentrated on some of the recently weak export-oriented Blue Chips, which were tending to rally the previous day.

Johannesburg Gold shares mainly gained ground in moderate trading.

Hong Kong Idle trading conditions continued to prevail yesterday, but sporadic bargain-hunting gave the market a mild lift from its recent depressed level.

Singapore Market leader BHP fell 24 cents initially to A\$7.00, its lowest price for more than three years.

Brazil Financial Rand US\$0.777 (Discount of 181%)

Indices

Table of stock indices including Dow Jones, S&P 500, and various regional indices.

STANDARD AND POORS

Table of Standard and Poors stock indices.

NEW YORK

Table of New York stock market data including company names, prices, and changes.

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NEW YORK

Table of New York stock market data including company names, prices, and changes.

Advertisement for 'WORLD STOCK MARKETS' featuring a large graphic and contact information.

Companies and Markets

Further falls in zinc

By Our Commodities Staff
EXPECTATIONS of further producer price cuts led to further falls in the zinc quotation on the London Metal Exchange yesterday.

India may import less edible oil

NEW DELHI—India's edible oil imports during the 1981-82 oil season, ending October, may be lower than last season's 1.07m tonnes due to good mustard and groundnut crops, according to the State Trading Corporation (STC).

India's cashew exports fall

NEW DELHI—India's cashew kernel exports fell to 29,449 tonnes in 1981, a 20 per cent drop on the previous year, the Press Trust of India (PTI) reports from Cochin.

Cocoa market rallies

BY OUR COMMODITIES STAFF

COCOA VALUES rallied on the London futures market yesterday from the nine-month low reached earlier this week. The rise, which lifted the May quotation by 236.50 a tonne at one stage, was attributed mainly to confirmation that Nigeria planned to process domestically a large part of the cocoa dealers had assumed would be exported.

But reports circulating in London on Wednesday afternoon that Nigeria planned to process domestically a large part of its 100,000 tonnes crop balance from the current season were confirmed from Ibadan yesterday. This raised an upward bias in the market which triggered widespread short covering.

Dealers also noted that

Rise in coffee stocks seen

WASHINGTON—World carry-over coffee stocks in producer countries at the end of the 1981-1982 year are projected to increase to 43.33m 60-kilo bags from 31.8m bags a year earlier, the U.S. Agriculture Department said.

Aid for Orkney fishermen

By Our Own Correspondent
ORKNEY fishermen are to get £80,000 of oil revenue assistance towards their fuel bills.

U.S. reservations about proposed cotton pact

BY BRIJ KHINDARIA IN GENEVA

THE U.S. has expressed serious reservations about a proposed new international commodity agreement relating to cotton markets, but other nations, including the EEC and developing countries, think that such an accord may be feasible.

Lower fishmeal output expected

WORLD fish meal output is likely to fall by 2.5 per cent to 4.45m tonnes in the 1981/82 season (Oct/Sept) but usage and exports should rise sharply, the Hamburg-based producer Oil World said.

Two new foot and mouth cases

By Hilary Barnes in Copenhagen
TWO NEW cases of foot and mouth disease were confirmed late on Wednesday night, bringing the total number of herds affected since the first case on March 18 to 11.

Farmer's viewpoint

IT IS claimed that the ideal date for sowing spring barley is March 15, but at that date this year the prospects were dismal. The ground was still sodden and the weather cold.

Taking stock after the winter

one or two areas in a very short time. The slugs set on the plants that remained, and in spite of putting on some nitrogen in January during a brief dry spell, there was no growth to speak of.

BRITISH COMMODITY MARKETS

Table with multiple columns for various commodities like Lead, Zinc, Copper, Nickel, Aluminium, Tin, Silver, Gold, Platinum, and their prices.

AMERICAN MARKETS

Table showing Wednesday's closing prices for various commodities in America, including Wheat, Corn, Soybeans, and other grains.

FINANCIAL TIMES

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Frankfurt: 100 Schillerstrasse, D-6000 Frankfurt am Main 1. Tel: 021-252331.

COFFEE

Table showing coffee prices for various grades like Arabica and Robusta.

GAS OIL FUTURES

Table showing gas oil futures prices for different months and grades.

PRICE CHANGES

Table showing price changes for various commodities like Wheat, Corn, Soybeans, and other grains.

MEAT/VEGETABLES

Table showing meat and vegetable prices for various types of meat and vegetables.

EUROPEAN MARKETS

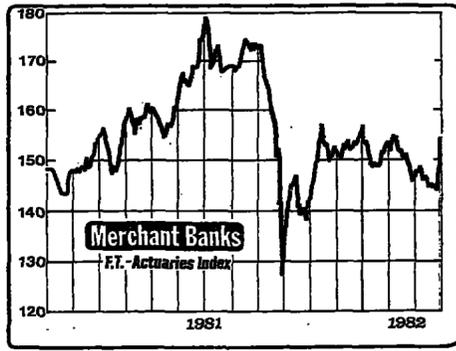
Table showing European market prices for various commodities like Wheat, Corn, and other grains.

INDICES

Table showing various financial indices like Dow Jones, FTSE 100, and others.

Leading equities close below best after quieter trade Gilt-edged harder-Revival in Golds-Cawoods feature

Account Dealing Dates... First Declared Last Account Dealing... Stock markets made further progress yesterday...



Merchant Banks FT-Actuaries Index... of peace to 104p. Jewellers turned dull following the slump in interim profits...

announcement of more-than-doubtful first-half earnings to finish a net 7 down at 55p. Elsewhere in the Property sector, C. H. Beazer were quoted at 146p...

Cawoods jump... Cawoods highlighted miscellaneous industrials with a leap of 62 to 77p on news of a bid announcement for an unnamed concern...

RECENT ISSUES EQUITIES table with columns for Issue Price, Amount, Date, High, Low, Stock, and Change.

FIXED INTEREST STOCKS table with columns for Issue Price, Amount, Date, High, Low, Stock, and Change.

"RIGHTS" OFFERS table with columns for Issue Price, Amount, Date, High, Low, Stock, and Change.

FINANCIAL TIMES STOCK INDICES table showing indices for Government Secs, Fixed Interest, Industrial, etc.

HIGHS AND LOWS S.E. ACTIVITY table showing stock price movements for various sectors.

of peace to 104p. Jewellers turned dull following the slump in interim profits reported by Acis which were subsequently marked down 14 to 55p.

Dealings in Attwoods resumed following the acquisition of Maybank Enterprises... of peace to 104p. Jewellers turned dull following the slump...

South African mining issues were again boosted by the further rise in the Financial Rand. The strength of the latter coupled with minor buying interest prompted by the firmness of the dollar price...

Associated Newspapers 11 to 20p, while Daily Mail closed at the good at 40p. Elsewhere, recent down raid subjoined Richard Clay added 2 more to 75p.

ACTIVE STOCKS table showing active trading in various stocks.

WEDNESDAY'S ACTIVE STOCKS table showing active trading on Wednesday.

NEW HIGHS AND LOWS FOR 1982

Table listing new highs and lows for various stocks in 1982, including British Funds, American Funds, and others.

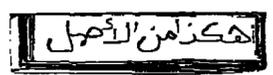
FT-ACTUARIES SHARE INDICES

Table showing FT-Actuaries Share Indices for various equity groups and sub-sections.

WORLD VALUE OF THE DOLLAR

Table showing the world value of the dollar in various currencies, including Afghanistan, Algeria, Andorra, etc.

Not available. (n) Market rate. * U.S. dollars per national currency unit. (e) Official rate. (c) Commercial rate. (f) Financial rate. (g) Floating rate based on Central Bank of Egypt for importers. (h) Commercial rate combined 30/12/81.



INSURANCE BONDS

Table listing various insurance and bond products, including Abbey Life Assurance Co. Ltd., Abbey Life Assurance Co. Ltd., and others, with columns for product names and values.

Table listing various insurance and bond products, including Crown Life, Legal & General (Unit Assur.) Ltd., and others, with columns for product names and values.

Table listing various insurance and bond products, including Norwich Union Insurance Group, Sun Alliance Insurance Group, and others, with columns for product names and values.

Table listing various insurance and bond products, including Sun Life of Canada (UK) Ltd., Sun Life of Canada (UK) Ltd., and others, with columns for product names and values.

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FT UNIT TRUST INFORMATION SERVICE

OFFSHORE & OVERSEAS FUNDS

Large table containing detailed information for various unit trusts and offshore funds, including names, managers, and performance data.

Handwritten signature or mark at the bottom of the page.

POSITIVE

That's BTR

BRITISH FUNDS

Table of British Funds with columns for Stock, Price, Div, and Yield. Includes 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Table of AMERICANS with columns for Stock, Price, Div, and Yield. Includes 'Over Fifteen Years' and 'Undated'.

Table of Index-Linked & Variable with columns for Stock, Price, Div, and Yield.

Table of INT. BANK AND O'SEAS GOVT. STERLING ISSUES with columns for Stock, Price, Div, and Yield.

Table of CORPORATION LOANS with columns for Stock, Price, Div, and Yield.

Table of COMMONWEALTH AND AFRICAN LOANS with columns for Stock, Price, Div, and Yield.

Table of LOANS Public Board and Ind. with columns for Stock, Price, Div, and Yield.

LOANS—Continued

Table of LOANS—Continued with columns for High, Low, Stock, Price, Div, and Yield.

FOREIGN BONDS & RAILS

Table of FOREIGN BONDS & RAILS with columns for High, Low, Stock, Price, Div, and Yield.

BANKS & H.P.—Cont.

Table of BANKS & H.P.—Cont. with columns for High, Low, Stock, Price, Div, and Yield.

CHEMICALS, PLASTICS—Cont.

Table of CHEMICALS, PLASTICS—Cont. with columns for High, Low, Stock, Price, Div, and Yield.

ENGINEERING—Continued

Table of ENGINEERING—Continued with columns for High, Low, Stock, Price, Div, and Yield.

Hire Purchase, etc.

Table of Hire Purchase, etc. with columns for High, Low, Stock, Price, Div, and Yield.

DRAPERY AND STORES

Table of DRAPERY AND STORES with columns for High, Low, Stock, Price, Div, and Yield.

BEERS, WINES AND SPIRITS

Table of BEERS, WINES AND SPIRITS with columns for High, Low, Stock, Price, Div, and Yield.

INDUSTRIALS (Misc.)

Table of INDUSTRIALS (Misc.) with columns for High, Low, Stock, Price, Div, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of BUILDING INDUSTRY, TIMBER AND ROADS with columns for High, Low, Stock, Price, Div, and Yield.

ELECTRICALS

Table of ELECTRICALS with columns for High, Low, Stock, Price, Div, and Yield.

BANKS AND HIRE PURCHASE

Table of BANKS AND HIRE PURCHASE with columns for High, Low, Stock, Price, Div, and Yield.

CHEMICALS, PLASTICS

Table of CHEMICALS, PLASTICS with columns for High, Low, Stock, Price, Div, and Yield.

CANADIANS

Table of CANADIANS with columns for High, Low, Stock, Price, Div, and Yield.

ENGINEERING MACHINE TOOLS

Table of ENGINEERING MACHINE TOOLS with columns for High, Low, Stock, Price, Div, and Yield.

FOOD, GROCERIES—Cont.

Table of FOOD, GROCERIES—Cont. with columns for High, Low, Stock, Price, Div, and Yield.

HOTELS AND CATERERS

Table of HOTELS AND CATERERS with columns for High, Low, Stock, Price, Div, and Yield.

INDUSTRIALS (Misc.)

Table of INDUSTRIALS (Misc.) with columns for High, Low, Stock, Price, Div, and Yield.

FOOD, GROCERIES, ETC.

Table of FOOD, GROCERIES, ETC. with columns for High, Low, Stock, Price, Div, and Yield.

X-MONEY MARKETS—FOREX—MONEY MARKETS—FOREX—MONEY MAR.

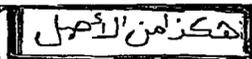
Bigger bank Bigger limits Bigger turnover.

Bank of New South Wales—Australia's largest banking group... has integrated the London business of the Commercial Bank of Australia Limited...

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Telephone our London Dealing Room (01) 283 5321 Telex: 8956-25-Reuters Monitor page code: WSND Reuters-direct dealing code: NSWL



INDUSTRIALS—Continued

Table of industrial stocks including Johnson & Johnson, IBM, and various other companies with columns for stock name, price, and change.

LEISURE—Continued

Table of leisure stocks including Leisure, Leisure, and Leisure, with columns for stock name, price, and change.

PROPERTY—Continued

Table of property stocks including Property, Property, and Property, with columns for stock name, price, and change.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including Investment, Investment, and Investment, with columns for stock name, price, and change.

OIL AND GAS—Continued

Table of oil and gas stocks including Oil, Gas, and Oil, with columns for stock name, price, and change.

DAIWA BANK logo and contact information: Head Office: Osaka, Japan; London Branch: Tel. 011 255 6041; Frankfurt Branch: Tel. 0611 55 02 31.

MINES—Continued

Table of mines stocks including Central African, Australian, and Tins, with columns for stock name, price, and change.

MOTORS, AIRCRAFT TRADES

Table of motors and aircraft trades stocks including Motors and Cycles, Commercial Vehicles, and Components.

SHIPPING

Table of shipping stocks including Shipping, Shipping, and Shipping.

SHOES AND LEATHERS

Table of shoes and leathers stocks including Shoes and Leathers.

SOUTH AFRICANS

Table of South African stocks including South Africans.

TEXTILES

Table of textiles stocks including Textiles.

NEWSPAPERS, PUBLISHERS

Table of newspapers and publishers stocks including Newspapers and Publishers.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including Paper, Printing, and Advertising.

TOBACCO

Table of tobacco stocks including Tobacco.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including Trusts, Finance, and Land.

PROPERTY

Table of property stocks including Property.

INSURANCE

Table of insurance stocks including Insurance.

LEISURE

Table of leisure stocks including Leisure.

OVERSEAS TRADERS

Table of overseas traders stocks including Overseas Traders.

RUBBERS AND SISALS

Table of rubbers and sisals stocks including Rubbers and Sisals.

TEAS

Table of teas stocks including Teas.

MINES

Table of mines stocks including Mines.

Far West Rand

Table of Far West Rand stocks including Far West Rand.

OIL AND GAS

Table of oil and gas stocks including Oil and Gas.

NOTES

Notes section containing various financial notices and announcements.

REGIONAL MARKETS

Table of regional markets including various international stock indices.

OPTIONS

Table of options including 3-month Call Rates and other derivatives.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including Diamond and Platinum.

Handwritten text at the bottom of the page, possibly a signature or note.



Brazil in \$17bn deal with multinationals

BY ANDREW WHITLEY.
BRAZIL is attempting to achieve a planned increase in exports—the Government's chief economic priority—through a \$17bn (9.5bn) package of minimal export commitment agreements with 22 leading companies, including Ford.

Ford, Volkswagen, General Motors, Fiat and Mercedes Benz. Ford has undertaken to export \$3bn of vehicles and vehicle components, as well as electrical goods from its Philco subsidiary, between 1983 and 1989.

The package was approved by President Joao Figueiredo on Tuesday, the last day on which the 15 per cent tax discount level remained in force.

The vehicle industry—as befits its role as the country's largest exporter of manufactured products, notably engines—is responsible for nearly two-thirds of the total value of the Befex package.

BL peace formula hits snag

By Arthur Smith, Midlands Correspondent
BL CARS has failed to get full trade union support for its much-heralded labour relations reform package. Opposition has tended to focus on the issue of the closed shop and the use of contract labour.

To the embarrassment of both union leaders and management, Mr Tebbit's Employment Bill, now before Parliament, has evidently exerted an influence on negotiations over a new procedure agreement.

Ford to invest £44m in Dagenham foundry rescue

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT
FORD OF BRITAIN will spend £44m to modernise its Dagenham foundry if employees accept proposals that will lead to a 40 per cent cut in the 3,300-strong workforce.

Ford gave employees at the foundry details of its scaling-down proposals yesterday. It pointed out that between 1977 and 1981, the plant made "losses" of £43m and the deficit had accelerated to reach £25m last year.

Employees and management were warned in 1980 the foundry would probably have to close and since then have battled to improve its record.

Ford measures the foundry's "losses" by comparing the cost in-house production of castings at Essex plant with the prices of independent suppliers.

External factors, such as the fall in Britain's competitiveness with other European countries had also played a part in making the foundry uneconomic but Ford feels an improvement is on the way.

The publication says its initial soundings in the used car market suggest that the current conditions are "tight" but are expected to settle down during April.

Aid for IBM in fight with EEC

By Paul Betts in New York

THE U.S. Government, which dropped its 13-year-long anti-trust suit against IBM in January, is intervening in support of the computer manufacturer in a similar anti-trust case brought against the company by the European Economic Commission.

The Government is thought to have sent a diplomatic note to the Commission expressing its concern about the case, while Mr William Baxter, head of the U.S. Justice Department's anti-trust division, has been in contact with EEC officials since November on the suit.

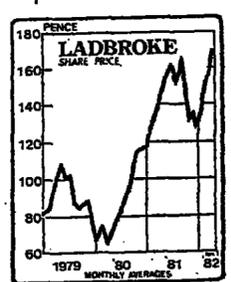
IBM's revenues from data processing in Europe last year totalled nearly \$1.81bn (£566m). The Commission filed its complaint in December, 1980, after a seven-year investigation of IBM's business practices in EEC countries. It charges IBM with abusing its dominant position in the computer market.

IBM is at the centre of the U.S. Administration's current "technology" war. The Government and IBM contend that the proposal to require in Mr Baxter's words, "continuous disclosure of new IBM technology" to competitors before shipment if IBM is found guilty would have a severe impact on IBM's international marketing position.

UK TODAY	WORLDWIDE
RAIN will die out in C and E England. Showers elsewhere.	Algeria S 18 64; Amst C 18 54
London, E Midlands, Wales, Rain or showers dying out.	Athens S 12 54; Luxor S 33 91
Sunny intervals developing.	Bahrain C 20 68; Morocco E 16 61
Max 12C (54F).	Bangkok S 21 85; Manila S 27 83
W Midlands, N, NE England Mostly dry. Sunny intervals	Bombay S 21 85; Madras S 26 86
developing. Max 11C (52F).	Buenos Aires S 16 51; Caracas S 26 81
Scotland, N Ireland Showers, some wintry. Bright intervals. Max 10C (50F).	Cairo S 19 62; Havana S 23 73
Outlook: Some rain or showers. Bright intervals.	London S 13 55; Moscow S 13 55

THE LEX COLUMN Going gets better for Ladbroke

Index rose 1.6 to 570.1



The squeeze on discretionary spending was at its worst in the second half of 1981. So the Ladbroke Group's performance looks resilient, with a small improvement in the second six months pushing the pre-tax outcome for the year just ahead to £32.8m, compared with £32.6m.

The betting industry, however, has been under pressure. After a strong first half, the size of individual bets fell in the latter part of the year, while the punters also enjoyed a run of good luck.

Amusement machine hire has been the main element keeping the hotel and holiday division moving ahead. However, this year should see the benefits of the £36.2m spending in this area in 1981, with two large new hotels coming into service.

So Ladbroke's profits may move up to £38m or so this year, and above £40m if consumer spending remains healthier. At any rate, earnings per share will be moving ahead again.

Guinness/ECC The new broom at Guinness is managing to sweep away some of the most disappointing past diversifications with remarkably little pain.

Grattan After two years of dramatic shrinkage, Grattan looks poised to start growing again.

warehousing. Yet the achievements of the past two years augur well and there should be room to push up the dividend this year. In the meantime, the yield is 3.8 per cent on the night's price of 104p.

Profit and loss

Official figures show a further rise in gross company trading profits, net of stock appreciation, in the fourth quarter of last year—even if much of it comes from the North Sea and brokers Phillips and Drew are now confident of their estimate of a 30 per cent second half rise in industrial profits.

As the results season progresses it is becoming clear that in most traditional manufacturing sectors higher profits are the result of lower costs rather than higher volume.

Net trading margins have been widened by over a percentage point in the year to January and the steep fall in interest payments has more than offset higher reorganisation costs.

After the working capital shake-out of 1980, Grattan concentrated last year on eliminating fixed costs and improving the quality of its debtors.

In fashion goods, its competitive edge has already been sharpened by direct sourcing from Hong Kong. But consumer spending is very flat, and Grattan is still some distance behind Freeman's, for example, in telephone ordering techniques and

Continued from Page 1

MacGregor

sulting fees from the company.
Mr MacGregor, who is 69, receives a salary of £48,500 from BSC. He has waived two increases paid to other heads of nationalised industries which would have brought his pay to £56,700 a year.

The New York banking firm of Lazard Freres, of which he was a senior partner before joining BSC, will receive up to £1.5m in compensation for the loss of his services.

Moscow cool

programme remained "absolutely vital."
The only way to get interest rates down was to persevere with his economic programme in the hope of convincing the money markets. The Administration was serious in its bid to reduce government spending and inflation.

Mr Reagan rejected suggestions that he should take short-term emergency action to bring down unemployment, which is close to 9 per cent, on the grounds that such action in the past had flooded the money market and caused a surge in inflation.

He claimed that money spent providing food stamps had increased by 16,000 per cent in the past 15 years and that 57 per cent of shops recently investigated were selling illegal items for the stamps.

Manual workers feel the pinch

BY MAX WILKINSON, ECONOMICS CORRESPONDENT
THE average manual wage-earner needed to work just over five hours a week last year to earn enough to pay his council house rent. This was about a third longer than he would have needed to work to pay the equivalent rent in 1980, according to Treasury calculations.

Time an average manual worker puts in to pay for:	1980		1981	
	hrs	min	hrs	min
Average weekly rent of three-bedroom council house	3	48	5	9
First month's repayment on average 25-year house mortgage	93	35	94	33
Loaf of bread	4	10	4	10
3 lb of beef sirloin	4	4	3	8
14 lb potatoes	2	11	2	10
Quart of milk	2	1	2	35
5 gallons of 4-star petrol	2	16	2	17
Postage on five first class letters	2	34	2	48
Bottle of whisky	2	34	2	48
Weekly season ticket, Surbiton to London	2	38	2	56

The largest increase was in the time which would have to be worked to earn enough to pay the average weekly rent of a three-bedroom council house. This went up by 82 minutes to the equivalent of 5 hours 9 minutes' work.

average manual worker would be faced with a smaller increase in payments on an average new house, the burden of repayment would absorb just over half his weekly earnings.
It may be supposed from the examples that on a typical day last year the Treasury's Mr Average paid his council rent, bought 2 lb of fresh cod fillets and 14 lb of potatoes before driving to Surbiton station to renew his weekly season ticket to London.